

1 **Q. (Reference Application) Has Newfoundland Power embedded productivity savings as**
2 **a bottom-line adjustment in its 2022 Capital Budget Application? Does**
3 **Newfoundland Power believe that a well-run utility is continually finding ways to**
4 **complete its work programs at lower cost?**
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6 A. No, Newfoundland Power has not embedded productivity savings as a bottom-line
7 adjustment in its *2022 Capital Budget Application*.
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9 Newfoundland Power believes that a well-run utility should continually find ways to
10 complete its work programs at the lowest possible cost consistent with reliable service.
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12 For information on the productivity impact stemming from the Company's *2022 Capital*
13 *Budget Application*, see response to Request for Information CA-NP-018.
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15 For information on how Newfoundland Power manages the cost of its capital works
16 program, see response to Request for Information NLH-NP-042.