- 1 Q. Page 34, lines 2-4: Dr. Cleary concludes that Newfoundland Power is a
- 2 below-average-to-average business risk Canadian utility and has lower financial
- 3 risk. On page 37 it is stated that Newfoundland Power has "low business risk,
- 4 similar or slightly lower than for similar Canadian firms". Please clarify what is Dr.
- 5 Cleary's overall assessment of Newfoundland Power risk, that is, is it an overall
- 6 average risk Canadian utility or is it below-average risk in his opinion?

7

- 8 A. Dr. Cleary is of the opinion that it is first important to recognize that NP has
- 9 "much lower business risk than the U.S. firms" (Cleary evidence page 25, lines 11-12),
- and as expressed in the response to PUB-CA-025. This is the most relevant fact to take
- away from his quantitative risk analysis, since it casts doubt on the use of U.S. utilities as
- 12 reasonable comparators, unless their figures are adjusted to reflect this additional
- 13 business risk.

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- With respect to the comparison of business risk to other Canadian utilities, Dr. Cleary's
- opinion is that NP "at worst" has average business risk among comparable Canadian
- 17 utilities based on his analysis. He does not wish to speculate as to if it has lower business
- 18 risk or not, since qualitative debates on the issue cannot provide definitive conclusions
- 19 due to the subjectivity involved in such judgments, while his quantitative analysis
- 20 provided less conclusive results than comparisons to U.S. utilities (which were
- 21 overwhelmingly definitive), and because data availability for Canadian operating utilities
- 22 is often difficult to obtain. In fact, Dr. Cleary does not feel it is necessary to come to such
- 23 a definite conclusion in assessing NP's business risk relative to its Canadian peers, since
- 24 it is not critical to distinguish between various levels of "low risk," other than to say that
- NP is "at worst" average. The important conclusion is stated on lines 11-12 on page 25 of
- 26 his evidence "NP is very low business risk." This can also be said of most comparable
- 27 Canadian utilities, but not of U.S. utilities in general, at least not those included in Mr.
- 28 Coyne's U.S. proxy group.