

Q. Please provide a copy of the departmental budgets as submitted and as approved for each of 2010, 2011 and 2012 and show the actuals for 2010 and 2011 and forecast for 2012.

A. The development of the consolidated annual budget is an iterative process. The departmental budgetary inputs into the process are electronic, and are consolidated into the corporate forecast as the final approved annual budget. There is no record of the original submission, as amounts are overwritten throughout the process.

Table 1 provides the consolidated budgets by department for 2010, 2011 and 2012.

Table 1
Consolidated Budgets by Department
(\$000's)

	2010	2011	2012
Conservation ¹	-	2,614	2,931
Corporate Office	6,869	6,980	7,022
Corporate Relations	1,316	999	995
Customer Relations ¹	10,001	7,506	7,775
Eastern Region ²	9,008	4,922	5,039
Engineering	1,237	790	921
Finance	3,126	3,299	3,799
Human Resources	1,787	1,638	1,890
Information Systems	3,554	3,685	3,832
Internal Audit	519	490	520
Operations	7,747	7,792	8,151
Safety & Environment	845	834	920
St. John's Region ²	-	5,462	6,171
Transportation	1,547	1,576	1,662
Western Region	6,129	6,003	6,177
Total Costs	53,685	54,590	57,805
Non- Regulated	1,720	1,700	2,000
Total Regulated Costs	51,965	52,890	55,805

¹ Prior to 2011, Conservation costs were included in Customer Relations.

² Prior to 2011, the Eastern and St. John's Regions were reported as one region.

Table 2 provides the actual cost by department for 2010 and 2011 and forecast cost for 2012.

Table 2
Actuals/Forecast by Department
(\$000's)

	2010	2011	2012F
Conservation ³	-	3,363	2,581
Corporate Office	6,981	7,239	7,765
Corporate Relations	1,217	942	1,048
Customer Relations ³	9,836	8,046	7,851
Eastern ⁴	10,231	5,252	5,145
Engineering	1,402	890	932
Finance	3,170	3,799	3,824
Human Resources	2,166	1,861	1,914
Information Systems	3,512	3,754	3,803
Internal Audit	489	492	520
Operations	7,788	7,919	8,213
Safety & Environment	799	875	920
St. John's ⁴	-	6,175	6,712
Transportation	1,557	1,841	1,898
Western Region	6,317	6,748	6,241
Total Costs	55,465	59,196	59,367
Non- Regulated	1,923	1,989	2,144
Total Regulated Costs	53,542	57,207	57,223

³ Prior to 2011, Conservation costs were included in Customer Relations.

⁴ Prior to 2011, the Eastern and St. John's Regions were reported as one region.