Q. Reference: Midgard Consulting Southern Labrador Communities – Integrated Resource Plan, 1 2 March 28, 2023, Page 5, Lines 19-24. 3 "A series of supply scenarios, capable of meeting NLH's capacity, reliability, and 4 energy supply requirements, were developed. These included alternatives 5 previously studied by NLH as well as some new ones (such as the use of 6 compressed natural gas as a fuel source). Various scenario parameters were 7 investigated, including transmission and generation alternatives with varying 8 levels of project phasing to defer capital costs. Scenarios were compared using a 9 25-year Discounted Cash Flow ("DCF") Model. A planning period of 25-years is 10 considered appropriate for this study." 11 Midgard's recommended alternative involves the immediate construction of a 25kV 12 interconnected system and regional diesel generating station at a cost of \$86.4 million. Other alternatives include phased approaches that involve capital expenditures over a longer period of 13 time as those capital expenditures are required. How has Midgard assessed the risk that its 14 recommended alternative may not continue to be the least-cost alternative over the 25-year 15 16 planning period due to unforeseen factors such as a decline in customer load in southern 17 Labrador. 18 19 20 A. This response has been provided by Midgard Consulting Inc. ("Midgard"). 21 A requirement for prudent planning is to adopt credible load forecasts to determine energy 22 supply requirements. This was the approach used in the "Southern Labrador Communities -Integrated Resource Plan" ("Midgard IRP"), 1 filed with the Board of Commissioners of Public 23 Utilities on March 31, 2023.<sup>2</sup> The preferred solution adopted from the Midgard IRP has been 24 25 staged to meet existing load requirements.

<sup>1 &</sup>quot;Southern Labrador Communities - Integrated Resource Plan," Midgard Consulting Inc., March 28, 2023.

<sup>2 &</sup>quot;Long-Term Supply for Southern Labrador – Phase 1 – Midgard Consulting Inc. Report," Newfoundland and Labrador Hydro, March 31, 2023, att. 1.

- Please refer to the Midgard IRP for further discussion on changing customers loads, as Midgard considered the potential for a reduction in customer load as part of its sensitivity analysis.<sup>3</sup>
- The preferred solution is largely insulated from the risk of future demand reduction as a result of a declining customer load. A reduction in customer load would result in lower fuel cost which would reduce the Net Present Cost of the chosen alternative.

<sup>&</sup>lt;sup>3</sup> "Southern Labrador Communities - Integrated Resource Plan," Midgard Consulting Inc., March 28, 2023, p. 88/1–11.