Q. (Reference PUB-NP-010) It is stated "As described above, Newfoundland Power intends to continue managing its capital and operating costs in a manner consistent with maintaining reliable, least-cost service to its customers in all operating environments and economic conditions."

a) Does Newfoundland Power believe that regulation should act as a surrogate for competition when determining a reasonable return for itself, but not with respect to the resulting costs imposed on its customers?

- b) Could ignoring the poor Provincial economy and its impact on customers be considered a form of market power abuse and predatory pricing, or is Newfoundland Power of the opinion that this falls under the responsibility of the Board, so if the Board approves Newfoundland Power's cost proposals it has in fact decided that the economic impacts on customers have been adequately addressed? Does Newfoundland Power believe that the Board must consider impacts of the economy on competitive companies and their ability to extract higher prices from customers and replicate these impacts in its decisions?
- In Newfoundland Power's view, regulation is designed to ensure customers receive safe and reliable service at reasonable rates, and must seek to balance the interests of customers and the utility. This is consistent with the views of the Board, as described in part (c) of Request for Information CA-NP-194.
- b) In Newfoundland Power's view, the requirements of the provincial power policy apply in all economic conditions, including the requirements to provide just and reasonable rates and least-cost, reliable service to customers. See part (d) of Request for Information CA-NP-194.