

1 Q. With reference to Appendix A of the 2013 Capital Projects Overview, at pages A1 -
2 A12, Hydro sets out what are, apparently, the “Probability” and “Confidence Level”
3 criteria used to determine the priority ranking of capital projects. Provide a detailed
4 explanation, for each prioritized Project, of how these criteria were applied to
5 determine the assigned priority for each Project.

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8 A. The prioritization method is a screening tool to determine which capital budget
9 proposals are submitted for approval in a given year, and each is necessary in the
10 year. Of the 12 criteria used in the prioritization of capital projects, eight use a
11 confidence level in evaluating the impact of the associated criterion for a particular
12 project. The remaining four use a probability factor in evaluating the impact of the
13 criterion. Probability or confidence level is used depending on its appropriateness
14 to the criteria. Each criterion is given a maximum weighting of a number of points
15 out of a total of 1,000 points for the criteria. For each criterion, a number of factors
16 have been identified and assigned a weighting relative to the maximum weighting
17 of the criterion. These factors represent the impact level of that particular criterion
18 on the project being evaluated. After determining the impact, consideration is given
19 to the probability of an event or confidence level in the impact occurring if the
20 project does not proceed. The ranking score for each project is obtained through
21 the sum of the products of impact multiplied by probability/confidence level. A
22 project with a higher score is considered more important than a project with a
23 lower score.

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25 Please refer to IC-NLH-7 for a detailed prioritization of 2013 projects.