## **Section 2: Customer Operations/Operating Costs**

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Q. References: "2025/2026 General Rate Application – Additional Information," Newfoundland Power Inc., December 13, 2023, sch. B, att. 4, exh. 1 and att. 5, exh. 2. Please update Exhibits 1 and 2 to include 2023 Actuals and append columns that provide the year-over-year variances for both dollars and percentages, as shown in the tables provided.

### **Exhibit 1: Operating Costs by Function**

		2023 Actual vs 2022 Actual		2024 Fore 2023 A	ctual	2025 For 2024 Fo	recast	2026 Forecast vs 2025 Forecast		
	Function	(\$000)	<b>%</b>	(\$000)	%	(\$000)	%	(\$000)	<u>%</u>	
1	Distribution									
2	Transmission									
3	Substations									
4	Power Produced									
5	Administrative and Engineering Support									
6	Telecommunications									
7	Environment									
8	Fleet Operations and Maintenance									
9										
10	Electricity Supply									
11										
12	Customer Service									
13	Energy Solutions									
14	Uncollectible Bills									
15										
16	Customer Service									
17										
18	Information Systems									
19	Financial Services									
20	Corporate Employee Services									
21	Insurances									
22										
23	General									
24										
25	<b>Gross Operating Cost</b>									

# **Exhibit 2: Operating Costs by Breakdown**

		2023 Ac		2024 For		2025 For 2024 Fo		2026 Forecast vs 2025 Forecast		
	Breakdown	2022 A (\$000)	(%)	2023 A (\$000)	(%)	(\$000)	recast (%)	2025 Fo (\$000)	recast (%)	
1	Regular and Standby	(\$000)	( /0)	(3000)	( /0)	(3000)	( /0)	(3000)	( /0)	
2	Temporary									
3	Overtime									
4	Total Labour									
5	I otal Laboui									
6	Vehicle Expenses									
7	Operating Materials									
8	Inter-Company Charges									
9	Plants, Substations, System Operations and Buildings									
10	Travel									
11	Tools and Clothing Allowance									
12	Miscellaneous									
13	Taxes and Assessments									
14	Uncollectible Bills									
15	Insurance									
16	Severance and Other Employee Costs									
17	Education, Training and Employee Fees									
18	Trustee and Directors' Fees									
19	Other Company Fees									
20	Stationary and Copying									
21	Equipment Rental and Maintenance									
22	Telecommunications									
23	Postage									
24	Advertising									
25	Vegetation Management									
26	Computing Equipment and Software									
27	Total Other									
28										
29	Gross Operating Cost									

1 A. See Attachment A for the requested information.

NLH-NP-029	
Attachment A	

Operating Costs by Function and Breakdown 2022 to 2026 Forecast, Including 2023 Actuals and Variances

### Newfoundland Power Inc. Exhibit 1: Operating Costs by Function 2022 to 2026F Including 2022 and 2023 Test Years (\$000s)

									2023A vs	2022A	2024F vs	2023A	2025F vs	2024F	2026F vs	2025F
Function	2022TY	2023TY	2022A	2023A	2023F	2024F	2025F	2026F	(\$)	(%)	(\$)	(%)	(\$)	(%)	(\$)	(%)
Distribution	9,487	9,741	11,295	10,812	10,755	11,102	11,500	11,919	(483)	-4%	290	3%	398	4%	418	4%
Transmission	978	999	1,143	1,426	1,142	1,171	1,200	1,231	283	25%	(255)	-18%	29	3%	30	3%
Substations	2,422	2,487	2,317	2,460	2,344	2,421	2,511	2,604	143	6%	(39)	-2%	89	4%	94	4%
Power Produced	4,027	4,122	4,009	3,871	4,093	4,210	4,337	4,470	(138)	-3%	339	9%	127	3%	133	3%
Administrative and Engineering Support	8,433	9,341	8,929	9,705	9,429	9,700	10,054	10,425	776	9%	(5)	0%	353	4%	371	4%
Telecommunications	1,374	1,397	1,491	1,655	1,565	1,633	1,662	1,679	164	11%	(22)	-1%	29	2%	17	1%
Environment	289	296	203	367	294	304	346	328	164	81%	(63)	-17%	42	14%	(18)	-5%
Fleet Operations and Maintenance	1,695	1,723	2,191	1,944	2,108	2,149	2,184	2,220	(247)	-11%	205	11%	35	2%	36	2%
<b>Electricity Supply</b>	28,705	30,106	31,578	32,240	31,730	32,690	33,794	34,876	662	2%	450	1%	1,104	3%	1,082	3%
Customer Service	8,038	8,103	8,069	8,156	8,259	8,305	8,605	8,919	87	1%	149	2%	300	4%	314	4%
Energy Solutions	886	946	585	733	873	828	873	897	148	25%	95	13%	46	6%	24	3%
Uncollectible Bills	2,172	2,208	2,027	1,971	2,045	2,186	2,222	2,258	(56)	-3%	215	11%	36	2%	36	2%
<b>Customer Services</b>	11,096	11,257	10,681	10,860	11,177	11,319	11,700	12,074	179	2%	459	4%	382	3%	373	3%
Information Systems	6,407	7,311	6,430	7,610	7,264	8,172	8,724	9,150	1,180	18%	562	7%	552	7%	426	5%
Financial Services	1,942	1,997	1,777	2,207	2,128	3,180	3,082	2,668	430	24%	973	44%	(98)	-3%	(413)	-13%
Corporate and Employee Services	16,026	15,940	17,850	17,695	17,765	18,856	19,010	19,903	(155)	-1%	1,161	7%	155	1%	893	5%
Insurances	2,306	2,345	2,214	2,425	2,428	2,621	2,773	2,932	211	10%	196	8%	152	6%	159	6%
General	26,681	27,593	28,271	29,937	29,585	32,829	33,589	34,653	1,666	6%	2,892	10%	760	2%	1,063	3%
<b>Gross Operating Cost</b>	66,482	68,956	70,530	73,037	72,492	76,838	79,083	81,603	2,507	4%	3,801	5%	2,245	3%	2,520	3%

#### Newfoundland Power Inc. Exhibit 2: Operating Costs by Breakdown 2022 to 2026F Including 2022 and 2023 Test Years (\$000s)

									2023A vs 2022A 2024F vs 2023A		2023A	2025F vs 2024F		2026F vs 2025F		
Breakdown	2022TY	2023TY	2022A	2023A	2023F	2024F	2025F	2026F	(\$)	(%)	(\$)	(%)	(\$)	(%)	(\$)	(%)
Regular and Standby	31,651	33,148	34,794	34,952	34,820	36,099	37,557	39,156	158	0%	1,147	3%	1,458	4%	1,599	4%
Temporary	2,050	2,108	541	697	665	691	721	754	156	29%	-6	-1%	30	4%	33	5%
Overtime	3,300	3,537	3,702	3,583	3,507	3,639	3,801	3,972	-119	-3%	56	2%	162	4%	171	4%
Total Labour	37,001	38,793	39,037	39,232	38,992	40,429	42,079	43,882	195	0%	1,197	3%	1,650	4%	1,803	4%
Vehicle Expenses	1,702	1,730	2,184	1,940	2,101	2,142	2,177	2,212	(244)	-11%	202	10%	35	2%	35	2%
Operating Materials	1,266	1,287	1,254	1,336	1,265	1,290	1,311	1,332	82	7%	(46)	-3%	21	2%	21	2%
Inter-Company Charges	27	28	27	32	27	28	28	29	5	19%	(4)	-13%	-	0%	1	4%
Plants, Substations, System Operations and Buildings	3,434	3,492	3,716	3,672	3,750	3,823	3,885	3,948	(44)	-1%	151	4%	62	2%	63	2%
Travel	876	891	1,120	1,163	1,148	1,179	1,198	1,217	43	4%	16	1%	19	2%	19	2%
Tools and Clothing Allowance	1,244	1,265	1,372	1,738	1,384	1,411	1,434	1,458	366	27%	(327)	-19%	23	2%	24	2%
Miscellaneous	1,568	1,595	1,467	1,574	1,608	1,640	1,663	1,691	107	7%	66	4%	23	1%	28	2%
Taxes and Assessments	1,162	1,181	1,388	1,308	1,401	1,428	1,451	1,475	(80)	-6%	120	9%	23	2%	24	2%
Uncollectible Bills	2,172	2,208	2,027	1,971	2,045	2,186	2,222	2,258	(56)	-3%	215	11%	36	2%	36	2%
Insurance	2,306	2,345	2,214	2,425	2,428	2,621	2,773	2,932	211	10%	196	8%	152	6%	159	6%
Severance and Other Employee Costs	131	133	156	214	157	160	163	166	58	37%	(54)	-25%	3	2%	3	2%
Education, Training and Employee Fees	348	354	396	564	508	512	520	528	168	42%	(52)	-9%	8	2%	8	2%
Trustee and Directors' Fees	701	712	687	635	693	760	772	785	(52)	-8%	125	20%	12	2%	13	2%
Other Company Fees	2,868	2,574	2,945	3,544	3,572	5,131	4,771	4,672	599	20%	1,587	45%	(360)	-7%	(99)	-2%
Stationery and Copying	256	260	240	307	242	247	251	255	67	28%	(60)	-20%	4	2%	4	2%
Equipment Rental and Maintenance	832	897	671	774	677	690	702	713	103	15%	(84)	-11%	12	2%	11	2%
Telecommunications	1,562	1,588	1,655	1,757	1,680	1,748	1,775	1,791	102	6%	(9)	-1%	27	2%	16	1%
Postage	1,244	1,202	1,282	1,211	1,221	1,209	1,207	1,203	(71)	-6%	(2)	0%	(2)	0%	(4)	0%
Advertising	525	534	583	614	600	609	622	632	31	5%	(5)	-1%	13	2%	10	2%
Vegetation Management	2,401	2,441	3,230	3,328	3,259	3,323	3,377	3,432	98	3%	(5)	0%	54	2%	55	2%
Computing Equipment and Software	2,856	3,446	2,879	3,697	3,734	4,272	4,702	4,992	818	28%	575	16%	430	10%	290	6%
Total Other	29,481	30,163	31,493	33,804	33,500	36,409	37,004	37,721	2,311	7%	2,605	8%	595	2%	717	2%
Gross Operating Cost	66,482	68,956	70,530	73,036	72,492	76,838	79,083	81,603	2,506	4%	3,802	5%	2,245	3%	2,520	3%