

1 Q. Re: Report of FM Global of May 12, 2011 at D-8 ff: At p. D-11 the author states,  
2 “This engineer is highly impressed by the aggressive action plans in place to  
3 increase the reliability of the units and their critical systems.” Does Hydro believe  
4 that a continuation of aggressive action plans is appropriate and if so, has Hydro  
5 considered the incremental costs associated with that approach versus a less  
6 aggressive approach in relation to the Holyrood facility?

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9 A. Hydro believes its action plans are appropriate, and its plans pertain only to select  
10 critical systems and components that are necessary for ensuring the plant’s ability  
11 to provide generation to 2020 to meet projected requirements and also  
12 synchronous condensing service after 2017. As documented in each project  
13 proposal, Hydro has considered the costs associated with the recommended  
14 solution with the status quo and other approaches, and proposed the solution that  
15 is acceptable from the least cost, reliability and safety perspectives.