Page 1 of 1

| 1 | Q. | Please provide the average fully loaded costs for pay grades 1 – 11, Vice President, |
|---|----|--|
| 2 | | Senior Vice President and Executive Vice President, as well as those for union |
| 3 | | groups 1 – 14. |
| 4 | | |
| 5 | | |
| 6 | A. | Please refer to PUB-Nalcor-142, Attachment 1. |

PUB-Nalcor-142, Attachment 1
Rate Mitigation Options and Impacts Reference, Page 1 of 1

| Pay Grade Group | Pay Grade | Job Rate/ Highest Step | | Benefit Burden (Estimate) | | | | Allowances & Other Salary Costs | | Other O&M Costs (Estimate) | | Fully Loaded Costs per Pay Grade (Estimate) | |
|-----------------------------------|------------------|------------------------------|---------------------|------------------------------|--------------------|----------|----------------|---------------------------------|--------------------|----------------------------|---------------------------|---|---------------------|
| Executive | EXEC VP | \$ | (note 1) 215,000 | \$ | (note 2) 66,650 | \$ | note 3) | \$ | note 4) 55,740 | \$ | (note 5) 3,363 | \$ | (note 6) 340,753 |
| Executive | EXEC VP | | 258,000 | ۶ \$ | 79,980 | | _ | ۶ \$ | 64,340 | ۶ \$ | - | - | • |
| | EXEC SVP | \$ \$ | 355,000 | ۶ \$ | 110,050 | \$ \$ | - | ۶ \$ | 83,740 | ۶ \$ | 3,363 3,363 | \$ \$ | 405,683 552,153 |
| Churchill Falls Non-Union | CPG-01 | ۶ \$ | 65,600 | ۶ \$ | 20,336 | ۶ \$ | - 365 | ۶ \$ | 12,991 | ۶ \$ | 932 | ۶ \$ | 100,224 |
| Charchin Fans Non-Offich | CPG-01 CPG-02 | ۶ \$ | 71,100 | ۶ \$ | 20,336 | ۶ \$ | 999 | ۶ \$ | 12,991 | ۶ \$ | 932 | ۶ \$ | 100,224 |
| | CPG-02 CPG-03 | \$ \$ | - | \$ \$ | - | | 320 | \$ \$ | | \$ \$ | 932 | \$ \$ | • |
| | CPG-03 CPG-04 | - | 77,300 | • | 23,963 | \$ | | | 12,991 | • | 932 | • | 115,506 |
| | CPG-04 CPG-05 | \$ | 92,400 | \$ | 28,644 | \$ | 13,356 | \$ | 12,991 | \$ ¢ | | \$ ¢ | 148,323 |
| | | \$ | 106,100 | \$ | 32,891 | \$ | 28,562 | \$ | 12,991 | \$ | 3,363 | \$ | 183,907 |
| | CPG-06 CPG-07 | \$ \$ | 111,100 | \$ | 34,441 | \$ \$ | 24,357 | \$ \$ | 12,991 | \$ ¢ | 3,363 | \$ ¢ | 186,252 |
| | CPG-07 CPG-08 | \$ \$ | 122,600 130,800 | \$ \$ | 38,006 40,548 | | 22,337 306 | \$ \$ | 12,991 12,991 | \$ \$ | 3,363 3,363 | \$ \$ | 199,296 |
| | CPG-08 CPG-09 | | • | • | • | \$ | | • | • | • | - | | 188,008 |
| | | \$ | 139,100 | \$ | 43,121 | \$ | 4,079 | \$ | 12,991 | \$ | 3,363 | \$ | 202,654 |
| | CPG-10 | \$ | 166,800 | \$ | 51,708 | \$ | - | \$ | 25,668 | \$ ¢ | 3,363 | \$ ¢ | 247,538 |
| New Union (Fuel Charachill Felle) | CPG-11 | \$ | 195,300 | \$ | 60,543 | \$ | - | \$ | 38,283 | \$ | 3,363 | \$ | 297,488 |
| Non-Union (Excl. Churchill Falls) | PG-01 | \$ | 55,650 | \$ | 17,252 | \$ | - | \$ | 4,003 | \$ | 932 | \$ | 77,837 |
| | PG-02 | \$ | 66,200 | \$ | 20,522 | \$ | 747 | \$ | 4,003 | \$ | 932 | \$ | 92,404 |
| | PG-03 | \$ | 66,100 | \$ | 20,491 | \$ | 2,047 | \$ | 4,003 | \$ | 932 | \$ | 93,573 |
| | PG-04 | \$ | 79,750 | \$ | 24,723 | \$ | 7,647 | \$ | 4,003 | \$ | 932 | \$ | 117,055 |
| | PG-05 | \$ | 92,200 | \$ | 28,582 | \$ | 12,394 | \$ | 4,003 | \$ | 3,363 | \$ | 140,542 |
| | PG-06 | \$ | 96,850 | \$ | 30,024 | \$ | 12,499 | \$ | 4,003 | \$ | 3,363 | \$ | 146,739 |
| | PG-07 PG-08 | \$ \$ | 107,900 116,300 | \$ \$ | 33,449 36,053 | \$ \$ | 5,714 2,501 | \$ \$ | 4,003 4,003 | \$ \$ | 3,363 3,363 | \$ \$ | 154,429 162,220 |
| | PG-08 PG-09 | ۶ \$ | 124,800 | ۶ \$ | 38,688 | ۶ \$ | 2,301 947 | ۶ \$ | 4,003 | ۶ \$ | 3,363 | ۶ \$ | 171,801 |
| | PG-10 | ب خ | 151,000 | ۶ \$ | 46,810 | ۶ \$ | - | ۶ \$ | 15,100 | ۶ \$ | 3,363 | ۶ \$ | 216,273 |
| | PG-11 | \$ | 180,000 | \$ | 55,800 | \$ | _ | \$ | 27,000 | \$ | 3,363 | \$ | 266,163 |
| Hydro Operations Union | OP Group 01 | \$ | 48,464 | \$ | 15,024 | \$ | _ | \$ | 5,143 | \$ | 932 | \$ | 69,563 |
| , a. o operations officin | OP Group 02 | \$ | 50,960 | \$ | 15,798 | \$ | _ | \$ | 5,143 | \$ | 932 | \$ | 72,833 |
| | OP Group 03 | \$ | 53,706 | \$ | 16,649 | \$ | 10,730 | \$ | 5,143 | \$ | 932 | \$ | 87,159 |
| | OP Group 04 | \$ | 56,493 | \$ | 17,513 | \$ | 13,755 | \$ | 5,143 | \$ | 932 | \$ | 93,836 |
| | OP Group 05 | \$ | 59,446 | \$ | 18,428 | \$ | - | \$ | 5,143 | \$ | 932 | \$ | 83,950 |

PUB-Nalcor-142, Attachment 1
Rate Mitigation Options and Impacts Reference, Page 2 of 1

| Pay Grade Group Pay Grade | | Job Rate/ Highest Step (note 1) | | Benefit Burden (Estimate) (note 2) | | Overtime (note 3) | | Allowances & Other Salary Costs (note 4) | | Other O&M Costs (Estimate) (note 5) | | Fully Loaded Costs per Pay Grade (Estimate) (note 6) | |
|----------------------------|-------------|--|--------|--|--------|-------------------|--------|--|-------|-------------------------------------|-----|---|---------|
| | OP Group 06 | \$ | 62,629 | \$ | 19,415 | \$ | 13,864 | \$ | 5,143 | \$ | 932 | \$ | 101,983 |
| | OP Group 07 | \$ | 65,936 | \$ | 20,440 | \$ | 12,759 | \$ | 5,143 | \$ | 932 | \$ | 105,210 |
| | OP Group 08 | \$ | 69,742 | \$ | 21,620 | \$ | 8,642 | \$ | 5,143 | \$ | 932 | \$ | 106,080 |
| | OP Group 09 | \$ | 76,190 | \$ | 23,619 | \$ | 9,725 | \$ | 5,143 | \$ | 932 | \$ | 115,610 |
| | OP Group 10 | \$ | 82,597 | \$ | 25,605 | \$ | 26,133 | \$ | 5,143 | \$ | 932 | \$ | 140,410 |
| | OP Group 11 | \$ | 86,611 | \$ | 26,849 | \$ | 19,015 | \$ | 5,143 | \$ | 932 | \$ | 138,551 |
| | OP Group 12 | \$ | 90,750 | \$ | 28,133 | \$ | 24,838 | \$ | 5,143 | \$ | 932 | \$ | 149,796 |
| | OP Group 13 | \$ | 95,098 | \$ | 29,480 | \$ | 31,620 | \$ | 5,143 | \$ | 932 | \$ | 162,273 |
| Hydro Office Workers Union | OW Group 01 | \$ | 40,167 | \$ | 12,452 | \$ | - | \$ | 2,794 | \$ | 932 | \$ | 56,345 |
| | OW Group 02 | \$ | 42,578 | \$ | 13,199 | \$ | - | \$ | 2,794 | \$ | 932 | \$ | 59,503 |
| | OW Group 03 | \$ | 45,134 | \$ | 13,992 | \$ | - | \$ | 2,794 | \$ | 932 | \$ | 62,852 |
| | OW Group 04 | \$ | 47,839 | \$ | 14,830 | \$ | - | \$ | 2,794 | \$ | 932 | \$ | 66,395 |
| | OW Group 05 | \$ | 50,710 | \$ | 15,720 | \$ | - | \$ | 2,794 | \$ | 932 | \$ | 70,156 |
| | OW Group 06 | \$ | 53,753 | \$ | 16,663 | \$ | 245 | \$ | 2,794 | \$ | 932 | \$ | 74,388 |
| | OW Group 07 | \$ | 56,980 | \$ | 17,664 | \$ | 162 | \$ | 2,794 | \$ | 932 | \$ | 78,532 |
| | OW Group 08 | \$ | 60,397 | \$ | 18,723 | \$ | 1,078 | \$ | 2,794 | \$ | 932 | \$ | 83,924 |
| | OW Group 09 | \$ | 67,857 | \$ | 21,036 | \$ | 1,673 | \$ | 2,794 | \$ | 932 | \$ | 94,292 |
| | OW Group 10 | \$ | 71,935 | \$ | 22,300 | \$ | 1,969 | \$ | 2,794 | \$ | 932 | \$ | 99,930 |
| | OW Group 11 | \$ | 76,252 | \$ | 23,638 | \$ | 5,310 | \$ | 2,794 | \$ | 932 | \$ | 108,926 |
| | OW Group 12 | \$ | 85,676 | \$ | 26,560 | \$ | - | \$ | 2,794 | \$ | 932 | \$ | 115,962 |
| | OW Group 13 | \$ | 90,808 | \$ | 28,150 | \$ | - | \$ | 2,794 | \$ | 932 | \$ | 122,685 |
| | OW Group 14 | \$ | 96,265 | \$ | 29,842 | \$ | - | \$ | 2,794 | \$ | 932 | \$ | 129,833 |

Note 1: For Union pay grades, the highest step per grade is selected albeit not all actual employees are at top of grade. For non union and executive pay grades, job rate (100% of scale) is selected albeit not all actual employees are at job rate.

Note 2: Includes employer costs for group insurance, Canada Pension Plan, employment insurance, workers compensation, registered pension plan contributions (PSPP, GMPP), and employee future benefits (EFB); does not include payroll tax.

Note 3: Includes average overtime per pay grades based on actuals for 2018.

PUB-Nalcor-142, Attachment 1
Rate Mitigation Options and Impacts Reference, Page 3 of 1

| | | Job Rate/ | Benefit Burden | Overtime | Allowances & | Other | Fully Loaded Costs |
|-----------------|-----------|-----------|----------------|----------|--------------|------------|---------------------------|
| Pay Grade Group | Pay Grade | Highest | (Estimate) | | Other Salary | O&M Costs | per Pay Grade |
| | | Step | | | Costs | (Estimate) | (Estimate) |
| | | (note 1) | (note 2) | (note 3) | (note 4) | (note 5) | (note 6) |

Note 4: where applicable; includes average premiums for union pay grades and non union grades 1-9 based on actuals in 2018; includes short term incentive (at target) for non union pay grades 10-11 and executive grades; includes vehicle allowance of \$12740 for executive grades.

Note 5: Includes costs categorized in operating and maintenance codes; average training/ training related travel per employee was \$932 based

Note 6: In 2018, there was no overtime reported for OPGroup 5 therefore the Fully Loaded costs for OPGroup 05 is lower than the average for OPGroup 04.