A. Please refer to Table 1 for the Transmission, Distribution and NL System Operator Division operating costs including the costs related to the distribution systems: ${ }^{1,2}$

Table 1 Transmission, Distribution \& NLSO Operating Costs (\$000's)

| Transmission, Distribution \& NLSO | $\mathbf{2 0 1 6}$ <br> Actual | $\mathbf{2 0 1 6}$ <br> Budget | $\mathbf{2 0 1 7}$ <br> Actual | $\mathbf{2 0 1 7}$ <br> Budget | $\mathbf{2 0 1 8}$ <br> Actual | $\mathbf{2 0 1 8}$ <br> Budget | $\mathbf{2 0 1 9}$ <br> Budget | $\mathbf{2 0 2 0}$ <br> Forecast | $\mathbf{2 0 2 1}$ <br> Forecast |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Distribution Systems | 7,367 | 7,330 | 7,663 | 7,300 | 7,202 | 7,335 | 7,270 | 7,450 | 7,635 |
| Management, Planners, Support \& Admin | 16,203 | 15,980 | 14,894 | 16,288 | 16,291 | 15,934 | 16,086 | 16,485 | 16,893 |
| Transmission Systems | 2,092 | 2,982 | 2,087 | 2,804 | 2,499 | 2,834 | 2,771 | 2,840 | 2,910 |
| Terminal Stations | 7,678 | 7,186 | 7,290 | 6,723 | 6,656 | 6,956 | 6,967 | 7,140 | 7,317 |
| TRO Generation | 9,821 | 9,767 | 10,357 | 9,437 | 9,650 | 9,241 | 9,254 | 9,483 | 9,718 |
| Generation and Rural Planning | 899 | 975 | 810 | 994 | 723 | 981 | 999 | 1,024 | 1,049 |
| NL System Operator (NLSO) | 3,434 | 3,713 | 3,274 | 4,348 | 3,886 | $\mathbf{3 , 7 1 8}$ | $\mathbf{3 , 7 8 2}$ | $\mathbf{3 , 8 7 6}$ | $\mathbf{3 , 9 7 2}$ |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Total TRO Operations |  | $\mathbf{4 7 , 4 9 5}$ | $\mathbf{4 7 , 9 3 4}$ | $\mathbf{4 6 , 3 7 5}$ | $\mathbf{4 7 , 8 9 4}$ | $\mathbf{4 6 , 9 0 8}$ | $\mathbf{4 6 , 9 9 9}$ | $\mathbf{4 7 , 1 2 9}$ | $\mathbf{4 8 , 2 9 8}$ |

8 Please refer to Table 2 for Hydro's distribution capital costs: ${ }^{3}$

Table 2
Capital Distribution System (\$000's)

| $\mathbf{2 0 1 6}$ |  | $\mathbf{2 0 1 7}$ |  | $\mathbf{2 0 1 8}$ |  | $\mathbf{2 0 1 9}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Budget | Actual | Budget | Actual | Budget | Actual | Budget | Forecast | Forecast |
| 11,978 | 11,556 | 14,891 | 13,496 | 10,672 | 9,280 | 12,160 | 15,801 | 17,858 |

[^0]
[^0]:    ${ }^{1}$ Excludes indirect costs such as finance, human resources and engineering costs associated with distribution.
    ${ }^{2}$ Hydro's 2020-2021 forecast operating costs were based upon the 2019 budget and updated for inflation.
    ${ }^{3}$ The "2019 budget" is based upon Board Order P.U. 46(2018). It excludes subsequent supplemental applications and 2018 carry-over projects.

