

1 Q. Re: 2013 Capital Projects Overview, Appendix "A" – 2013 Project Prioritization:
2 At page A5 to A12 Hydro details the criteria, factors, factor weights and
3 background definition on the criteria. What sources or precedents did Hydro use
4 to develop this material? If developed internally, explain the process used.
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7 A. The project prioritization process was developed internally. In the formation of the
8 process, Hydro drew upon previous work initiatives where evaluation matrices were
9 used. During 2000 to 2004, Hydro's Business Process Improvement initiative used a
10 proposal evaluation matrix that was used by the Federal Government. Hydro
11 revised the matrix to accommodate its own needs for that initiative. In the research
12 and development of the prioritization process, some information and methodology
13 were gleaned from this matrix. Also, some information was obtained from a matrix
14 used by Hydro's Treasury and Risk department. Additionally, Hydro's Environment
15 Services personnel provided information on a sequence approach to determining
16 the significance of environmental aspects. These three sources provided the basis
17 for the creation of a prioritization method. Through an iterative process with
18 various Hydro operations and management personnel, the current prioritization
19 method was determined.