

1 Q. **Reference: Install Breaker Failure Protection (2025–2027) – Holyrood, page 27**

2 Explain why it is reasonable that estimates for deficiency work for breaker failure upgrades at
3 Sunnyside and Oxen Pond Terminal Stations are included in this project.

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6 A. Subsequent to the approval of the Capital Budget Application Guidelines (Provisional) in
7 December 2021, Newfoundland and Labrador Hydro (“Hydro”) administered these scopes using
8 a program-based approach. Under this approach, each instance of the program was generally
9 closed at the end of the applicable period and any remaining scope carried forward to a
10 subsequent year, consistent with the treatment of other terminal station work categorized as
11 programs. However, Hydro has determined that moving forward Hydro will align the treatment
12 of breaker failure protection work with the nature of the scope. Where the work is managed as
13 an individual project, Hydro will carry the project forward until the full scope is complete.
14 Alternatively, where the work is more appropriately managed on a program basis, Hydro will
15 formally re-frame the work as a program.