

1 Q. **2012 Capital Plan**

2 Were additional resources hired or retained under contract as a result of the “extra  
3 rigor” applied to resource planning as stated in p. 9 of the 2012 Capital Plan? If yes,  
4 provide the details of these additional resources.

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7 A. An external engineering and consulting firm, Stantec, was contracted to secure  
8 external expertise for resource planning. As a result, a database of the engineering  
9 work to be done was built, and a planning tool utilized to identify resource loading  
10 and constraints. The model can be utilized for multi-year planning, and leveraged  
11 for five-year resource projections.