

- 1 Q. Please complete the tables below providing the Corporate Service Charges and
2 hours from each affiliate to Regulated Hydro from 2011 to 2013 and the test years
3 2014-2015.

Newfoundland and Labrador Hydro
Corporate Services Charged by Affiliate #1
December 31, 2011-2015
CAD 000s

	2011 (Actual)	2012 (Actual)	2013 (Actual)	2014 (Test Year)	2015 (Test Year)
Executive Leadership & Assoc.					
Legal					
Internal Audit					
Project Engineering and Technical					
Environmental Services					
Financial Planning Services					
Risk and Insurance					
Finance Services					
Supply Chain Management Services					
Total					

Newfoundland and Labrador Hydro Corporate Services Charged by Affiliate #1 December 31, 2011-2015 (Hours)					
	2011 (Actual)	2012 (Actual)	2013 (Actual)	2014 (Test Year)	2015 (Test Year)
Executive Leadership & Assoc.					
Legal					
Internal Audit					
Project Engineering and Technical					
Environmental Services					
Financial Planning Services					
Risk and Insurance					
Finance Services					
Supply Chain Management Services					
Total					

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3 A. See PUB-NLH-423, Attachment 1 for total labour dollars charged into Hydro for
 4 Corporate Services and PUB-NLH-423, Attachment 2 for total labour hours charged
 5 into Hydro for Corporate Services for the period from 2011 to 2013 Actual and 2014
 6 and 2015 Test Years.

Newfoundland and Labrador Hydro
Corporate Services Charged by Affiliate #1
December 31, 2011-2015
CAD 000s

	2011	2012	2013	2014	2015
	(Actual)	(Actual)	(Actual)	(Test Year)	(Test Year)
Executive Leadership	\$ 438	\$ 311	\$ 307	\$ 913	\$ 853
Legal	\$ 57	\$ 77	\$ 36	\$ 179	\$ 144
Internal Audit	\$ 116	\$ 99	\$ 130	\$ 114	\$ 109
Project Execution & Technical	\$ 824	\$ 986	\$ 1,642	\$ 2,502	\$ 1,086
Environmental Services	\$ 40	\$ 48	\$ 35	\$ 55	\$ 53
Financial Planning Services	\$ 175	\$ 103	\$ 33	\$ 43	\$ 113
Risk and Insurance	\$ 74	\$ 75	\$ 89	\$ 77	\$ 133
Finance Services	\$ 580	\$ 663	\$ 1,031	\$ 436	\$ 277
Supply Chain Management Services	\$ 38	\$ 58	\$ 63	\$ 72	\$ 0
TOTAL	\$ 2,341	\$ 2,419	\$ 3,368	\$ 4,391	\$ 2,769
Corporate Relations	\$ 170	\$ 160	\$ 164	\$ 195	\$ 69
Human Resources	\$ 64	\$ 106	\$ 128	\$ 151	\$ 191
Safety and Health	\$ 68	\$ 81	\$ 99	\$ 115	\$ 90
TOTAL ¹	\$ 302	\$ 347	\$ 391	\$ 461	\$ 349
GRAND TOTAL	\$ 2,643	\$ 2,766	\$ 3,759	\$ 4,852	\$ 3,118

¹ Corporate Relations, Human Resources, and Safety & Health are not noted in the question but are part of Corporate Services and are therefore shown separately above.

Newfoundland and Labrador Hydro Corporate Services Charged by Affiliate #1 December 31, 2011-2015 (Hours)					
	2011 (Actual)	2012 (Actual)	2013 (Actual)	2014 (Test Year)	2015 (Test Year)
Executive Leadership	3,004	2,126	2,153	4,714	4,276
Legal	478	642	271	1,518	1,167
Internal Audit	1,903	1,554	2,206	1,730	1,554
Project Execution & Technical	9,870	11,234	19,677	28,490	11,234
Environmental Services	537	562	403	563	562
Financial Planning Services	2,489	1,389	380	527	1,389
Risk and Insurance	1,166	1,145	1,272	1,057	1,519
Finance Services	7,716	8,521	11,117	4,982	3,286
Supply Chain Management Services	421	590	610	680	0
TOTAL	27,581	27,761	38,087	44,261	24,985
Corporate Relations	2,755	2,498	2,443	2,815	1,196
Human Resources	675	1,019	1,142	1,374	1,769
Safety and Health	846	850	974	1,145	850
TOTAL ¹	4,275	4,367	4,559	5,334	3,814
GRAND TOTAL	31,855	32,128	42,646	49,595	28,799

¹ Corporate Relations, Human Resources, and Safety & Health are not noted in the question but are part of Corporate Services and are therefore shown separately above.