

THE 2013/2014	§	BEFORE THE NEWFOUNDLAND
GENERAL RATE APPLICATION	§	AND LABRADOR
BY NEWFOUNDLAND POWER, INC.	§	BOARD OF COMMISSIONERS
	§	OF PUBLIC UTILITIES

Surrebuttal Testimony

of

Jacob Pous

On behalf of

The Consumer Advocate of Newfoundland and Labrador

Diversified Utility Consultants Inc.

1912 West Anderson Lane, Suite 202

Austin, TX 78757

January 18, 2013

SURREBUTTAL TESTIMONY AND EXHIBITS OF JACOB POUS

ACRONYMS

2010 STUDY	Gannett Fleming 2010 Depreciation Study for Newfoundland Power, Inc.
ALG	Average Life Group
ASL	Average Service Life
BOARD	Board of Commissioners of Public Utilities
CA	Consumer Advocate of Newfoundland and Labrador
COMPANY OR NP	Newfoundland Power, Inc.
DUCI	Diversified Utility Consultants, Inc.
ELG	Equal Life Group
FCC	United States Federal Communications Commission
FERC	Federal Energy Regulatory Commission
OLT	Observed Life Tables

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1 **SECTION I: INTRODUCTION**

2
3 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

4 A. My name is Jacob Pous and my business address is 1912 W Anderson Lane, Suite 202,
5 Austin, Texas 78757.

6
7 **Q. ON WHOSE BEHALF ARE YOU PROVIDING THIS TESTIMONY?**

8 A. I am testifying on behalf of the Consumer Advocate of Newfoundland and Labrador
9 ("CA").

10
11 **Q. ARE YOU THE SAME JACOB POUS THAT FILED DIRECT TESTIMONY IN**
12 **THIS CASE?**

13 A. Yes.

14
15 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

16 A. The purpose of my surrebuttal testimony is to address various issues and statements made
17 by Newfoundland Power Inc. (the "Company" or "NP") and Mr. Wiedmayer in rebuttal
18 testimony. In particular I will address the equal life group ("ELG") versus average life
19 group ("ALG") calculation procedure, the development of life parameters including
20 original life tables ("OLT"), and the development of net salvage.

21
22
23 **SECTION II: ELG VS. ALG DEPRECIATION**

24 **A. General**

25
26 **Q. WHAT IS THE ISSUE IN THIS PORTION OF YOUR SURREBUTTAL**
27 **TESTIMONY?**

28 A. This portion of my testimony addresses the various issues raised by the Company in its
29 rebuttal regarding the equal life group ELG versus ALG calculation procedure.

1 **Q. FROM A HIGH LEVEL PERSPECTIVE, WHAT IS THE IMPACT OF ELG**
2 **VERSUS ALG DEPRECIATION?**

3 A. In this proceeding, the adoption of the ALG procedure rather than the Company's
4 proposed ELG procedure results in a \$3.8 million annual reduction in depreciation
5 expense.¹ Any impression left by the Company's rebuttal, as expressed in Table 3 at page
6 10 of 12 of Section I or in Exhibit R2, claiming there is a \$3.670 increase in 2014
7 revenue requirements should be ignored as that presentation is illusionary at best and
8 misleading at worst. The Company's presentation reflects the reversal of ELG based rates
9 in the accumulated provision for depreciation since the late 1970s. This reversal will not
10 transpire. In fact, not even the Company is proposing anything along those lines. Any
11 concept that adapting the ALG calculation procedure will increase 2014 revenue
12 requirements is completely inaccurate and bears no relationship to the actual impact of
13 adopting the ALG depreciation procedure in this proceeding.
14

15 **Q. AGAIN FROM A HIGH LEVEL PERSPECTIVE, DOES THE ELG**
16 **CALCULATION PROCEDURE RESULT IN A FORM OF ACCELERATED**
17 **DEPRECIATION?**

18 A. Yes. While the Company's rebuttal testimony presents discussions differentiating
19 between methods and procedures, not even the Company denies that the ELG calculation
20 procedure results in higher or accelerated depreciation expense than the ALG procedure
21 as reflected in customer annual rates. It is significant that no party in this proceeding
22 claims that the ALG calculation procedure is not a straight-line form of depreciation. The
23 same cannot be said for the ELG procedure. Therefore, based on simple logic and
24 common sense, if a numeric procedure is concocted that results in capital recovery at a
25 more accelerated pace than another procedure that is a straight-line procedure, then no
26 matter what caveats may be strung together to leave a contrary impression, the actual
27 result is accelerated depreciation. The ELG procedure is no different than other forms of
28 accelerated depreciation such as sum of years digits, which results in a mathematical
29 combination that recovers capital through depreciation on a more accelerated basis than
30 through a straight-line method, approach, or procedure. In spite of the accelerated form of

¹ Company rebuttal Exhibit R2.

1 depreciation associated with the sum of years digits mathematical approach, caveats as
2 applied to ELG, can also be concocted for the sum of years digits to show that the
3 recovery is over a specific grouping of life characteristics. Simply put, when judging
4 whether the ELG calculation procedure is a form of accelerated depreciation in
5 comparison to the industry standard ALG calculation procedure, there can be no question
6 of the results. The ELG calculation procedure recovers capital on a more accelerated
7 basis than the industry standard ALG calculation procedure.

8
9 **Q. PLEASE PLACE YOUR REFERENCE TO THE ALG CALCULATION**
10 **PROCEDURE AS BEING THE INDUSTRY STANDARD IN PROPER**
11 **PERSPECTIVE.**

12 **A.** The initiation of the ELG calculation procedure into regulated utilities was heavily
13 fostered by the telephone industry back in the 1970s. The telephone industry was
14 experiencing changes which caused rapid turnover of capital investment over a short
15 period of time. This was not the situation for the energy industry (i.e., electric and gas
16 utilities). However, as regulatory commissions began to adopt ELG depreciation for
17 telephone companies, certain electric and gas utilities took advantage of the situation and
18 proposed implementation of the ELG procedure for their systems.

19
20 Indeed, in the 1970s the United States Federal Communications Commission ("FCC"),
21 which regulated telephone companies, ordered the mandatory adoption of ELG
22 depreciation to be utilized by state regulatory commissions. While United States
23 regulatory commissions began the implementation of the ELG calculation procedure for
24 telephone companies, several commissions challenged the FCC's authority on this matter.
25 While it took several years, the United States Supreme Court ultimately overruled the
26 FCC and many state commissions returned to the standard ALG procedure. However, a
27 limited number of commissions continued to allow ELG depreciation, even for energy
28 utilities, after accepting such calculation procedure for telephone utilities.

1 **Q. IS THERE ANY QUESTION THAT THE ALG CALCULATION PROCEDURE**
2 **IS BY FAR THE PREDOMINANT PROCEDURE UTILIZED IN THE UNITED**
3 **STATES?**

4 A. No. The Federal Energy Regulatory Commission ("FERC") does not allow ELG
5 depreciation and most state commissions rely on the ALG calculation procedure. To my
6 knowledge, there is but a handful of state regulatory commissions that allow the ELG
7 calculation procedure for energy utilities. Indeed, the vast majority of depreciation cases
8 in the United States where Gannett Fleming submits testimony on the topic of
9 depreciation, it proposes the ALG procedure.²

10
11 **Q. IS THE SAME TRUE FOR CANADA?**

12 A. No. Depending on how one views the data, one could argue that approximately half to a
13 slight majority of Canadian energy utilities rely on the ELG calculation procedure.
14 Approximately half of the utilities listed on Exhibit R1 to the Company's rebuttal that
15 rely on the ELG procedure are associated with the province of Alberta. In part, Alberta's
16 reliance on the ELG calculation procedure stems from a former chairman of the Alberta
17 regulatory commission whose background was in telephone depreciation and, as such,
18 followed the standard telephone industry practice of requiring reliance on ELG
19 depreciation. Based on comments from commissioners in Alberta during a recent
20 proceeding, the Alberta commission may entertain investigation of whether a return to
21 the ALG procedure may be warranted.

22
23 **Q. BASED ON YOUR REVIEW OF THE INFORMATION, WHAT DO YOU**
24 **CONCLUDE REGARDING THE INDUSTRY STANDARD FOR**
25 **DEPRECIATION CALCULATION PROCEDURES?**

26 A. As it applies to energy-related utilities such as electric and gas utilities, there is no
27 question that the industry standard calculation procedure for depreciation purposes is the
28 ALG calculation procedure. Even in Canada, where the ELG procedure appears to be
29 used by a slight majority of gas and electric utilities, it can hardly be stated that the ELG
30 calculation procedure is the standard. Moreover, this Board of Commissioners of Public

² Response to CA-NP-618.

1 Utilities ("Board") just adopted the ALG procedure for Newfoundland and Labrador
2 Hydro.

3
4 **Q. IS IT NECESSARY TO RAISE A FURTHER CONCERN REGARDING THE**
5 **REVIEW OF THE ELG AND ALG CALCULATION PROCEDURES AS**
6 **PRESENTED IN THIS PROCEEDING?**

7 A. Yes. When viewing information, examples and testing associated with the ELG or ALG
8 calculation procedures, it is concerning that the Company often utilizes the word
9 "actual." While the data presented is the actual data in the example, it is not actual data
10 corresponding to historical transactions of the Company or even what will transpire in the
11 future. The "actual" data referenced in the examples are the assumed retirement pattern in
12 the example. Therefore, they are the "actual" values for illustrative purposes in the
13 example; they are not the real "actual" data that has transpired on the Company's system
14 historically or will occur in the future.

15
16 **Q. CAN YOUR PROVIDE A SIMPLE AND STRAIGHTFORWARD EXAMPLE OF**
17 **THE DIFFERENCE?**

18 A. Yes. Recall that the ELG calculation procedure assumes the ability to precisely predict
19 annual levels of retirement activity by age in the future. These types of examples are set
20 forth in Mr. Wiedmayer's rebuttal testimony and in Appendix B to my direct testimony.
21 However, reality is different from informational examples. Presented on pages 15 to 27
22 of Appendix B to Mr. Wiedmayer's rebuttal testimony is Figure 7. That figure depicts the
23 actual, not assumed theoretical, pattern of retirements that actually occurred for Account
24 361.2 and 367.2 – Underground Cable and Switches for the period 1969 through 2009.

25
26 The Company's selected 42R3 life-curve combination for these accounts predicts and
27 relies on some level of retirement activity in every year for every age of prior vintage
28 additions. This simply means that plant placed in service in 1972 would see some level of
29 that plant retiring from age bracket 0.5-year through age bracket 76 years. The same
30 would be true for plant placed in service in 1972, 1973, and so on. Therefore, it would be
31 theoretically impossible for even a single year to pass where the Company did not retire

1 some investment in these accounts between 1972 and 2009, but that is exactly what
2 transpired. As presented on Figure 7, the Company experienced approximately a decade
3 long period where it did not retire a single dollar of investment in these accounts. For
4 whatever reason, that pattern represents the real world of utility operation, yet the ELG
5 calculation procedure assumed a significant level of retirement activity in each of those
6 years and recovered the assumed level from customers as though that estimated recovery
7 pattern happened. Obviously for these accounts, and realistically for all other accounts,
8 actual retirement patterns did not and will not follow the assumed life-curve combination
9 adopted by the Board.

10
11 Moreover, given that depreciation studies are performed approximately every 5 years, the
12 recovery process is distorted to an even greater extent due to such timing events. In other
13 words, the assumption of annual retirements reflected in the depreciation rate calculated
14 for ELG purposes not only do not match reality, not only because the Company did not
15 actually retire plant as predicted, but because the incorrect ELG rates are held constant at
16 least for five-year increments between depreciation studies.³ In other words, plant placed
17 in service in 1999 for these accounts, which experienced no retirement activity through
18 2009, in conjunction with adoption of rates in this case, would have a non-representative
19 ELG depreciation rate in place for approximately 20 years (e.g., through 2017), or for
20 almost one-half of its estimated average service life ("ASL"). The need to correct for
21 approximately 20 years of incorrect assumptions is greatly magnified due to the ELG
22 calculation procedure.

23
24 Simply put, Gannett Fleming takes averages of many decades of data for accounts with
25 non-homogeneous data (i.e., switches and cables for Accounts 361.2 and 367.2, which
26 are combined for analysis purposes). Gannett Fleming then combines actuarial
27 assumptions into an original life table as set forth on page A-72 of the 2010 Gannett
28 Fleming Depreciation Study for Accounts 361.2 and 367.2. Gannett Fleming then
29 assumes, through subjective interpretation, a life-curve combination that does not

³ While ALG rates are also held constant for the same period, it is important to recall these are average rates rather than very time dependent rates that are expected to change annually.

1 necessarily fit the historical pattern. Yet in spite of all the averaging, assuming and
2 subjective interpreting, Gannett Fleming believes that employing a precise annual future
3 expectation of retirement activity for calculating an accelerated form of depreciation is
4 appropriate. I submit that is simply not reasonable, logical, or appropriate to undertake
5 such activity knowing that the degree of accuracy of the final ELG result is never going
6 to be precise or even close to precise when compared to reality and that the only proper
7 way to capture the future in an equitable manner to all customers is on an average basis.
8

9 **Q. IS THE COMPANY HARMED BY THE ADOPTION OF THE ALG**
10 **CALCULATION PROCEDURE?**

11 A. No. The Company should be indifferent. It earns a return on its net investment. The
12 return should make the Company indifferent as to whether recovering a dollar today
13 versus a dollar sometime in the future.
14

15 **Q. IS THE SAME TRUE FOR CUSTOMERS?**

16 A. No. This is precisely where the regulatory matching principle and intergenerational
17 inequity issues arise. If there were no concern regarding the matching principle or
18 intergenerational inequity, there would be no reason to capitalize any asset since the
19 maximum cash flow results when the Company expenses all of its investment in each
20 year. Obviously, that is not fair, equitable or appropriate. Indeed, the benefit being
21 realized by current and future customers due to prior implementation of the ELG
22 procedure has been at the expense of historical customers, those customers paying the
23 accelerated form of ELG depreciation-based rates beginning in the late 1970s through the
24 present. Those historical customers have subsidized current and future customers and it is
25 time to change the situation. Customers should pay their fair share of annual capital
26 recovery. The most appropriate method for fair annual capital recovery is the ALG
27 calculation procedure, based on real utility operations, not "the only mathematical correct
28 procedure," as is stated by Robley Winfrey in his role as an academic. As an academic,
29 Mr. Winfrey relied on the impossible assumption that one could actually predict with
30 precision the annual level of retirement activity of a group of assets for 50 to 100 years
31 into the future. Many things in the academic world are theoretically or mathematically

1 achievable, but do not reasonably transfer to the real world. The ELG procedure is one of
2 them.

3
4 **Q. PLEASE SUMMARIZE YOUR INTRODUCTION TO THE ELG VS. ALG ISSUE.**

5 A. The Commission is faced with a decision whether to allow the Company to continue the
6 ELG calculation procedure first adopted in the late 1970s, or to change to the industry
7 standard ALG calculation procedure. The facts at hand are that the vast majority of
8 energy utilities rely on the ALG calculation procedure. The Board just recently adopted
9 the ALG calculation procedure for Newfoundland and Labrador Hydro. The ALG
10 calculation procedure results in a lower level of revenue requirements for a decade or
11 longer, but will ultimately result in increased rates later in the future. The eventual
12 increase in rates is necessary since the recovery of capital investment through
13 depreciation should be a zero sum situation. If one over recovers early and later corrects
14 such situation, there will be a temporary lowering of depreciation expense until rate base
15 builds to a point where it would have been absent the change in depreciation expense.
16 The real issue is why is it appropriate to increase revenue requirements currently for
17 customers due to reliance on a mathematical grouping that is opposed by customers given
18 an industry standard calculation that is utilized extensively by Gannett Fleming elsewhere
19 is available and which all parties agree is a form of straight-line depreciation. Given the
20 real-world differences in retirement patterns of actual investment compared to
21 theoretically assumed patterns that never transpire, there should be no reason to retain the
22 ELG calculation procedure and every reason to adopt the ALG calculation procedure.

1 **B. Reply to Acceptance of the ELG Procedure**
2

3 **Q. HOW TO YOU RESPOND TO THE COMPANY'S PRESENTATION THAT IN**
4 **ORDER NO. P.U. (1977) THE BOARD NOTED THAT "THERE IS MERIT IN**
5 **AMORTIZING THE COST OF BOTH SHORT-LIFE AND LONG-LIFE UNITS**
6 **DURING THEIR RESPECTIVE SERVICE LIVES AS IS DONE BY THE UNIT**
7 **SUMMATION PROCEDURE?"**⁴

8 A. I do not disagree with the statement from a theoretical standpoint. However, presentation
9 of the mathematical merits of the Unit Summation or ELG procedure is not at issue. If
10 one could predict the future with absolute precision, there would be no issue in this
11 proceeding regarding the ELG versus ALG procedure. However, as previously noted, real
12 world operation of a utility system does not mirror or even remotely compare to a precise
13 mathematical formula. Therefore, the theoretical merits of the ELG procedure are more
14 than outweighed by the problems that it creates in the real world of utility operations.
15

16 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S REFERENCE TO THE**
17 **BOARD'S ORDER IN P.U. 20 (1978) NOTED ON THE BOTTOM OF PAGE 9**
18 **AND THE TOP OF PAGE 10 OF HIS REBUTTAL TESTIMONY THAT**
19 **DEFERRING DEPRECIATION ON SHORT-LIFE PROPERTY GIVES**
20 **CUSTOMERS INCORRECT INFORMATION ABOUT THE CURRENT COST**
21 **OF ELECTRICITY?**

22 A. As noted in the previous response, if one could capture accurately or even reasonably
23 accurately the actual short-lived property for depreciation calculation purposes, there
24 would be no issue in this proceeding regarding conversion from the ELG to the ALG
25 procedure. However, the magnification of error caused by the ELG procedure when it is
26 inaccurate in predicting the future creates more of a problem than beginning with and
27 retaining the underlying assumption of average life, which is the basis for the assumed
28 life-curve combination. Therefore, in reality there is no deferring the recovery of a short-
29 lived asset because the assumed life-curve combination is based on an average process. In

⁴ Mr. Wiedmayer's Rebuttal Testimony at page 9.

1 other words, the recovery pattern is consistent with the development of the life-curve
2 combination in the first place.
3

4 **Q. HOW DO YOU RESPOND TO THE CLAIM BY MR. WIEDMAYER THAT THE**
5 **BOARD “WOULD CERTAINLY NOT HAVE FOUND ANY CLAIMS THAT ELG**
6 **REPRESENTS ACCELERATED DEPRECIATION TO BE CONVINCING,” AS**
7 **REFERENCED ON PAGE 10 OF HIS REBUTTAL TESTIMONY?**

8 A. Neither I nor the Company have been able to identify any claim made and corresponding
9 support at the time of the prior decisions that ELG was a form of accelerated
10 depreciation. Therefore, the Board would not have addressed this issue as it is being
11 requested to address it in this proceeding. Moreover, even if the concept had been
12 initially raised to some extent, it is clearly demonstrated in this proceeding that the ELG
13 calculation procedure is a form of accelerated depreciation.
14

15 **Q. IS MR. WIEDMAYER CORRECT WHEN HE STATES ON PAGE 10 OF HIS**
16 **REBUTTAL TESTIMONY THAT “IT SHOULD BE CLEAR THAT THE ALG IS**
17 **NOT USED BY THE ‘VAST MAJORITY’ OF UTILITIES?”**

18 A. It is absolutely beyond me how Mr. Wiedmayer could possibly make such a statement,
19 even taking into account reference to the telephone industry, which is not the issue raised
20 in this proceeding. As noted elsewhere in my testimony, the ALG calculation procedure
21 is utilized by the vast majority of energy utility companies and in fact is recommended by
22 Gannett Fleming 80% of the time for energy utilities.⁵
23

24 **Q. HOW DO YOU RESPOND TO THE COMPANY’S REFERENCE TO A SHORT**
25 **TERM REDUCTION IN RATES DUE TO A CHANGE IN THIS PROCEEDING**
26 **TO THE ALG DEPRECIATION RATES, AS SET FORTH ON PAGE 11 OF MR.**
27 **WIEDMAYER’S REBUTTAL TESTIMONY?**

28 A. The Company does not identify the number of years corresponding to its numerous
29 references to short-term reductions in rates if ALG-based rates are adopted. However,
30 depending on the capital structure, tax rate, return on equity, and capital additions, the

⁵ Response to CA-NP-618.

1 "short-term" benefits would correspond to at least an 11- to 15-year period. I leave it to
2 the Board's interpretation whether periods this long or longer constitute "short-term"
3 reduction in rates.
4

5 **C. Reply to the Impact of Depreciation Procedure on Customer Rates**
6

7 **Q. DO YOU AGREE WITH MR. WIEDMAYER'S CHARACTERIZATION OF**
8 **YOUR TESTIMONY AS SET FORTH ON PAGE 11 OF HIS REBUTTAL**
9 **CLAIMING THAT YOU FOCUSED SOLELY ON A SINGLE ISSUE,**
10 **DEPRECIATION EXPENSE AT A SINGLE POINT IN TIME?**

11 **A.** No. I am and was fully cognizant of the impact to customers over extended periods of
12 time. As previously discussed, I rely on the matching principle and concepts of
13 intergenerational inequity which, by definition, do not rely on a single point in time but
14 all generations of customers. The reality is that for the past three decades customers have
15 overpaid due to the implementation of ELG-based depreciation rates. Current customers
16 and future customers will continue to receive this subsidy if the ELG calculation
17 procedure is adopted. Alternatively, adoption of the ALG calculation procedure will
18 result in a transition period of at least 11 to 15 years where customers during this period
19 will receive lower levels of subsidies until they reach a level where they are back to
20 paying the level of capital recovery they should have been paying all along, taking into
21 account depreciation, return, and taxes.
22

23 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S STATEMENT AT PAGE 12**
24 **OF HIS REBUTTAL TESTIMONY THAT THE BOARD'S DECISION IN 1978**
25 **TO USE ELG DEPRECIATION RATES PROVIDES A SIGNIFICANT BENEFIT**
26 **TO CURRENT CUSTOMERS?**

27 **A.** As previously noted, the adoption of ELG depreciation has resulted in prior customers
28 overpaying and effectively subsidizing current and future customers. If the goal is to set
29 aside the matching principle and intergenerational inequity and to create a significant
30 benefit for customers in the future, then the question should be asked why stop at simply
31 adopting ELG-based depreciation rates, but rather eliminate depreciation and simply

1 expense all capital additions. In other words, set the ELG calculation procedure to one
2 year. I don't believe anyone seriously believes that it is fair and equitable to set aside the
3 matching principle and fail to recognize intergenerational inequities. Indeed, even Mr.
4 Wiedmayer recognizes the concept of intergenerational inequity at page 13 of his rebuttal
5 testimony where he states, "it is not a proper practice to provide a short-term benefit to
6 current customers at the expense of all others." The opposite is also true. It is not
7 appropriate to improperly inflict a practice of harm to current customers for the benefit of
8 all other customers.

9
10 **Q. ARE MR. WIEDMAYER'S REFERENCES TO TEMPORARY OR**
11 **RELATIVELY SHORT PERIODS OR SHORT-TERM BENEFITS DUE TO**
12 **CONVERSION FROM THE ELG TO THE ALG CALCULATION**
13 **PROCEDURES ON PAGE 13 OF HIS REBUTTAL TESTIMONY CORRECT?**

14 A. No. Based on a one-time snapshot view of current assets, the crossover point is 11 to 15
15 years or longer, as previously identified. However in reality, as each new vintage addition
16 occurs in the future, the conversion from ELG to ALG calculation procedure will have
17 additional impacts. Therefore, the benefit to ratepayers of switching to the ALG
18 procedure will far exceed the 11- to 15-year period as additional plant is added.

19
20 **D. Reply to Appendix A: Straight Line vs. Accelerated Depreciation**
21

22 **Q. HOW DO YOU RESPOND TO THE VARIOUS STATEMENTS MADE BY MR.**
23 **WIEDMAYER IN APPENDIX A, PAGES 1 THROUGH 5, THAT THE ELG**
24 **PROCEDURE IS NOT A FORM OF ACCELERATED DEPRECIATION?**

25 A. As previously noted, Mr. Wiedmayer attempts to rely on semantics or assumptions of
26 precision to support his position. However, buried within his Appendix A is his own
27 admission that "under the ELG procedure, the straight-line depreciation accruals for a
28 group of assets, such as a property account, may be higher in the earlier periods and
29 lower in the later periods."⁶ (Emphasis added) It is an understatement when Mr.
30 Wiedmayer claims that it "may be higher." It is in fact higher, not may be higher. This

⁶ Mr. Wiedmayer's Appendix A at page 3.

admission counters Mr. Wiedmayer's various efforts at mental gymnastics that attempt to defend a basic claim that ELG depreciation is not a form of accelerated depreciation.

Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S ATTEMPTS TO DIFFERENTIATE ASSETS FROM GROUPS AT PAGES 1 THROUGH 5 OF APPENDIX A AS HIS DEFENSE AGAINST THE FACT THAT THE ELG CALCULATION PROCEDURE IS A FORM OF ACCELERATED DEPRECIATION?

A. The simple answer to Mr. Wiedmayer's claim is the fact that each of his proposed life-curve combinations is based on an averaging of vintage additions of various groups and averages of groups of assets within an account. In other words, the development of his life-curve combination is not a function of retirement patterns of an individual asset, but rather the average retirement pattern of a group of assets. In this case, for accounts or combination of accounts, the proper measure of accelerated depreciation is against the average upon which it is calculated rather than an inconsistent assumption that one can precisely segregate retirement of a group of assets into individual one-year slices for 50 to 100 years in the future. While mathematical theory permits the segregation of a survivor curve into one-year age increments, that in no way supports the validity of the results. The results, as admitted to by Mr. Wiedmayer, are that higher depreciation amounts will be collected in earlier periods and lower amounts in later periods. This represents accelerated depreciation for the group to which it is applied.

E. Reply to Appendix A: Precision of Estimates Required for ELG and ALG

Q. HOW DO YOU RESPOND TO THE VARIOUS STATEMENTS MADE BY MR. WIEDMAYER ON PAGES 6 THROUGH 8 OF HIS APPENDIX A REGARDING THE PRECISION OF ESTIMATES REQUIRED FOR ELG AND ALG?

A. Mr. Wiedmayer's statement that the problems associated with the ELG depreciation due to the variance between precise future projections and actual future occurrences "is not a convincing argument," is puzzling.⁷ The puzzling aspect is Mr. Wiedmayer knows that

⁷ Mr. Wiedmayer's Appendix A at page 6.

1 the variance between forecasted annual predictions of retirement activity far into the
2 future will not mirror actual events, as clearly demonstrated by the results set forth in
3 Figure 7 of Appendix B to his rebuttal. In Figure 7, Mr. Wiedmayer clearly demonstrates
4 that, for the combined Accounts 361.2 and 367.2 – Underground Cable & Switches, the
5 Company has experienced an extensive period of time where it failed to retire a single
6 dollar of plant. This real-world situation is in stark contrast to the predicted annual level
7 of retirement activity upon which the ELG calculation is premised. Unfortunately, the
8 ELG-based depreciation rates for this account, which were based on specific retirements
9 during the past decade, may be in place for an extended period. Reliance on inaccurate
10 ELG-based rates for long periods of time will occur in spite of the clear facts that the
11 Company's actual historical retirement practices do not remotely compare to the
12 assumptions in the ELG calculation procedure. This long and significant variance
13 between forecasted and actual events, and the necessity to true-up the error between
14 forecasts and actual, is the precision problem that is magnified by the ELG calculation
15 procedure compared to the ALG calculation procedure.
16

17 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S STATEMENT AT THE**
18 **BOTTOM OF PAGE 6 OF APPENDIX A THAT THE "ONLY DIFFERENCE**
19 **BETWEEN THE TWO PROCEDURES IS THE CALCULATION OF ANNUAL**
20 **DEPRECIATION RATES AND EXPENSE ARE PERFORMED**
21 **DIFFERENTLY"?**

22 **A.** That is precisely the issue at hand. ELG calculates depreciation rates and expense in a
23 manner that accelerates recovery based on the assumption that precise amounts of
24 retirement activity will occur at age 1, age 2, age 3, etc. through 50 to 100 years of age. It
25 is this accelerated recovery premised on an assumption that does not comport to reality
26 that results in a magnification of error compared to the ALG calculation procedure.

1 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S STATEMENT ON PAGE 7**
2 **OF APPENDIX A THAT THE "ALG RATES WILL NEVER MATCH THE**
3 **ACTUAL CONSUMPTION OF THE ASSETS"?**

4 A. I agree with Mr. Wiedmayer. However, what he fails to state is that the ELG calculation
5 procedure will never actually match consumption of the asset either. However, the ELG
6 procedure will result in a magnification of error as the difference between assumed
7 annual patterns and actual annual patterns occur compared to the ALG procedure.
8 Therefore, if one believes that actual annual levels of retirement activity in the future will
9 not precisely match the forecasted life-curve combination, which it will not, then the
10 industry standard ALG calculation procedure should be adopted.
11

12 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S STATEMENT ON PAGE 8**
13 **OF APPENDIX A THAT THE "ALG DEPRECIATION RATES ARE SENSITIVE**
14 **TO THE SURVIVOR CURVE JUST AS IS THE CASE OF THE ELG"?**

15 A. The simple response to this statement and concept is that there would be no issue in this
16 case if each calculation procedure were just as sensitive to the proposed life-curve
17 combination. However, as Mr. Wiedmayer admitted earlier in Appendix A, the ELG
18 calculation procedure will result in depreciation expense "higher in earlier periods and
19 lower in later periods."
20

21 **F. Reply to Appendix A: Forecast Error For ELG And ALG Calculation Procedures**
22

23 **Q. HOW DO YOU RESPOND TO THE VARIOUS STATEMENTS MADE BY MR.**
24 **WIEDMAYER IN HIS APPENDIX A AT PAGES 8 THROUGH 13 REGARDING**
25 **THE FORECAST ERROR IMPACT OF ELG VERSUS ALG CALCULATIONS?**

26 A. It is surprising to see Mr. Wiedmayer disregard the results of a simple 2-unit example,
27 which is presented to make the issue understandable, and then conclude that the results
28 are "demonstrably false." Indeed, Mr. Wiedmayer's presentation of a more realistic
29 analysis, for which he elected not to provide the underlying assumptions or data in his
30 rebuttal, at best results in statements that the results "show a similar difference" or that
31 his analysis "indicates there is no basis to conclude that ELG rates show a higher degree

1 of error.” Neither of these statements or unidentifiable results reflected in various figures
2 in any way demonstrably show that ELG does not in fact magnify the error, as
3 demonstrated in the understandable 2-unit example.
4

5 **Q. IS THERE ANOTHER CONCERN REGARDING MR. WIEDMAYER’S**
6 **PRESENTATION ON THIS TOPIC?**

7 A. Yes. As set forth on Figure 3 at page 12 of Appendix A, he presents the results of a
8 contrived calculation of created data for the period 2010 through 2040. It must be
9 questioned why an unrealistic future forecast of the magnification of error is presented in
10 generic terms when historical analysis of actual events was disregarded. As set forth in
11 Figure 7 at page 15 of Mr. Wiedmayer’s Appendix A, the actual pattern of error between
12 forecast and reality for Accounts 361.2 and 367.2 – Underground Cables & Switches
13 demonstrates that when real-world events are modeled, the higher depreciation rate in the
14 early years associated with ELG depreciation will magnify the degree of error and the
15 level of true-up that is required in later years.
16

17 **G. Reply to Appendix A: Time Sensitivity of ELG and ALG Procedures**
18

19 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER’S CLAIM ON PAGE 13 OF**
20 **APPENDIX A THAT YOUR ARGUMENT THAT ELG IS TIME-SENSITIVE**
21 **AND MAY BE ALREADY OUT OF DATE BY MANY YEARS BY THE TIME**
22 **IMPLEMENTED IGNORES PROPERTY ADDITIONS AND RETIREMENTS?**

23 A. Mr. Wiedmayer is wrong. My position recognizes that there will be some level of
24 retirement activity and additions, but the likelihood of those retirements and additions
25 occurring in such a pattern that all ELG values would remain in proper relationships as
26 each year passes is again an unrealistic assumption. As new plant is added each year and
27 retirements from various vintages occur each year, such activity does not occur in a
28 precise or even a close to precise pattern that would retain the appropriate relationship
29 developed for ELG annual vintage rates on an annual basis. Mr. Wiedmayer’s reference
30 to “constant activity” at the bottom of page 13 of Appendix A is a generalized and
31 misleading statement that does not meet reality. As previously noted, the retirements for

1 Accounts 361.2 and 367.2 clearly demonstrate that actual utility operations from year to
2 year are anything but constant activity.
3

4 **Q. DO YOU AGREE WITH MR. WIEDMAYER'S EXAMPLE AT PAGE 14 OF**
5 **APPENDIX A THAT CLAIMS TO DEMONSTRATE HOW STABLE ELG IS**
6 **OVER TIME?**

7 A. No. The example is based on an unrealistic estimated pattern of additions and retirements
8 for the years 2010 through 2020. Indeed, when requested to provide the assumed
9 additions and retirements used to conclude that "ELG depreciation rates are very stable,"
10 Mr. Wiedmayer identified an unrealistic pattern of assumed additions and retirements that
11 does not remotely compare to any pattern that actually had occurred for any of the
12 accounts at issue.⁸ The example assumes a gradual increasing level of annual additions
13 and retirements, a pattern not experienced historically. In my opinion, it is very telling
14 that Mr. Wiedmayer used a forward-looking period where he created and selected a
15 pattern of additions and retirements that met his ultimate goal rather than relying on the
16 historical data for the precise same account in his example, which would have clearly
17 demonstrated the opposite. In other words, my statement relating to the time sensitivity of
18 the ELG procedure is accurate in the real world, while Mr. Wiedmayer's statement may
19 only be correct in theory and require a next to impossible pattern of additions and
20 retirements.
21

22 **Q. WHAT RESPONSE DO YOU HAVE TO MR. WIEDMAYER'S CLAIM THAT**
23 **THE REMAINING LIFE TECHNIQUE IS OFTEN MORE TIME-SENSITIVE**
24 **THAN ANY CALCULATION PROCEDURE, AS NOTED ON PAGE 15 OF**
25 **APPENDIX A TO HIS REBUTTAL TESTIMONY?**

26 A. Again, I agree in part with Mr. Wiedmayer that remaining life technique does have time-
27 sensitive aspects to it, yet the ELG calculation procedure produces a different remaining
28 life than does the ALG calculation procedure. Therefore, the ELG procedure multiplies
29 the time-sensitive aspect of the entire process. The goal in developing appropriate
30 depreciation rates should be to minimize the time-sensitivity of any portion of the

⁸ Responses to CA-NP-634 and 635.

1 calculation to the extent possible. In this instance, all parties utilize the remaining life
2 technique and agree that it is appropriate. However, only the Company claims that the
3 ELG calculation procedure is appropriate. Moreover, Mr. Wiedmayer's claim that the
4 arguments against ELG for being time-sensitive are "without substance," as noted on
5 page 16 of Appendix A to his rebuttal, is an incorrect statement made without basis. The
6 time-sensitivity aspect of ELG versus ALG depreciation is not overstated and, in fact, is
7 yet another major drawback to the adoption of ELG depreciation.
8

9 **H. Reply to Appendix A: ELG vs. ALG Net Salvage**
10

11 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S STATEMENTS ON PAGES**
12 **16 AND 17 OF APPENDIX A REGARDING THE INCONSISTENT**
13 **APPLICATION OF THE ELG CALCULATION PROCEDURE WITH ALG NET**
14 **SALVAGE?**

15 A. While Mr. Wiedmayer effectively admits that such inconsistency does exist, I disagree
16 with Mr. Wiedmayer's conclusion that it "is certainly not a strong enough reason to
17 abandon the ELG approach." While Mr. Wiedmayer does admit that certain utilities do
18 maintain net salvage on an age or vintage basis, he then attempts to direct attention from
19 this fact by claiming that quantifying net salvage as a function of age is inherently
20 difficult and imprecise. It is strange that Mr. Wiedmayer now becomes concerned with
21 difficulty and impreciseness, but has no problems championing the ELG procedure even
22 though it is much more complex and difficult, and as previously noted, imprecise in real
23 utility operations.
24

25 **I. Reply to Appendix A: Depreciation Reserve**
26

27 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S STATEMENTS ON PAGES**
28 **17 AND 18 OF APPENDIX A ADDRESSING THE ISSUES YOU RAISED**
29 **REGARDING DEPRECIATION RESERVE AND THE ELG PROCESS?**

30 A. I disagree with Mr. Wiedmayer's characterization that the Company does not maintain its
31 depreciation reserve on either an ELG or ALG basis. The ALG basis reflects the average

1 process for all vintages in an account. That is precisely how the Company maintains its
2 depreciation reserve. Indeed, Mr. Wiedmayer continues in his rebuttal by admitting that,
3 like other utility companies, Newfoundland Power maintains its reserve by asset group or
4 plant account. That is precisely the equivalent of an ALG reserve process, definitely not
5 an ELG reserve basis.
6

7 **Q. HOW DO YOU REPLY TO MR. WIEDMAYER'S STATEMENT AT THE**
8 **BOTTOM OF PAGE 17 OF APPENDIX A TO HIS REBUTTAL THAT THE**
9 **CUMULATIVE DEPRECIATION ACCRUALS REFLECTED IN THE**
10 **DEPRECIATION RESERVE WERE PRIMARILY BASED ON ELG**
11 **DEPRECIATION ACCRUALS?**

12 **A.** The Company's reserve is based on the accumulation of depreciation accruals, actual
13 retirement experience, gross salvage, and cost of removal. The values are combined to
14 reflect the total or average group level. No assignment of reserve is made to individual
15 age brackets consistent with the development of ELG-based depreciation accruals. In
16 other words, Mr. Wiedmayer's observation again attempts to detract from the central
17 issue as to whether the reserve is maintained on an ELG basis. Rather, Mr. Wiedmayer
18 attempts to direct attention to the level of accruals that have occurred historically
19 associated with the Company's use of the ELG-based depreciation rates. Mr. Wiedmayer
20 is attempting to mix apples and oranges and his presentation does not further the record.
21

22 **Q. IN THE 1970S, WHEN THE FCC ADOPTED THE ELG-BASED**
23 **DEPRECIATION RATES FOR TELEPHONE COMPANIES, DID IT RAISE**
24 **CONCERNS REGARDING MAINTAINING THE DEPRECIATION RESERVE**
25 **ON AN ELG BASIS?**

26 **A.** Yes. As set forth in Appendix B to my direct testimony, I referenced this particular fact.
27 It is telling that Mr. Wiedmayer chose to ignore this particular fact, and attempts to
28 change the issue to the type of depreciation "accruals" that are entered into the
29 depreciation reserve rather than how the reserve is maintained. The "accruals" do not set
30 the character of the reserve, it is whether all values are maintained as a whole or by
31 vintage and age that set the character of the reserve.

1 **J. ELG vs. ALG Summary and Conclusion**

2
3 **Q. IS THERE ANYTHING PRESENTED BY THE COMPANY OR MR.**
4 **WIEDMAYER IN REBUTTAL THAT CAUSE YOU TO CHANGE YOUR**
5 **POSITION REGARDING THE INAPPROPRIATENESS OF THE ELG**
6 **CALCULATION PROCEDURE FOR UTILITY RATE MAKING PURPOSES?**

7 A. No. In fact, both the Company's and Mr. Wiedmayer's efforts to mischaracterize facts
8 and situations in their attempt to support the ELG procedure only reinforces the inherent
9 infirmities of the ELG calculation procedure in the real world of utility operations. There
10 is no disagreement that the ELG calculation procedure is the "mathematically" or
11 "theoretically" most correct procedure, but only under the very unrealistic and restrictive
12 assumption that one can predict, with precision, the future in annual one-year slices by
13 age brackets for as far as 50 to 100 years in the future. This is simply not possible or
14 realistic. The difference that will occur between forecasted and actual events are
15 magnified through the ELG calculation procedure when compared to the ALG
16 calculation procedure. Moreover, given the array of averaging of many decades of
17 vintage additions of differing types of investment, even within an account, and then
18 applying subjective interpretations of both OLTs and ancillary information applicable to
19 accounts, an average or single set of parameters is ultimately derived. It is inappropriate
20 and inconsistent to apply great levels of precision to a grouping process (i.e., the ELG
21 calculation procedure) that is not widely used, when the input value is based on a broad
22 brush average. For the most part, the industry has evolved by recognizing the manner in
23 which depreciation parameters are developed and has relied on a consistent application of
24 the ALG calculation procedure to best reflect the overall results in depreciation rates. The
25 Board should deny the accelerated ELG calculation procedure in favor of the industry
26 standard ALG calculation procedure. The adoption of the ALG procedure will result in
27 lower revenue requirements for an extended period of time in order to return rate base to
28 a level where it should have been in order to comply with the matching principle and
29 eliminate intergenerational inequity.

1 **SECTION III: MASS PROPERTY LIFE ANALYSIS**

2 **A. General**

3
4 **Q. WHAT ISSUES DOES THIS PORTION OF YOUR SURREBUTTAL ADDRESS?**

5 A. This portion of my surrebuttal addresses the Company's rebuttal evidence as it applies to
6 proposed life-curve combinations for certain of the Company's mass property accounts
7 (i.e., transmission and distribution functions).
8

9 **Q. ARE THERE INITIAL ISSUES OR CONCEPTS THAT NEED TO BE**
10 **ADDRESSED PRIOR TO YOUR ACCOUNT SPECIFIC REPLIES?**

11 A. Yes. Mr. Wiedmayer makes numerous introductory and unsupported statements
12 regarding my analyses that are simply not accurate. In addition, he attempts to create a
13 picture whereby he creates a standard of evidence that must be met in order for an
14 alternative recommendation to his proposal to be accepted. This approach not only is
15 inconsistent with the normal regulatory regime where the Company has the burden of
16 proof, but it is one-sided in that it requires a higher level of evidence for alternative
17 proposals than the Company presents in its testimony. In reviewing the position of the
18 parties, I encourage the Board to look closely at the consistency of positions and the
19 reliance on specific facts and logic where they exist, rather than on the Company's
20 unsupported generalized claims.
21

22 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S GENERAL CLAIMS THAT**
23 **YOUR PROPOSED CHANGES ARE "DRAMATIC" AND REQUIRE**
24 **"OVERWHELMING EVIDENCE" IF THEY ARE TO BE ADOPTED?**

25 A. Mr. Wiedmayer's presentation is an example of an inconsistency in his approach and an
26 attempt to establish a higher standard for alternative recommendations to his proposal
27 than he meets for establishing his proposed parameters in the first place.

1 **Q. PLEASE EXPLAIN MR. WIEDMAYER'S CONCEPT OF "DRAMATIC" AND**
2 **HOW IT SHOULD BE VIEWED IN THIS PROCEEDING.**

3 A. I recommend a 4-year increase in ASL for Accounts 355.1 and 355.2 above Mr.
4 Wiedmayer's proposal of 47 years. He labels such recommendation as a "dramatic
5 increase."⁹ In particular, Mr. Wiedmayer is referring to the increase from the existing
6 approved ASL of 44 years. In other words, the 51-year ASL I recommend is seven years,
7 or 16% greater than the existing approved ASL.

8
9 Mr. Wiedmayer's characterization of a 16% increase in ASL as being dramatic is curious
10 at best, given he recommends a 13% increase in ASL for Account 365.1 without labeling
11 that level of increase as being dramatic, nor does Mr. Wiedmayer find his proposal for a
12 negative net salvage for Accounts 362.1 and 362.2 – Distribution Wood Poles 250% the
13 level of the existing value to be "dramatic."¹⁰ In addition, it appears that Gannett Fleming
14 does not have the same qualms as Mr. Wiedmayer in identifying dramatic levels of
15 increase. For example, Gannett Fleming, in a recent Florida Power & Light Company
16 study, proposed a 60-year ASL for Account 358 – Transmission Underground
17 Conductors and Devices while the existing ASL was only 35 years. In this instance, a
18 71% increase above the existing ASL was not referenced as a "dramatic" increase.

19
20 In summary, it appears the concept of identifying a proposed change in depreciation
21 parameters as being dramatic is only applicable to parties who propose an alternative to
22 what Gannett Fleming proposes.

23
24 **Q. WHAT COMMENTS DO YOU HAVE REGARDING MR. WIEDMAYER'S**
25 **REBUTTAL TESTIMONY AT PAGES 17 AND 18 REFERENCING THE**
26 **CONCEPT OF THE MOST REPRESENTATIVE PORTION OF THE**
27 **SURVIVOR CURVE?**

28 A. First, it should be noted that Mr. Wiedmayer agrees with my position that the dollar level
29 of exposure is an important consideration. However, at the bottom of page 17 of his

⁹ Mr. Wiedmayer's rebuttal Appendix B, page 2 of 27.

¹⁰ In Gannett Fleming's last depreciation study performed by Mr. Wiedmayer, he recommended a -10% net salvage for distribution wood poles, yet now he proposes a -25% net salvage, or a level 2.5 times the existing level.

1 rebuttal testimony he continues by saying that the dollar level of exposures is only one
2 consideration and it is just as important to recognize which portion of the curve provides
3 the most information about the retirement pattern for a group of assets. Mr. Wiedmayer
4 continues on page 18 of his rebuttal by claiming that generally the portion between 80%
5 and 20% surviving is the most representative portion of the survivor curve. He also,
6 incorrectly states that I tend to ignore data points that provide important indications of the
7 survivor curve and claims that I contend that the head and upper portion of the survivor
8 curve are the most important portions in the curve-fitting process.

9
10 In response to these misleading claims, I direct the Board's attention to the actual
11 wording in the quoted authoritative source and ultimately the underlying logic of the
12 curve-fitting process.¹¹ The difference in position is that I recognize that the reference in
13 the sources to the 80% to 20% of the curve being the most important portion of the curve
14 is prefaced by the word "often" or "generally," and relies on a set of assumptions that
15 often do not occur for the utility data being analyzed. In other words, the literature
16 provides generalized expectations. If actual retirement patterns always declined to 20%
17 surviving, then the most important portions of the curve might likely be between 80%
18 and 20% surviving. In those instances, I most likely would rely on the same important
19 portion of the curve as Mr. Wiedmayer would. However, review of the actual information
20 for the accounts at issue demonstrates that Mr. Wiedmayer's attempts to generalize the
21 curve-fitting for all accounts with one generalized statement is simply incorrect. For
22 example, as shown in the table below, for the seven accounts at issue in this proceeding
23 Mr. Wiedmayer's curve-fitting ends in a range of a low of 49% and a high of 83%
24 surviving.

¹¹ Depreciation Systems by Wolf and Fitch where it is presumed "that middle section [of the OLT] is relatively straight" and that the majority of retirements occur in the middle section (see response to CA-NP-641).

TABLE 1

<u>Account</u>	<u>Lowest Percent Surviving</u>
355.1 – Transmission Poles	49%
355.2 – Transmission Poles and Fixtures	49%
361.12 – Distribution Bare Aluminum	79%
361.2 – Distribution Underground Cables	83%
362.1 – Distribution Poles (Under 35')	72%
362.2 – Distribution Poles (35' and Over)	72%
365.1 – Services Overhead	57%

As can be seen in the table above, limited, if any, portion of the curve-fitting process is below 80% with none of the accounts being analyzed ending below 49% surviving. Therefore, the most important or significant data points do not correspond with the generalized statement that often the curve pattern between 80% and 20% is the most important portion of the process.

Q. IS MR. WIEDMAYER'S PRESENTATION AT PAGES 17 AND 18 OF HIS REBUTTAL ALSO INACCURATE DUE TO HIS ASSUMPTION THAT THE MAJORITY OF THE RETIREMENTS OCCUR IN THE MIDDLE SECTION OF THE OLT?

A. Yes. Mr. Wiedmayer places importance on the area of the curve where he claims the majority of retirements occur.¹² Once again, when the retirement activity for the accounts at issue is analyzed, it is clear that the vast majority of the retirements occurred before 80% surviving for each and every account. Indeed, as shown in the table below for the accounts at issue, there is simply no comparison between the dollars of retirement below 80% surviving versus those prior to 80% surviving.

¹² Mr. Wiedmayer's Rebuttal Testimony at page 18 and response to CA-NP-641.

TABLE 2

Account	Retirement Dollars 80% and Above	Retirement Dollars Below 80%
355.1 – Transmission Poles	\$5,602,409	\$1,353,552
355.2 – Transmission Poles and Fixtures	\$5,602,409	\$1,353,552
361.12 – Distribution Bare Aluminum	\$5,779,389	\$33,990
361.2 – Distribution Underground Cables	\$817,115	\$0
362.1 – Distribution Poles (Under 35')	\$48,257,233	\$812,559
362.2 – Distribution Poles (35' and Over)	\$48,257,233	\$812,559
365.1 – Services Overhead	\$7,551,830	\$1,389,422

In summary, Mr. Wiedmayer clearly has misinterpreted or misapplied the generalized statements from publications in his efforts to support his proposals. As clearly demonstrated above, whether viewed from the standpoint of investment exposed to retirements or dollars of retirements, Mr. Wiedmayer's curve-fitting process does not properly capture the most significant or more important portions of the curve-fitting process. Generalized concepts which attempt to capture the appropriate criteria for curve-fitting in a theoretical manner must be applied correctly to the data at issue for a specific account. Mr. Wiedmayer's attempt to rely on generalized rules for his criticism of my curve-fitting process is erroneous and should be rejected.

Q. PLEASE DISCUSS YOUR CONCERN REGARDING MR. WIEDMAYER'S CLAIMS OF LITTLE OR NO EVIDENCE IN SUPPORT OF ALTERNATIVE POSITIONS.

A. I will use Accounts 355.1 and 355.2 to place Mr. Wiedmayer's generalized and unsupported statements of no evidence into proper perspective. I use these combined accounts for illustrative purposes, given that this is the only account that Mr. Wiedmayer discussed in his depreciation study.¹³

Mr. Wiedmayer provides three paragraphs of narrative discussion regarding how he conducted his life analysis for this account. The first paragraph beginning on page II-25 of his depreciation study simply discusses the concept of the data necessary to perform actuarial analyses. Mr. Wiedmayer's second paragraph identifies causes of retirement,

¹³ Gannett Fleming 2010 Depreciation Study for Newfoundland Power, Inc. at pages II-25 and 26.

1 but only in the most general sense, by referencing inadequacy, deterioration, and pole
2 relocations. His second of the three paragraphs further states that the enumerated causes
3 of retirements are expected to continue in the foreseeable future. Thus, Mr. Wiedmayer's
4 second paragraph provides no specific evidence regarding the establishment of a specific
5 ASL.

6
7 Mr. Wiedmayer's third and last paragraph regarding these accounts does provide some
8 additional information that would warrant a longer ASL. Indeed, Mr. Wiedmayer states
9 that there have been many improvements and enhancements made to this system, and that
10 design and material standards are better, maintenance programs have improved, and there
11 is focus on rebuilding deteriorated lines. Again, while these items of information provide
12 consideration for longer ASLs, there are no specifics provided, and the information can
13 support many different ASLs. The final generalized item of information provided by Mr.
14 Wiedmayer is that the Company uses larger class poles and fixtures in areas prone to high
15 winds and severe icing loads that exceed normal construction standards and are therefore
16 expected to result in longer lives. From these generalized statements, Mr. Wiedmayer
17 concludes that his proposed 47R2 life-curve combination "is based on the statistical
18 indication of the period 1975-2009. The Iowa 47-R2 is a good fit of the significant
19 portion of the original survivor curve as set forth in Appendix A and is within the typical
20 service life range of 35 to 50 years for transmission poles and fixtures."

21
22 The information noted above is essentially the same as the Company's response to CA-
23 NP-084, where it was specifically requested to provide a detailed narrative along with the
24 steps undertaken to arrive at the proposed ASL, and any other information that was
25 specifically relied upon to make modifications from the actuarial results in order to
26 establish an actual proposed life. The only other items of information provided were in
27 response to CA-NP-088, which sought supplemental information obtained from operating
28 personnel of the Company. In response to that request, the additional information
29 provided was that most of the underground cable is direct buried and that the Company
30 used XLPE cable in the 1970s through the 1980s and now is relying on concentric neutral

conductors. Finally, in response to CA-NP-090, the Company admitted that there is no additional basis for its life proposals.

Q. DOES ANY OF THE INFORMATION PROVIDED IN THE COMPANY'S DEPRECIATION STUDY, INTERVIEW NOTES, OR RESPONSES TO INFORMATION REQUESTS PROVIDE EVIDENCE THAT SUPPORTS THE COMPANY'S 47-YEAR PROPOSED ASL OR ANY OTHER VALUE?

A. No. The most definitive item of information is the Company's actuarial results. Mr. Wiedmayer's interpretation of those results resulted in a life around 45 years without any further explanation or support.

Q. IS THE LEVEL OF EVIDENCE PROVIDED BY MR. WIEDMAYER GREATER FOR THE EXAMPLE NOTED ABOVE IN COMPARISON TO OTHER ACCOUNTS?

A. Yes. The combined analysis for Accounts 355.1 and 355.2 – Transmission Poles and Fixtures is the only account for which Mr. Wiedmayer provided this level of detail. As noted above, even the example with the greatest level of detail does not provide evidence supporting his proposed 47-year ASL in comparison to my recommended 51-year ASL. Therefore, it is unreasonable and inappropriate for Mr. Wiedmayer to claim that my recommendations are not supported by a standard of evidence that appears only applicable to an alternative position contrary to what he has proposed.

Q. WHAT COMMENTS DO YOU HAVE REGARDING MR. WIEDMAYER'S VARIOUS CLAIMS IN REBUTTAL THAT YOU IGNORED INFORMATION?

A. This is again an area where Mr. Wiedmayer makes unsupported statements that are factually incorrect. For example, on page 2 of Appendix A to his rebuttal testimony, Mr. Wiedmayer states that I must have ignored significant data points that provide important information about the dispersion pattern for Accounts 355.1 and 355.2. He further claims that my presentation "only shows the survivor curve estimates through age 46.5 and shows no information for percents surviving below 50%."

1 **Q. DID YOU IGNORE DATA AND DID YOU PROVIDE ANY MISLEADING**
2 **PRESENTATIONS?**

3 A. No. I reviewed and took all the data into account. However, as did Mr. Wiedmayer, I
4 gave different points of information different weightings. For example, when Mr.
5 Wiedmayer claims that I only show data points through 46.5 years of age for my
6 graphical presentation associated with Accounts 355.1 and 355.2, he fails to note that his
7 graphical presentation provided only two additional data points, and failed to present the
8 remaining 31 data points reflected in his database.¹⁴ Moreover, it must be noted that the
9 two additional points on Mr. Wiedmayer's graph compared to my graph, which he claims
10 are significant data points I ignored, correspond to dollar levels of exposure that are
11 significantly below the 1% rule of thumb threshold he identifies elsewhere in his
12 testimony, that should be given little significance, if any, in the analysis process.¹⁵ In
13 other words, my graphical presentation conforms with Mr. Wiedmayer's rule of thumb,
14 yet without any support, narrative justification, or any other item of information, Mr.
15 Wiedmayer violates his own rule of thumb in an attempt to capture what he now claims
16 are significant data points. If there are any claims of ignoring information, it is Mr.
17 Wiedmayer who has ignored his stated rule of thumb without any explanation or support.

18
19 **B. Account Specific**

20 **Accounts 355.1 and 355.2**
21

22 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S STATEMENTS ON PAGE 2**
23 **OF APPENDIX B TO HIS REBUTTAL TESTIMONY?**

24 A. First, I have previously addressed Mr. Wiedmayer's characterization of my proposal as
25 being a "dramatic increase." There is no need to repeat the response. As it pertains to Mr.
26 Wiedmayer's statement that I ignored significant data points that provide important
27 information, I have also previously addressed this, but it warrants summary again as it
28 clarifies how Mr. Wiedmayer has taken liberties with facts in rebuttal testimony.

¹⁴ 2010 Study at pages A-53 through A-55.

¹⁵ Mr. Wiedmayer's rebuttal testimony at page 19.

1 In particular, the important significant data points he claims that I ignored, which I did
2 not, are two additional data points corresponding to the 47.5 and 48.5 age brackets. My
3 presentation corresponds with Mr. Wiedmayer's rule of thumb that data become
4 insignificant in the curve-fitting process once it reaches 1% of the original exposure level.
5 That rule of thumb identifies data beyond 46.5 years of age as being insignificant. It is
6 Mr. Wiedmayer who has added additional data points beyond his own rule of thumb from
7 where the data should be cut off without any explanation. Moreover, to claim these two
8 additional data points are significant truly mischaracterizes the curve-fitting process.
9 Indeed, the beginning dollar level of exposure for this account is approximately \$60
10 million, while the dollar level of exposures at age brackets 47.5 and 48.5 years are
11 \$431,000 and \$385,000, respectively.¹⁶ Moreover, it is worth noting that when Mr.
12 Wiedmayer presented his graphical presentation for these combined accounts, his plot of
13 points excluded the last 31 years of data.¹⁷ In other words, deciding not to plot points that
14 are insignificant in the curve-fitting process is appropriate; only the quantity of points not
15 included in the plot are at issue. As previously noted, the plot I presented in my testimony
16 precisely conforms with Mr. Wiedmayer's rule of thumb, while Mr. Wiedmayer's
17 decision process violates his own rule of thumb without any explanation.

18
19 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S STATEMENTS ON PAGE 3**
20 **OF APPENDIX B REGARDING SIGNIFICANT DATA POINTS AND**
21 **DEVIATIONS IN THE CURVE-FITTING PROCESS?**

22 **A.** First, when Mr. Wiedmayer claims that my estimate begins to deviate from the original
23 curve around age 40, my recommendation is as close or closer to the OLT value as Mr.
24 Wiedmayer's proposal is through approximately 44.5 years of age.

25
26 Next, Mr. Wiedmayer claims it is important to note that my recommendation does not
27 follow the trend of the dispersion pattern that is apparent between 80% and 45%
28 surviving. First, relying on Mr. Wiedmayer's own rule of thumb of where data points
29 become insignificant, the OLT is valid only through 52% surviving rather than his claim

¹⁶ 2010 Study at pages A-54 and A-55.

¹⁷ *Id.*

1 of 45%. With this in mind, a review of his Figure 1 does not support his claim that my
2 recommendation does not follow the trend of the pattern presented. Moreover, his claim
3 that I ignored the meaningful portion of the curve below 80% surviving is just not
4 correct, as not only did I present that portion of the curve-fitting process on page 26 of
5 my direct testimony, but my recommendation is a better fit from approximately 35 year
6 of age through 43 years of age.

7
8 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S STATEMENTS ON PAGE 4**
9 **OF APPENDIX B THAT YOU DID NOT PRESENT NEW INFORMATION, BUT**
10 **RATHER RELIED ON COMPANY PROVIDED INFORMATION?**

11 A. Mr. Wiedmayer begins with the concept that somehow because I relied on the
12 information presented by the Company that my recommendation is not as accurate as his
13 recommendation. In reality, as noted in my direct testimony, when the curve fits between
14 various selections are similar, which they are in this case, review of other non-actuarial
15 information can be helpful. In this case, the actuarial data dates back to 1928 with a
16 retirement experience from 1948 through 2009. In other words, the curve-fitting process
17 that both Mr. Wiedmayer and I performed is to data that includes activity associated with
18 much older design standards than the more recent improvements since the Company's
19 last depreciation study, and for longer periods associated with industry recognized
20 improvements. As I noted in my direct testimony, 25% of the investment in this account
21 has been added in the last five years, which represents 40% of the investment at issue.
22 Placing undue reliance on the actuarial results, which reflects over 80 years of vintage
23 additions, understates the longer life expectancy that should transpire due to more current
24 system improvements. Properly taking this type of information into consideration is
25 analogous to an insurance company setting current premiums based on mortality
26 experience heavily impacted by data dating back to people born in 1928. We know that
27 there have been significant improvements in health-related matters such as prescription
28 drugs, food, and exercise, which have extended the life expectancy of individuals born in
29 the 1950s, 1960s, 1970s, or later. Insurance premiums are currently not set based heavily
30 on life expectancy experienced by people during the 1930s and neither should the life

1 expectancy of transmission poles. This is especially true given the Company's admission
2 of system improvements.

3
4 As it relates to Mr. Wiedmayer's statement that he has already taken system
5 improvements into account and given them the "proper" weighting, I can find no
6 evidence of such claims in either Mr. Wiedmayer's testimony, responses to data requests,
7 or even in his rebuttal testimony. Obviously, his simple statement that he took
8 information into account and gave it the proper weight does not rise to the level of
9 evidence he would have the Board apply to my testimony. In other words, it is inadequate
10 when I rely on changing life characteristics of newer plant that reflects the benefits of
11 newer design and material standards because I did not provide a numerical calculation in
12 support of my judgmental analysis, but it is adequate for Mr. Wiedmayer to state he gave
13 "proper weight to this information"¹⁸ without providing any numerical calculation.

14
15 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S CLAIM THAT THE**
16 **COMPANY'S NEW INSPECTION PROGRAMS ARE GEARED TOWARDS**
17 **RELIABILITY AND DO NOT LEAD TO INCREASED SERVICE LIFE FOR**
18 **ASSETS?**

19 **A.** This is the first utility that I am aware of that claims no life related benefits relating to
20 inspection programs. Indeed, even Mr. Wiedmayer noted in response to CA-NP-084 that
21 the new testing programs allow the Company to better target replacements and
22 maintenance. In other situations, utilities are able to extend service lives for poles due to
23 better maintenance practices. In addition, while inspection programs normally do result in
24 an initial wave of retirements because they identify poles that will have a higher
25 probability of failure in the future and proactive steps are taken to replace those most at
26 risk, they also result in longer life expectancy for the remaining poles that, absent the
27 inspection, would eventually fail earlier than they would otherwise. For example, poles
28 that are still in reasonable condition that are experiencing a level of degradation can be
29 banded or treated. Indeed, in a recent Nova Scotia Power case, Mr. Wiedmayer
30 recognized that inspection programs resulted in reinforcement and banding of poles near

¹⁸ Mr. Wiedmayer's rebuttal testimony at Appendix B page 4.

1 the ground when that utility found poles in fair condition. Mr. Wiedmayer further noted
2 that such activity increases the physical integrity of the pole for an additional 10 to 15
3 years. This type of result is what the industry appears to be experiencing and it would be
4 unusual for Newfoundland Power to have the opposite effect. This is precisely why Mr.
5 Wiedmayer's failure to provide any analysis associated with his claim of "proper weight"
6 being given to the additional facts, cannot be accepted as support for an ASL as short as
7 47 years.
8

9 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S STATEMENT ON PAGE 4**
10 **OF APPENDIX B THAT THE USE OF CCA-TREATED POLES HAVE A**
11 **SHORTER LIFE EXPECTANCY THAN OTHER TREATED POLES?**

12 A. Mr. Wiedmayer failed to place his statement in the proper context. Poles treated with
13 "through-boring" chemical treatment can have life expectancies of 70 years or longer.
14 Poles treated with Penta, when properly inspected and maintained, can have service lives
15 between 60 and 80 years. Therefore, while CCA-treated poles may have a shorter life
16 expectancy, the life expectancy can easily be greater than 50 years. Indeed, Wolmanized
17 CCA-treated poles are backed by a 50-year warranty against damage from termites and
18 fungal decay.¹⁹ If a manufacturer is willing to provide a 50-year warranty, then the real
19 life expectancy for CCA-treated poles should easily exceed the 50-year warranty period
20 on average. Therefore, it appears Mr. Wiedmayer's undocumented, "proper treatment" of
21 other factors is not substantiated.
22

23 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S STATEMENTS ON PAGE 5**
24 **OF APPENDIX B WHERE HE CLAIMS THE MORE RECENT PLACEMENT**
25 **BAND ACTUALLY SHOWS A SHORTER LIFE THAN THE OVERALL BAND?**

26 A. This is not surprising, but not indicative of the overall life characteristics. First, it must be
27 noted that a very short 10-year band analysis is not statistically robust and most analysts
28 do not rely on 10-year bands because they provide limited useful information when
29 dealing with long-lived property. Notwithstanding the 10-year band issue, the

¹⁹ http://www.wolmanizedwood.com/Docs/Original/CCA_Pole_brochure.pdf.

1 implementation of the inspection programs as previously noted will result in an initial
2 wave of accelerated retirements. Those are precisely the retirements that one would
3 expect in the recent 10-year band. However, the initial wave of retirements associated
4 with an implementation of a new inspection program does not continue to reoccur at the
5 same level. The inspection programs, combined with proper maintenance, identifies
6 potential problems in time for corrective action to be taken, which should result in longer
7 overall expected ASLs for the remaining poles. This situation corresponds to the "other
8 factors" that Mr. Wiedmayer refers to that contribute to the trend. Therefore, when Mr.
9 Wiedmayer's generalized reference to "other factors" is given definition, it results in a
10 contrary position to his statements on this matter.

11
12 **Q. IS THERE ANY INFORMATION PRESENTED BY MR. WIEDMAYER IN**
13 **REBUTTAL THAT CAUSES YOU TO RECONSIDER OR CHANGE YOUR**
14 **RECOMMENDATION?**

15 A. No. Mr. Wiedmayer's statements are misleading, incomplete, and do not adequately
16 support his proposal.

17
18 **Account 361.12 – Bare Aluminum Cables**
19

20 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S STATEMENTS ON PAGE 7**
21 **OF APPENDIX B RELATING TO THE CONCEPT THAT VERY FEW DATA**
22 **POINTS EXTEND BELOW 80% SURVIVING REQUIRING THE RELIANCE**
23 **ON JUDGMENT AND THAT BOTH CURVE FITS ARE FAIRLY SIMILAR?**

24 A. First, it must be noted that the generalized reference that 80% to 20% providing the most
25 significant information is couched by the author's own statement that it is "often" the
26 case. That does not mean you ignore information before or after 20%, it depends on other
27 factors such as the magnitude of exposures and the overall length of the stub curve. In
28 this case, Mr. Wiedmayer wants to ignore even those points below 80% surviving
29 because his proposal deviates from the actual values from 40 through 44 years of age,
30 where my recommendation fits the data points very well. Moreover, these data points do
31 provide significant information based on Mr. Wiedmayer's 1% rule of thumb criteria.

1 Again, Mr. Wiedmayer wants to ignore his own criteria because it does not fit his
2 proposal. Moreover, it is odd that Mr. Wiedmayer claims that his proposal and my
3 recommendation are "fairly similar" for this account, yet for the previous account
4 (Combined Accounts 355.1 and 355.2 – Transmission Poles & Fixtures) he stated that my
5 curve fit does not "represent a similar fit."²⁰ I encourage the Board to review the graphs
6 on Figure 1 and Figure 3 of Appendix B to Mr. Wiedmayer's Rebuttal Testimony and see
7 if it can consistently reach a conclusion that my recommendation in Figure 1 does not
8 reasonably fit the data while Mr. Wiedmayer's curve-fit does similarly fit my
9 recommendation as set forth in Figure 3. Moreover, it is helpful to review the graphs
10 presented in my testimony as they magnify the actual comparative portions of the curve
11 rather than viewing Mr. Wiedmayer's figures which shrink the meaningful comparative
12 area to limited quadrants of the entire graph, thus making it difficult to make valid
13 comparisons.

14
15 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S STATEMENTS AT THE**
16 **TOP OF PAGE 8 OF APPENDIX B THAT CHANGE IN DISPERSION IS THE**
17 **KEY DIFFERENCE AND THAT GIVEN THE LIMITED DATA POINTS,**
18 **ADDITIONAL JUDGMENT IS REQUIRED?**

19 **A.** Additional judgment is always required. However, reliance on the dispersion pattern from
20 the last case is not an important item of additional information. Indeed, when Mr.
21 Wiedmayer made his 50R2.5 proposal in the last proceeding, he had even less
22 information upon which to base his proposal. Therefore, limited to no credence should be
23 given to the proposal in the last proceeding as providing any support for the selection for
24 an R2 versus an R2.5 dispersion pattern. Moreover, the two dispersions are in the same
25 family of curves and represent a 1/2 of one modal movement, or the smallest level of
26 movement possible between curves. Mr. Wiedmayer's attempt to create an issue where
27 one does not exist should be set aside.

²⁰ Mr. Wiedmayer's Rebuttal Testimony at page 2 of Appendix B.

1 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S STATEMENTS ON PAGES**
2 **8 AND 9 OF APPENDIX B TO HIS REBUTTAL REGARDING INSPECTION**
3 **PROGRAMS?**

4 A. As previously noted, the industry and Newfoundland Power now rely on proactive
5 inspection programs to identify problem, issues or situations. Proactive inspection
6 programs will result in some early retirement of assets. However, proactive inspection
7 programs should also result in better maintenance on a more timely basis and ultimately
8 yield a longer life expectancy for associated assets. It must also be noted that Mr.
9 Wiedmayer relies on phrases such as will "likely" lead to higher retirements of overhead
10 cable, and "will tend" to result in retirements of more cable, but then changes the
11 possibilities implied by the word "likely" and the phrase "will tend" to the word "will" at
12 the top of page 9 of Appendix B. The Company has not and cannot demonstrate that its
13 inspection programs will in fact, over the long run, result in a shorter overall ASL.

14
15 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S REFERENCES TO THE**
16 **COD FISH MORATORIUM IMPACTS BEING A PRIMARY DRIVER OF**
17 **RETIREMENTS REFLECTED IN THE COMPANY'S HISTORICAL DATA?**

18 A. This new position is very curious. Nowhere in the Company's depreciation study,
19 interview notes, or summaries is there a reference to the cod fishing moratorium in the
20 1990s. Indeed, Mr. Wiedmayer was specifically requested to provide all additional bases,
21 evidence, opinions, assumptions, documents, analyses, etc. that either describes, explains,
22 supports, and/or justifies the specific life and net salvage parameters proposed for each
23 separate account or subaccount that has not already been provided.²¹ Mr. Wiedmayer and
24 the Company were very clear in their response. They state that there are no "additional
25 bases" or other information "of a material nature to be provided."²² Now for the first
26 time, the Company in rebuttal latches on to an item of information it claims is a primary
27 driver of retirement activity. It must further be noted that Mr. Wiedmayer relied on the
28 actual retirement activity for his analysis, even during the cod fishing moratorium of the
29 1990s. There is no reference to modification of the results of the actuarial analyses due to

²¹ Request CA-NP-090.

²² Response to CA-NP-090.

1 such concerns. Moreover, Mr. Wiedmayer's reference to the 10-year experience band
2 (2000 through 2009) for any support for his proposal reflects a period too short to provide
3 statistically credible results. That is why most depreciation analysts do not place great
4 credence on 5- or 10-year bands of data for life analysis purposes when dealing with
5 long-lived assets.

6
7 **Q. IN SUMMARY, IS THERE ANY INFORMATION PRESENTED BY MR.**
8 **WIEDMAYER IN HIS REBUTTAL TESTIMONY THAT CAUSES YOU**
9 **CONCERN OR TO CHANGE YOUR RECOMMENDATION?**

10 A. No. Again, Mr. Wiedmayer's presentation is long on accusations and short on evidence.
11 Moreover, he incorrectly relies on a concept that inspection programs will in the long run
12 result in a shorter ASLs for assets. In addition, he relies on a 10-year historical analysis as
13 the only basis to demonstrate a shorter ASL expectancy when 10-year analyses are not
14 considered appropriate when dealing with long-lived assets such as the 55- to 60-year
15 ASL associated with this account. Moreover, it is significant to recognize the lack of
16 interest Mr. Wiedmayer has demonstrated associated with the actual data, including those
17 data points below 80% surviving. Placing any degree of reliance on actual data specific to
18 the Company further supports my recommendation.

19
20 **Accounts 361.20 and 367.20 – Underground Cable & Switches**

21
22 **Q. WHAT COMMENTS DO YOU HAVE REGARDING MR. WIEDMAYER'S**
23 **STATEMENT AT THE BOTTOM OF PAGE 14 OF APPENDIX B TO HIS**
24 **REBUTTAL TESTIMONY REFERENCING A GRADUAL INCREASE IN ASL**
25 **FROM THE PREVIOUS ASL ESTIMATE?**

26 A. Mr. Wiedmayer's reference that his proposal is a gradual increase from this existing ASL
27 simply means he significantly underestimated the life expectations for this account in the
28 last case. For example, a review of page A-73 through A-75 of the Gannett Fleming 2005
29 Depreciation Study demonstrates that Mr. Wiedmayer attempted to fit the OLT only
30 through 21.5 years of age when reliance on his 1% rule of thumb would have required

1 fitting the curve through 38.5 years of age.²³ Had Mr. Wiedmayer plotted the additional
2 points and attempted to match those points in his actuarial analysis in the previous case,
3 we would not be starting from a 40-year ASL in this case, but rather something closer to
4 50 years. Therefore, any claim of a gradual increase as a basis for support of his 45-year
5 ASL is misleading given that the existing 40-year ASL was not based on proper analysis
6 of the prior facts presented by Mr. Wiedmayer.

7
8 Moreover, proper review of the prior information in conjunction with the current
9 information would further support a much longer ASL. In the last case, the survivor curve
10 declined to approximately 73% at the age where Mr. Wiedmayer's 1% rule of thumb
11 would have indicated that the data had become insignificant. Yet in this case, applying
12 the same rule of thumb yields the result that the OLT declined to only 83% surviving. In
13 other words, the additional data has caused the tail end of the OLT to become further
14 elevated, implying a longer ASL.

15
16 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S STATEMENTS ON PAGE**
17 **15 OF APPENDIX B TO HIS REBUTTAL THAT THE OLT DOES NOT**
18 **PROVIDE ENOUGH RETIREMENT ACTIVITY FOR THE ACCOUNT TO**
19 **REACH THE 80% TO 20% SURVIVING PORTION OF THE CURVE THAT**
20 **PROVIDES THE MOST INFORMATION?**

21 A. First, as previously noted, Mr. Wiedmayer inappropriately applies the 80% to 20%
22 surviving portion criteria. The authors of such statement indicate that the movement
23 between 80 and 20% surviving "often" provides the most meaningful information. In this
24 case, the meaningful information, while not declining below 80% surviving, still provides
25 valuable information upon which to derive an ASL. In other words, if after 40 years of
26 experience the OLT has only declined to 83% surviving, then one can reasonably assume
27 that we are dealing with a long-lived asset. Indeed, in the prior depreciation study, Mr.
28 Wiedmayer chose not to even mention any reference to an 80% to 20% surviving portion
29 of the curve as providing meaningful or any other type of information. He simply
30 presented the OLT that only declined to 95% surviving. It is Mr. Wiedmayer's

²³ Response to CA-NP-017 Attachment G2.

1 inconsistent efforts to defend his artificially short ASL proposal that causes him to now
2 inconsistently create new positions in defense of his proposal.
3

4 **Q. HOW DO YOU RESPOND TO THE STATEMENTS AT THE TOP OF PAGE 16**
5 **OF APPENDIX B TO MR. WIEDMAYER'S REBUTTAL TESTIMONY THAT**
6 **THE LIMITED LEVELS OF RETIREMENT ACTIVITY IN THE PAST 10**
7 **YEARS IS A TREND THAT CANNOT CONTINUE INDEFINITELY?**

8 A. I agree with Mr. Wiedmayer's statement, however, a review of the graph on page 32 of
9 my direct testimony demonstrates that my recommendation still falls below the actual
10 OLT. Therefore, when retirement activity does begin to pick up in the future, the OLT
11 can decline significantly between ages 20 and approximately 40 years and still result in
12 the 57-year ASL I recommend. In other words, Mr. Wiedmayer's statement of future
13 retirement activity has no impact on my recommendation.
14

15 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S STATEMENT AT THE**
16 **BOTTOM OF PAGE 16 OF APPENDIX B TO HIS REBUTTAL TESTIMONY**
17 **THAT, INDUSTRY COMPARISONS BECOME MORE IMPORTANT WHEN**
18 **UTILITY SPECIFIC DATA ARE NOT AVAILABLE?**

19 A. What Mr. Wiedmayer fails to note is that we have a significant magnitude of
20 Newfoundland Power specific data, over 40 years worth. This is more than adequate to
21 provide meaningful information in the life estimation process. Industry comparisons are
22 helpful for confirmational purposes. In this case, my recommendation falls well within
23 industry levels, even those proposed by Gannett Fleming elsewhere. In other words,
24 Newfoundland Power specific data dictates a long life for this asset, one much longer
25 than 40 years, or even the 45-year level proposed by the Company. Company specific
26 information easily supports a 57-year ASL, and the reasonableness of this
27 recommendation is confirmed by industry expectations.
28

29 It must be reemphasized that in the Gannett Fleming 2005 study, Mr. Wiedmayer
30 presented a survivor curve that only declined to approximately 95% surviving, yet his
31 2005 study made no reference to the need for industry comparisons to support his

1 position for this particular account. Rather, Mr. Wiedmayer inconsistently truncated a
2 number of data points reflected in his curve in order to fit a 40-year ASL. This artificial
3 truncation occurred even though the plotted points fell approximately 20 years short of
4 Mr. Wiedmayer's own rule of thumb for significant data. Mr. Wiedmayer's new
5 presentation relying on industry comparative data as support for a shorter ASL than is
6 warranted is simply inappropriate. Both Mr. Wiedmayer's and my recommendations fall
7 within industry bounds and provide confirmational merit only if necessary. In this case,
8 the confirmational information does not override the longer ASL indicated by a proper
9 view of Company specific actuarial results.
10

11 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S STATEMENT ON PAGE 18**
12 **OF APPENDIX B TO HIS REBUTTAL THAT YOUR PROPOSAL "IS OUTSIDE**
13 **THE TYPICAL EXPERIENCE OF MOST COMPANIES"?**

14 **A.** Notwithstanding the fact that actuarial basis provides a superior basis for establishing life
15 parameters for this account, Mr. Wiedmayer's statement is still rather skewed. Gannett
16 Fleming makes it a practice of establishing industry ranges in support of values it
17 proposes. However, in this case, Mr. Wiedmayer now creates a new standard associated
18 with "most" companies in order to claim that even though my recommended value is
19 within the industry range, it is not in the range of "most" companies. This constantly
20 shifting standard is not a valid basis upon which to judge my recommendation.
21

22 In addition, Mr. Wiedmayer's statement that there is no specific reason that
23 Newfoundland Power's underground cable should have lives longer than others in the
24 industry is also a skewed statement. First, as admitted to by Gannett Fleming, the
25 industry range exceeds the 57-year life I recommend.²⁴ Second, Company specific data
26 demonstrates what is happening to its plant, and the Company has not offered any valid
27 basis to artificially cut life expectations short. Indeed, only by artificially manipulating
28 the bounds of the industry comparative data does one create the false perception that the
29 life for the Company's investment in this account is longer than the lives of equivalent
30 investments experienced by other utilities.

²⁴ Mr. Wiedmayer's rebuttal testimony Appendix B at page 17 Figure 8.

1 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S STATEMENTS**
2 **BEGINNING AT THE BOTTOM OF PAGE 18 OF APPENDIX B TO HIS**
3 **REBUTTAL THAT THE COMPANY SHOULD EXPERIENCE A SHORTER**
4 **ASL SINCE ONLY 20% OF ITS UNDERGROUND CONDUCTOR IS IN**
5 **CONDUIT?**

6 **A.** First, it must be noted that Mr. Wiedmayer does not say that 20% of the investment in
7 underground conductor is in conduit. This potential difference between property record
8 units and dollars can be significant as the percent of dollars of investment in underground
9 direct buried cable may not be as great as the percent of the quantity of cable directly
10 buried. Second, Mr. Wiedmayer has chosen not to provide any information regarding the
11 other utilities in his industry sample. Those other utilities may have even a greater
12 percentage of their conductor directly buried. Without a specific analysis, such
13 comparisons can be misleading. Finally, when Mr. Wiedmayer's reference that
14 Newfoundland experiences a harsher freeze and thaw cycle than other utilities, it must be
15 noted that Mr. Wiedmayer did not identify the depth to which other utilities bury their
16 lines. Normally, the depth a line is buried is a function, in part, of the harshness of the
17 freeze and thaw cycles. Indeed, assuming that all utilities normally bury their cable to
18 depths appropriate to their location, such factors should not have a major impact on life
19 expectation from one utility to another.

21 **Q. DOES ANY OF THE INFORMATION PRESENTED BY THE COMPANY OR**
22 **MR. WIEDMAYER CAUSE YOU TO HAVE CONCERNS OR CHANGE YOUR**
23 **RECOMMENDATION?**

24 **A.** No. Again, Mr. Wiedmayer's presentation only reinforces my position. His efforts to
25 discount Company specific data and rely on industry information, without indications of
26 the type of cable or generation of cable reflected in those companies' depreciation
27 analyses, appears to be more of an effort to direct attention away from approximately 40
28 years of actual data for this Company. Even though that 40 years of experience does not
29 result in an OLT that declines below 80% surviving, it is not necessary for that situation
30 to occur for the results to provide meaningful indications of a long life.

1 **Accounts 362.1 and 362.2 – Wood Poles and Fixtures**

2
3 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S STATEMENTS ON PAGES**
4 **20 THROUGH 22 OF APPENDIX B TO HIS REBUTTAL TESTIMONY**
5 **REGARDING THE IMPACT OF AN ACCOUNTING CHANGE ON LIFE**
6 **ESTIMATION?**

7 A. In rebuttal, Mr. Wiedmayer present a position that changes in the data capture procedures
8 for the period 2004 through 2009 has had a material and significant impact on the life
9 estimation process for the investment in Distribution Wood Poles. Mr. Wiedmayer
10 contends that "the Company clearly explained that much of the increase in service life
11 reflected in the life tables for the distribution poles was due to changes in the data capture
12 procedures for the period 2004-2009."²⁵ (Emphasis added) The clear explanation
13 referenced by Mr. Wiedmayer is supposedly presented in response to Requests for
14 Information CA-NP-084, 088, and follow-up Request for Information CA-NP-546.
15 However, review of these data responses in no way corresponds to a clear explanation or
16 substantiation that "much" of the increase was attributable to the change in data capture
17 procedures.

18
19 For example, in response to CA-NP-084, the Company states that a somewhat longer life
20 expectation "appears to be related in part to the accounting change referenced above."
21 (Emphasis added)²⁶ In other words, the Company assumes, without any analysis or
22 underlying support, that the change in the OLT may be related to the data capture
23 procedure.

24
25 Due to the vagueness of the reference, a follow-up request was submitted. The Company
26 was given the opportunity in CA-NP-546 to further specifically identify referenced
27 accounting changes and provide meaningful information associated with the change and
28 the new replacement accounting procedure. Unfortunately, the Company chose to correct
29 its prior position of identifying the change as an accounting policy change to that of a

²⁵ Mr. Wiedmayer's Rebuttal Testimony Appendix B at page 20.

²⁶ Response to CA-NP-084 at page 15.

1 data capture change. The remainder of the Company's response failed to provide
2 clarification as to the impact on ASL due to the Company's new implementation of a
3 GPS-based pole survey. In other words, while the Company identified the need for a
4 longer ASL in the current case, without any quantifiable basis it assumed that the change
5 in ASL "appears" to be due to some extent to the different data capture procedures, but
6 then in rebuttal elevates such casual appearance to a major concept. It is significant that
7 in rebuttal the Company had every opportunity to demonstrate that the Company's
8 decision to change to a different data capture procedure in fact had the claimed apparent
9 life impacts, yet chose not to do so. Mr. Wiedmayer's rebuttal testimony on this matter
10 again is not factual or evidence-drive, but rather opinion-driven without any support.
11

12 **Q. DID MR. WIEDMAYER SPECIFICALLY REFUTE HIS REBUTTAL POSITION**
13 **IN RESPONSE TO REQUEST FOR INFORMATION CA-NP-084?**

14 A. Yes. Mr. Wiedmayer now claims in rebuttal that "much of this [ASL] change was due to
15 the poles database used to price retirements," and that the "historical data for the period
16 2004-2009 does not provide the best representation of future expectations for this
17 account."²⁷ Contrary to such new found positions, Mr. Wiedmayer specifically stated that
18 the "1967-2009 band represents the data since the merger of Newfoundland Power's
19 predecessor utilities, and is considered the most representative of future life expectations
20 for this account." (Emphasis added) The database relied upon in the depreciation study as
21 presented to the Board and to intervenors cannot be considered the most representative of
22 future expectations and then without any changes to history produce results that do "not
23 provide the best representation of future expectations for this account." The inconsistency
24 is unacceptable.
25

26 **Q. DID YOU IN FACT IGNORE THE INFORMATION PROVIDED BY THE**
27 **COMPANY AS STATED BY MR. WIEDMAYER AT THE BOTTOM OF PAGE**
28 **22 OF APPENDIX B TO HIS REBUTTAL TESTIMONY?**

29 A. No. As indicated by my follow-up Request For Information CA-NP-546, I attempted to
30 obtain a better understanding of the impact of a vaguely identified accounting change.

²⁷ Mr. Wiedmayer's Rebuttal Testimony Appendix B at pages 21 and 22.

1 The responsive information in no way demonstrates anything other than conjecture by the
2 Company that there "appears" to be an impact. Absent anything other than this vague and
3 unsubstantiated reference in a response to a request for information, it is more appropriate
4 to recognize the results of the most representative band analysis of future expectations as
5 stated by Mr. Wiedmayer in response to CA-NP-084.
6

7 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S STATEMENTS ON PAGE**
8 **23 OF APPENDIX B TO HIS REBUTTAL TESTIMONY THAT, AS A RESULT**
9 **OF RELIANCE ON CCA-TREATED POLES RATHER THAN PENTA-**
10 **TREATED POLES, THERE IS A TREND TO A SHORTER ASL ON A GOING**
11 **FORWARD BASIS?**

12 **A.** This statement by Mr. Wiedmayer represents yet another statement without any
13 supporting analysis, documentation, or evidence. As previously discussed under the
14 section for transmission poles, while CCA may not produce as long a life expectancy as
15 Penta, it still produces a longer life expectancy than reflected in Mr. Wiedmayer's
16 analyses. Moreover, the Company failed to provide any information identifying the
17 quantity of pole investment associated with CCA versus Penta versus non-treated poles.
18 Absent such information and analysis, no meaningful conclusion can be reached to
19 support Mr. Wiedmayer's generalized statement.
20

21 **Q. WHAT COMMENTS DO YOU HAVE REGARDING MR. WIEDMAYER'S**
22 **STATEMENT ON PAGE 23 OF APPENDIX B TO HIS REBUTTAL**
23 **TESTIMONY REGARDING THE CLAIM THAT THE COMPANY'S**
24 **INSPECTION PROGRAMS HAVE NOT LED TO A LONGER ASL?**

25 **A.** My response to this matter is the same as discussed for transmission poles. There will be
26 an initial surge of early retirements associated with the implementation of an inspection
27 program. However, in the long run, the opposite should be true. In fact, the Company
28 states that the inspection programs have "shown positive results and have become the
29 primary method for reviewing the upgrading the distribution system."²⁸ It is inconsistent
30 to believe that inspection programs will result in the upgrading of distribution systems yet

²⁸ Response to CA-NP-088 under the subsection titled Routine Inspections (Rebuild Distribution Lines).

1 end up with shorter ASLs. In addition, the Company stated that its inspection practices
2 are implemented "to ensure the prudent maintenance of the existing distribution assets."²⁹
3 Again, if the inspection programs ensure prudent maintenance is performed on
4 distribution assets, then it would be inconsistent to assume that such emphasis on
5 maintenance practices will result in a shorter ASL in the long run. Finally, the
6 inconsistency in Mr. Wiedmayer's position on this matter is reinforced in the Company's
7 Annual Report for 2011. There, the Company states that its approach to asset
8 management involves identifying deficiencies in its system through inspections and
9 repairing assets before they yield negative results or early retirement. The Company goes
10 on to state that it dedicated approximately 60% of its capital expenditures to
11 strengthening aging components of its electric system.³⁰ One would expect the
12 strengthening process and the capital expenditure to perform such activity to aging
13 components would result in longer ASLs rather than shorter ASLs.
14

15 **Q. IS THERE ANYTHING IN MR. WIEDMAYER'S REBUTTAL THAT CAUSES**
16 **YOU CONCERN OR TO CONSIDER REVISIONS TO YOUR**
17 **RECOMMENDATION?**

18 **A.** No. Mr. Wiedmayer's rebuttal represents a continued effort to mischaracterize my
19 position and the evidence that has been presented. In fact, Mr. Wiedmayer's rebuttal
20 testimony is inconsistent with information previously provided in response to requests for
21 information. Moreover, it is illogical and unsupported that capital expenditures to
22 strengthen the aging infrastructure and to provide better maintenance practices will not
23 result in a longer life expectancy than what might occur absent such efforts. Indeed, the
24 Company has not been able to show that its changing data capture practices has in fact
25 shortened the life expectancy for the investment in these accounts rather than lengthening
26 them. There is nothing that Mr. Wiedmayer has presented from a factual standpoint that
27 demonstrates that his proposal is appropriate.

²⁹ *Id.* under the subsection titled Maintaining the Existing Distribution System.

³⁰ Response to CA-NP-127 at page 11.

1 **Account 365.1 – Overhead Services**

2
3 **Q. WHAT COMMENTS DO YOU HAVE REGARDING MR. WIEDMAYER'S**
4 **STATEMENT ON PAGE 24 OF APPENDIX B TO HIS REBUTTAL**
5 **TESTIMONY THAT HIS CURVE FIT TO THE OLT IN HIS DEPRECIATION**
6 **STUDY IS A MUCH BETTER FIT OF THE DATA?**

7 A. I agree and I stated in my direct testimony that the presented he made in his depreciation
8 study "appears to be a good fit of the data."³¹ However, a proper analysis of the
9 information for this account does not stop at the one actuarial analysis presented in the
10 depreciation study. Indeed, the historical data relied upon for that presentation dates back
11 to 1933 and does not adequately reflect trends in the data over time. Indeed, Mr.
12 Wiedmayer admits on page 25 of Appendix B to his rebuttal testimony that different
13 experience and placement bands can reveal trends in the data, but he chose to ignore the
14 analyses he performed that revealed trends for this account. In fact, for this particular
15 account, the Company does not identify plant in service dating past 1968. Therefore, the
16 inclusion of activities associated with plant dating back to 1933 can be misleading and
17 should be tested, as Mr. Wiedmayer did, but chose to ignore such results.

18
19 Over 90% of the investment in this account has been placed in service since the 1980s.
20 Given that depreciation is a projection of what is expected to occur for current plant in
21 service, relying a 1967-2009 band rather than a 1933-2009 band is imminently more
22 appropriate. However, again Mr. Wiedmayer simply claims that emphasis on the shorter-
23 term trends "are not representative" without any substantiation or basis. If the Board
24 believes that data applicable to plant placed in service in the 1930s, 1940s, and 1950s is
25 more indicative of life characteristics than for plant placed in service from the 1980s
26 through 2009, then Mr. Wiedmayer would be more correct. However, I believe such
27 assumption would be incorrect and ill-advised. Indeed, one must question why Mr.
28 Wiedmayer developed more current placement and experience bands if he believed that
29 sole reliance on the overall band was appropriate.

³¹ Mr. Pous' Direct Testimony on page 39.

1 **Q. WHAT COMMENTS DO YOU HAVE REGARDING MR. WIEDMAYER'S**
2 **STATEMENTS ON PAGE 25 OF APPENDIX B TO HIS REBUTTAL**
3 **TESTIMONY REFERENCING THE COD FISHING MORATORIUM?**

4 A. As previously noted, neither Mr. Wiedmayer nor the Company mentioned the cod fishing
5 moratorium as any basis for the establishment of life characteristics for this account prior
6 to rebuttal. Moreover, the analysis underlying my recommendation includes data from
7 1967 through 2009 and is not based on a 1990 through 2009 experience band. Therefore,
8 any reference by Mr. Wiedmayer to impacts of the cod fishing moratorium that began in
9 1992 as a basis to ignore a 1967 data band are misplaced.

10
11 **Q. IS THERE ANYTHING IN MR. WIEDMAYER'S TESTIMONY THAT CAUSES**
12 **YOU CONCERN OR TO CONSIDER A REVISION TO YOUR**
13 **RECOMMENDATION?**

14 A. No. Mr. Wiedmayer developed and analyzed various actuarial analyses but elected to rely
15 on the full band analysis dating back to 1933. Alternatively, he attempts to characterize a
16 43-year (1967-2009) band analysis as being too short. Such consideration is inconsistent
17 with the fact that the current investment in the account only dates back to 1968 with 90%
18 of the investment being placed into service subsequent to 1980. There is nothing in Mr.
19 Wiedmayer's rebuttal testimony that would support the reliance on an analysis dating
20 back to 1933 and ignoring the trend in the data as reflected in the Company's actual
21 historical activity. Mr. Wiedmayer's criticism of my recommendation should be rejected.

22
23
24 **SECTION IV: NET SALVAGE**
25

26 **Q. HAVE YOU REVIEWED MR. WIEDMAYER'S REBUTTAL TESTIMONY AND**
27 **APPENDIX C AS IT RELATES TO NET SALVAGE?**

28 A. Yes. I will address the major points raised by Mr. Wiedmayer as it relates to the issue of
29 net salvage. However, it must be noted that Mr. Wiedmayer's mechanical approach of
30 averaging historical data in 3- and 5-year bands without further underlying analyses can
31 be misleading.

1 **Q. WHY DO YOU BELIEVE MR. WIEDMAYER'S MECHANICAL ANALYSIS OF**
2 **HISTORICAL DATA CAN RESULT IN MISLEADING RESULTS?**

3 A. Mr. Wiedmayer states at page 28 of his rebuttal testimony that most of the Company's
4 retirement of services are due to the replacement of existing services. He further indicates
5 at page 29 of his rebuttal that the replacement of services "are a result of specific trouble
6 calls for services that need immediate attention." In other words, the historical data
7 reflects a cost basis associated with emergency situations. It normally costs more to
8 perform replacement activity when unknown situations at potentially after hour periods
9 occur. Emergency situations often require overtime expense and reflect lack of efficiency
10 due to lack of preplanning for the actual replacement activity. While the historical data
11 may reflect a high proportion of emergency transactions, future expense of retirements
12 for all services will not be associated with emergency transactions to the same extent. In
13 other words, realistic future expectations for the majority of the investment will not merit
14 the same transactional practice experienced by the Company historically.

15
16 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S STATEMENTS**
17 **REGARDING ECONOMIES OF SCALE ON PAGES 27 AND 28 OF HIS**
18 **REBUTTAL TESTIMONY AND IN HIS APPENDIX C?**

19 A. Economies of scale have transpired on the system due to improvements in items such as
20 power lifts versus an individual climbing a pole to perform work. The decision to expend
21 capital in order to purchase vehicles with power lifts was made on a cost-benefit basis,
22 which occurred due to the number of services and other height-related retirement,
23 maintenance, and replacement activities. In other words, if Company personnel rarely
24 were required to work at heights that required either manual climbing of poles or ladders,
25 then economies of scale would have driven the decision not to purchase vehicles with
26 power lifts. The concept of economies of scale is not limited to the number of individual
27 retirements, but also the number of events that require expenditure of cost either through
28 maintenance or capital. In addition, as older vintages begin to experience a higher level of
29 problems that transpire due to the aging process, a more planned replacement on a larger
30 scale undoubtedly will transpire. This is yet another form of economies of scale that will
31 result in less overtime and more efficient replacement activity.

1 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S REFERENCE TO**
2 **REPLACEMENT COSTS AS REFERENCED ON PAGES 28 AND 29 OF HIS**
3 **REBUTTAL TESTIMONY?**

4 A. The Company arbitrarily and without support allocates 50% of the labour cost between a
5 new addition and the retired service when replacement activity occurs. Given that the
6 majority of events on the Company's system are associated with replacement activity,
7 this process has a major impact on cost of removal and net salvage. Statements that the
8 allocation "represents a reasonable representation" or that the "crew doing the work does
9 on average spend a similar amount of time on each activity" are not supported and appear
10 to be incorrect. For example, the cost and time to drop an old service should be
11 noticeably shorter than the time to string new cable and connect the new service.
12 Obviously, there is no need to measure the length of the old service to remove it, yet it is
13 necessary to measure the length associated with replacement service in order to ensure
14 that when cable is cut it is not too short and thus must be discarded. Moreover, the old
15 cable can be cut, while the new cable must be spliced. I cannot recall another utility that
16 allocates as high a percentage as 50% to cost of removal associated with replacement
17 activity for services. Indeed, the analyses of cost allocations are precisely the
18 investigations one would expect in a net salvage analysis rather than just reliance on
19 mechanical calculations of 3- and 5-year averages.

20
21 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S CLAIMS IN APPENDIX C**
22 **THAT YOU IGNORE A NUMBER OF FACTORS THAT WILL LEAD TO**
23 **HIGHER COST OF REMOVAL IN THE FUTURE SUCH AS INFLATION?**

24 A. First, it must be noted that inflation is already reflected in the historical data being
25 analyzed, so inflation has not been ignored. However, fixation on inflation is misplaced.
26 It is more important to understand the cause of retirement associated with replacement
27 activity in order to determine whether the historical events are indicative of future
28 expectations. Indeed, the degree of difficulty, the degree of overtime, and the specific
29 problems associated with major retirements far exceed the impact of inflation. For
30 example, the negative net salvage percentage for a service that fails on an emergency
31 basis during a storm on a 3-day weekend at 2 a.m. where the dispatch crew does not

1 know in advance what it is looking for or necessarily the exact location is noticeably
2 different than the retirement of a service at a location next to the Company's service
3 center that is observed in advance such that all components of the replacement service are
4 identified in advance. In that instance, the location is identified, the travel time is
5 minimized, all equipment and materials are scheduled in advance, and the work can be
6 done without overtime. The cost differential and the resulting percent net salvage would
7 be tremendously different for the retirement of two services.

8
9 Another consideration associated with inflation is that the analysis Mr. Wiedmayer
10 performed fails to properly capture the more rapid escalation of gross salvage for raw
11 materials that have transpired since the early 2000s in comparison to inflation associated
12 with labour costs. For example, the scrap value for copper has increased many hundreds
13 of percent in the last five to 10 years, while inflation related to labour costs has been but a
14 mere fraction of such escalation.

15
16 **Q. HOW DO YOU RESPOND TO MR. WIEDMAYER'S STATEMENT IN**
17 **APPENDIX C AT PAGE 7 TO HIS REBUTTAL TESTIMONY THAT YOU**
18 **IGNORED INFORMATION WHILE MR. WIEDMAYER CONSIDERED A**
19 **NUMBER OF FACTORS?**

20 **A.** First, it is necessary to place Mr. Wiedmayer's statements in proper context. Mr.
21 Wiedmayer has presented his depreciation study, his interview notes, responded to
22 numerous data requests seeking information, and has presented rebuttal testimony
23 without ever enumerating the "number of factors" that were considered. Nor does Mr.
24 Wiedmayer address how he considered each of the number of unidentified factors that are
25 presented. Yet in spite of his failure to present specifics, he feels comfortable in stating I
26 ignored factors or placed too great a weight on other factors. Such presentation does not
27 support the Company's position. Rather, it highlights the lack of support the Company
28 has for its own presentation.

29
30 As it relates to other facts, it should be noted that neither Mr. Wiedmayer nor the
31 Company could identify the number of retirements associated with emergency

1 transactions or the level of overtime included in cost of removal on an annual basis.³²
2 Moreover, Mr. Wiedmayer failed to investigate and present evidence that the allocation
3 of costs between cost of removal and cost of new installations represented a fair and
4 realistic level. This failure is significant given the Company allocates 50% of such costs
5 to cost of removal. In summary, the only evidence presented by the Company is the
6 actual historical transactions that range on an annual basis from a -29% to a -217% for
7 the one account at issue.³³ Variances of this magnitude should be investigated before
8 placing blind reliance on mechanical averaging of historical data.
9

10 **Q. IS THERE ANY INFORMATION PRESENTED BY MR. WIEDMAYER IN HIS**
11 **REBUTTAL THAT CAUSES YOU CONCERN OR TO CHANGE YOUR**
12 **RECOMMENDATION?**

13 A. No. In fact, the claim that 50% of labour costs associated with replacement activity are
14 considered cost of removal and the lack of justification for such allocation further
15 reinforce the need for a less negative level of net salvage than proposed by the Company.
16

17 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

18 A. Yes. However, given the magnitude of the Company's rebuttal and the allotted period of
19 time to respond, to the extent I have not addressed any specific individual item should not
20 be taken as my agreement with Mr. Wiedmayer's position taken in rebuttal.

³² Response to CA-NP-044 through 046

³³ 2010 Depreciation Study at page B-25.