Q. Reference: Program 9 Replace Mobile Equipment (2025-2027), page 1.

A.

Hydro states that the mobile equipment fleet includes wheeled heavy construction equipment such as excavators and loaders.

- a) Are there wheeled heavy construction equipment such as excavators and loaders available to rent from construction companies in Hydro's service territory?
- b) Has Hydro completed a study comparing the cost to own and operate this heavy construction equipment with the cost of renting the equipment when required? If yes, provide the study. If not, why not?

a) While heavy-duty construction equipment may exist with local operators at times in some of Newfoundland and Labrador Hydro's ("Hydro") service territory, the availability and suitability of these assets are significant risks. Any rental equipment that could possibly be considered as an alternative would have to meet Hydro specifications, be readily available when needed, and be the least-cost option over the life of the equipment. The majority of Hydro's heavy-duty construction equipment operates in rural areas where rental opportunities are limited and mobilization costs for contract equipment are substantial. The overall readiness and availability of key pieces of heavy equipment during unplanned events and during times of severe weather preparedness is also a major concern when outsourcing heavy-duty equipment work. Additionally, as each such piece of equipment nears the end of its useful life, Hydro considered the needs and alternatives for the area, including the potential for rentals.

b) No, Hydro has not completed a study comparing the cost of owning and operating this heavy construction equipment with the cost of renting the equipment when required. As noted in part a) of this response, case-by-case informal reviews are conducted when general-purpose equipment is nearing the end of its lifecycle, and rental opportunities and contingency plans are evaluated as alternatives to new equipment procurement.