Q. (Reference Application, 2023 Capital Expenditure Report, Appendix A, page 3 of 12) It is stated "In 2023, capital expenditures for the Substations Refurbishment and Modernization project were \$2,142,000, or 30%, higher than the budget estimate, primarily due to higher material costs and contractor labour costs as compared to budget estimates." Why were material and labour costs so much higher than forecast? Higher material and labour costs appear to be a recurring theme in the appendix.

A. In recent years, supply chain disruptions have contributed to increased costs and lead times for certain materials and equipment. As outlined in the response to Request for Information CA-NP-121 on the Company's 2024 Capital Budget Application, costs related to the 138 kV steel structure for Glovertown Substation were approximately 46% higher than budgeted. Similarly, the Humber Substation and Tors Cove Substation power transformers were 22% and 46% higher than budget, respectively. Budgeted amounts reflected the costs of the equipment and forecast inflation rates at the time budget estimates were prepared in the spring of 2021. The actual costs to procure the equipment in 2022 were higher than what could have been reasonably estimated at the time of budget preparation.