

1 Q. **Reference: Overhaul Generator - Unit 3 (2027) – Holyrood**

2 Table 3 shows the project schedule for Holyrood Unit 3 overhaul. How does Hydro assess
3 whether a company has the requisite expertise to bid this project, and other proposed projects,
4 on the aged oil-fired Holyrood TGS?

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7 A. Newfoundland and Labrador Hydro assesses bidder expertise for Holyrood Thermal Generating
8 Station (“Holyrood TGS”) overhaul work through a combination of Original Equipment
9 Manufacturer (“OEM”) qualification requirements, demonstrated technical capability, and past
10 performance on similar assets. The Holyrood TGS steam turbine generator service contract,
11 tendered every three years, requires proponents to be an OEM of similar-sized units. This
12 ensures bidders have access to specialized technical knowledge, engineering expertise, and field
13 experience necessary to safely and successfully execute major overhauls and capital project
14 work on the aging oil-fired units.