Q. (Reference Application) Please confirm that NP has not determined the risk mitigation value provided by its asset management program (i.e., the difference between baseline risk and residual risk) used in the development of the 2024 CBA.

Newfoundland Power confirms it does not calculate a quantifiable risk mitigation value associated with its asset management program.

The Company completed risk assessments for each proposed capital expenditure in the Renewal, Service Enhancement and General Plant classifications included in the *2024 Capital Budget Application*. The individual risk assessments are provided in Schedule B to the Application. The methodology used to complete the risk assessments is provided as Appendix C to the *2024 Capital Budget Overview*.

The overall risk mitigation value of Newfoundland Power's asset management can be observed in the Company's long-term history of providing reliable service to customers at the lowest possible cost. For example, Newfoundland Power's investment in transmission and distribution assets has increased at a rate consistent with the average of other Atlantic Canadian utilities over the last decade. The Company's average outage duration was among the lowest of any Atlantic Canadian utility over this period.<sup>1</sup>

The 2024 Capital Budget Application continues long-term asset management programs that have contributed to this performance for customers.

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See Newfoundland Power's 2024 Capital Budget Application, Capital Budget Overview, pages 12 and 13.