

1 Q. Reference: CA-NP-61

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3 **Mr. Coyne indicates that leverage increases risk. Can he confirm that if there is no**  
4 **risk then leverage cannot magnify the absence of risk? Further can Mr. Coyne**  
5 **indicate in his professional judgment how many years of earning in excess of the**  
6 **allowed ROE by a Canadian utility would it take to convince him that in fact there**  
7 **is no underlying risk to magnify?**

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9 A. A fundamental principle of finance is that more leverage in the capital structure increases  
10 a company's financial risk, which represents the risk that a company may not have  
11 adequate cash flows to meet its financial obligations. In Mr. Coyne's view, there is risk  
12 associated with every investment. The fact that a utility has been able to earn its allowed  
13 ROE in the past does not necessarily indicate whether the utility will continue to be able  
14 to do so in the future. Furthermore, the ability to earn the allowed ROE is not the only  
15 indicator of the risk associated with an investment. For example, a higher percentage of  
16 debt in the capital structure increases the risk that the utility will not be able to meet  
17 interest payment obligations on that debt. Likewise, owners of common stock are always  
18 subject to the risk that they are the residual claimants on the company's assets, meaning  
19 that, in the event of bankruptcy, the common shareholders are the last group to receive  
20 payment.