| Q. G e | neral |
|---------------|-------|
|---------------|-------|

In addition to those mentioned above, there are several other projects in the proposed 2010 Capital Budget that are indicated to be the first year of a multi-year program or where future work or installations are planned. Why did NLH not apply for these projects as multi-year project approvals as allowed by the Capital Budget Guidelines?

A. The following is a complete list of 2010 projects that Hydro would like approved as multi-year projects as indicated by dollars budgeted in the Future Years column.

| 13 14 15 16 | Project Description | 2010 | Future Years (\$000) | <u>Total</u> |
|----------------------|--|-------|----------------------------|--------------|
| 17 | Replace Programmable Logic Controllers – Holyrood | 1,208 | 1,649 | 2,857 |
| 18 | Replace Pump House Motor Control Centers – Holyrood | 50 | 999 | 1,049 |
| 19 | Replace Steam Seal Regulator Unit 1 – Holyrood | 335 | 214 | 548 |
| 20 | Replace Diesel Fire Pump – Holyrood | 112 | 195 | 307 |
| 21 | Upgrade Gas Turbine Plant Life Extension – Hardwoods | 1,305 | 4,690 | 5,995 |
| 22 | Upgrade Glycol Systems – Stephenville | 261 | 299 | 560 |
| 23 | Upgrade Trailer and Mobile Substation – Bishop's Falls | 30 | 468 | 499 |
| 24 | Replace Compressed Air Piping and Install Dew Point | | | |
| 25 | Monitoring – Holyrood | 79 | 417 | 496 |
| 26 | Upgrade Line TL-244 – Plum Point to Bear Cove | 141 | 1,055 | 1,197 |
| 27 | Voltage Conversion – Labrador City | 1,089 | 8,311 | 9,400 |
| 28 | Upgrade Line 2 Distribution Feeder – Glenburnie | 267 | 3,289 | 3,557 |
| 29 | Upgrade Distribution Lines – Various Sites | 218 | 1,645 | 1,863 |

| | | | | Page 2 of 2 | |
|----|--|-----------|----------------------------|-------------|--|
| | Project Description | 2010 | Future Years (\$000) | _Total | |
| 1 | Upgrade Line 2 Voltage Conversion to 25 kV – Gaultois | 82 | 511 | 593 | |
| 2 | Replace Diesel Unit 2001 and Engine 566 – Francois | 168 | 450 | 619 | |
| 3 | Replace Diesel Unit 2018 – McCallum | 19 | 421 | 440 | |
| 4 | Corporate Application Environment – Upgrade | | | | |
| 5 | Microsoft Products ¹ | 526 | 947 | 1,473 | |
| 6 | | | | | |
| 7 | Hydro considers a multi-year project to be specific projects or group of projects that | | | | |
| 8 | span across two or more years as illustrated above. Hydro would typically look for | | | | |
| 9 | approval in order to complete these projects once they have been initiated. In | | | | |
| 10 | addition to multi-year projects, there are several reoccurring projects that are | | | | |
| 11 | similar in nature but have some variability in cost and scope from year to year. | | | | |
| 12 | Work planning is more accurate in the initial years of a five year plan and Hydro | | | | |
| 13 | would not want to be tied to those estimates over an extended timeframe. Seeking | | | | |
| 14 | annual approval of reoccurring projects allows Hydro to | take adv | antage of | | |
| 15 | knowledge gained through the previous years work exec | cution an | d the flex | ibility to | |
| 16 | adjust next years plan using that knowledge. | | | | |

 $^{^{1}}$ This project does not have dollars budgeted in the Future Years column in Schedules A and B in the original submission of the Capital Budget however a revision has been filed with the Board.