Q. 1 Reference: Construct Second Distribution Feeder Nain, Volume II, Tab 25, 2 Page 29 3 "Although a voltage regulator is a technically viable alternative to eliminate the 4 low voltage issue in Nain, it would not be a practical option. In the event of a 5 regulator failure, the necessary heavy equipment to perform a voltage regulator 6 replacement is not available in Nain. As well, access by sea may not be available 7 for up to nine months depending on ice conditions. As a result, this alternative was not considered and was screened out prior to the economic analysis." 8 9 What is Hydro's best estimate of (i) the cost of installation of the necessary voltage regulators in Nain, (ii) the cost of provision of a spare regulator stationed in Nain 10 11 and (iii) the cost of the necessary heavy equipment to replace a voltage regulator? 12 13 14 A. (i) The cost to purchase and install the necessary voltage regulator arrangement in 15 Nain is estimated to be approximately \$744,500, including interest, escalation and 16 contingency. 17 (ii) The cost of a provision for a spare regulator stationed in Nain is estimated to be 18 19 approximately \$71,100. 20 21 (iii) The cost for the necessary heavy equipment to lift a 5,200 lb voltage regulator 22 is approximately estimated to be \$200,000 (plus shipping). It should be noted that 23 the appropriate equipment can be rented in Nain at \$1,200 per day. However, this 24 equipment is not guaranteed to be in Nain for the expected life of the regulators. 25 Hydro requires a guaranteed method of replacing a regulator. In the event that this 26 lifting equipment is not available it must be shipped in from Happy Valley-Goose 27 Bay. This may not be possible during the winter season when there is no boat

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access into Nain due to sea ice build-up. The time frame of this inaccessibility into Nain could last up to nine months.

The estimated total capital cost of installing a bank of voltage regulators in Nain, including a spare and the equipment to replace a voltage regulator, is estimated to be \$1,015,600 which is marginally less than constructing a second feeder (\$1,050,300). However, the lifecycle costs associated with voltage regulators would be higher than for a second feeder due to power losses¹. Power losses associated with regulators can be significant, especially for a system whose generating source is a diesel plant. Hydro anticipates that the cost in losses would be approximately \$15,000/year² for a three phase bank of 400A voltage regulators in Nain.

The construction of a second feeder would not only support future load growth but would provide improved reliability to the Nain system. With a unit out of service following an outage in Nain during peak conditions, the diesel plant may be incapable of re-energizing the entire system all at once. Although this is a rare occurrence, currently the only way to mitigate this problem and accommodate cold load pick-up is to sectionalize the distribution system. This can be challenging and costly because a line-crew is required. It should also be noted that Hydro does not have a line-crew stationed in Nain and therefore one must be transported from one of Hydro's other locations. This can be time consuming and therefore can prolong a system outage. Although each diesel plant has a DSR or diesel plant operator, they are not trained to perform line work.

A second feeder would allow a DSR to sectionalize the system directly from the diesel plant and avoid any switching on the distribution system. The DSR and the

¹ Load and no-load losses

² Assuming an plant efficiency of 3.60 kWh/L and a fuel cost of \$1.107/L

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diesel units would have the capability of restoring one feeder at a time in the event of an outage. This would lessen the strain on the diesel units when picking up the load after an extended outage and avoid the need for a line crew. This would avoid the situation that occurred during December 2012, when, with a unit out of service, Hydro couldn't reenergize the town distribution system without first bringing in a line crew from Happy Valley to perform switching on the distribution system.

A second feeder would also improve flexibility as it pertains to performing maintenance. It would reduce the need for planned outages to perform corrective and preventative maintenance. With a two feeder system, sections of the distribution system could be easily isolated with minimal power interruptions to the customers.