

1 **Q. Coyne Evidence: Mr. Coyne points to the correlation between GDP growth rates**
2 **between the US and Canada; unemployment rates, inflation etc., as indicators of**
3 **integration between the two countries. Can Mr. Coyne provide a similar analysis for**
4 **Canada and the UK, Japan and Europe?**
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6 A. Mr. Coyne focused on the comparability of U.S. utilities because they present a larger
7 universe of publicly traded companies operating in a similar macroeconomic and
8 business environment, with a comparable regulatory framework, common legal
9 principles, and a physically connected network of gas and electric systems. There is also
10 considerable cross-border investment in utilities and more broadly, as the countries are
11 their respective largest trading partners. Lastly, the data for U.S. utilities are readily
12 available from a variety of public and subscription sources. For these reasons, Mr. Coyne
13 did not find it necessary to consider utilities, regulatory frameworks, or macroeconomic
14 assessments of other countries in this analysis. He has, however, previously provided
15 assessments that included Canada, the U.S., U.K., Australia, and the Netherlands. In that
16 report, based on its analysis for the OEB, Concentric concluded:
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18 “CEA also extends the analysis beyond Canada and the U.S., to determine
19 whether other countries, specifically the U.K., Australia, and the
20 Netherlands, might form an adequate basis of comparison and thus allow
21 for a larger population of comparable companies. While the gas markets
22 in these countries bear certain resemblances to those of Canada and the
23 U.S., there are a few substantial differences that weaken the comparison.
24 Thus, allowed returns in these countries are not considered adequate
25 benchmarks against which to examine ROEs in Ontario.
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27 As a result of the interplay between the Canadian and U.S. markets,
28 Canadian utilities compete for capital essentially on the same basis as
29 utilities in the U.S. In the current market environment, no fundamental
30 differences were identified that would indicate a significant difference in
31 investor required returns between the two markets. Capital flows
32 efficiently between these two markets, and over the long-term, equity
33 investors earn nearly identical returns. On the issue of subsidiaries
34 competing for capital we find that subsidiaries of larger holding
35 companies ultimately compete for capital much like stand-alone
36 companies, as they must compete among their affiliates for parental
37 investment. Nonetheless, the parental obligation to invest necessary
38 capital to maintain system integrity will typically provide the wholly
39 owned subsidiary sufficient capital to sustain operations, where no such
40 provision exists for stand-alone utilities.

1 Over time, however, the equity returns must ultimately reward the parent
2 or investor at the same rate as a similar investment of comparable risk.
3 This ‘comparability standard’ is a guiding principle in both Canadian and
4 U.S. utility regulation.”¹

¹ A Comparative Analysis of Return on Equity of Natural Gas Utilities, Concentric Energy Advisors, Prepared for The Ontario Energy Board, June 14, 2007.