

1 Q. **Reference: Appendix B**

2 page 4 of 4, the commentary provided for the “Costs to Implement” criteria indicates that
3 the “total implementation costs for JDE E1 option exceed the cost of the World alternative
4 by \$5.6 million.” Is this factored into the scenarios provided in Appendix E? If so, please
5 explain.

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8 A. The \$5.6 million on page 4 of Appendix B, which was extracted from the Enterprise
9 Resource Planning Business Case,¹ was not factored into the scenarios presented in
10 Appendix E, which is from the Cost Benefit Analysis. The Business Case was completed prior
11 to the Cost Benefit Analysis and assumed an immediate upgrade to JD Edwards World plus
12 enhancements through third party software. The Cost Benefit Analysis for JD Edwards
13 World assumed future upgrades would not start until 2020 when extended support ends
14 and did not include any functionality enhancements.

¹ Complete business case provided as Attachment 1 to Hydro’s response to PUB-NLH-196.