

1 Q. **Reference: Program 20: Upgrade Energy Management System (2027–2028) – Hydro Place**
2 **Table 2, page 4**

3 Is the cost of the Energy Management System incurred 100% by regulated Hydro? Please
4 explain.

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7 A. Yes, the cost of the Upgrade Energy Management System (“EMS”) project is incurred 100% by
8 regulated Newfoundland and Labrador Hydro. The EMS is used exclusively by the Newfoundland
9 and Labrador System Operator (“NLSO”) to oversee and manage the provincial electricity grid.
10 The costs associated with the computer systems used by the NLSO are included with the
11 Transmission Tariff collected from customers using the transmission system.