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In Order No. P.U. 19 (2003), the Board required Newfoundland Power Inc. to 1 Q. 2 observe the following principle in all inter-corporate transactions: 3 4 "A utility shall ensure that inter-corporate transactions will not disadvantage the 5 interests of ratepayers and furthermore that ratepayers and the utility will derive 6 some demonstrable benefit from such transactions." 7 Is it Mr. Rolph's opinion that this principle should apply to transactions 8 9 between Hydro and its affiliates? 10 11 12 A. It is my opinion that the inter-affiliate transactions involving Hydro should be governed by the arm's length principle. Since arm's length parties would not 13 14 generally enter into transactions that would be a disadvantage to their own interests, Hydro and its affiliates should not enter into inter-affiliate transactions that would 15 16 be to each party's disadvantage. Acting in this manner, Hydro and its affiliates will ensure that their inter-affiliate transactions will not disadvantage the interests of 17 18 ratepayers. 19 Since an arm's length party would not pay for a service unless the service was in 20 some way beneficial to the recipient, Hydro and its affiliates should not enter into 21 inter-affiliate transactions for services that they would not have otherwise sought 22 from an independent enterprise, or would have performed on their own behalf in-23 house. Acting in this manner, Hydro and its affiliates will ensure that their inter-24 affiliate transactions will not disadvantage the interests of ratepayers. 25