WHENEVER. WHEREVER. We'll be there.



HAND DELIVERED

March 22, 2016

Board of Commissioners of Public Utilities P.O. Box 21040 120 Torbay Road St. John's, NL A1A 5B2

Attention: G. Cheryl Blundon Director of Corporate Services and Board Secretary

Ladies and Gentlemen:

Re: 2016/2017 General Rate Application

Please find enclosed the original and 12 copies of Newfoundland Power's Exhibit 3 (2nd Revision).

This Exhibit was revised to correct an error identified by Grant Thornton LLP in their review of the Company's amended application and revised evidence, etc. which was filed on March 8, 2016. The revision does not impact any data for the 2016/2017 test period. Changes to Exhibit 3 are indicated on Page 6 of 9 by shading as follows:

For convenience, this is provided on three-hole punched paper.

A copy of this letter, together with enclosures, has been forwarded directly to the parties listed below.

If you have any questions regarding the enclosed, please contact the undersigned at your convenience.

Yours very truly,

Peter Alteen, QC Vice President, Regulation & Planning

Enclosures

Board of Commissioners of Public Utilities March 22, 2016 Page 2 of 2

c. Geoffrey Young Newfoundland and Labrador Hydro

> Thomas Johnson, QC Consumer Advocate

Financial Performance 2013 to 2017E Statements of Income (\$000s)

	Actual			Forecast		
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016E</u>	<u>2017E</u>	
1 Revenue from rates	586,904	619,504	639,631	662,704	666,202	
2 Excess earnings	(68)	-	-	-	-	
3 Transfers from (to) the RSA	10,436	4,039	7,414	3,296	1,844	
4	597,272	623,543	647,045	666,000	668,046	
5						
6 Purchased power expense	392,928	404,550	424,430	449,647	451,206	
7 Amortization of weather normalization reserve	(2,335)	(2,335)	(2,335)	-	-	
8 Demand management incentive account adjustments	(383)	628				
9	390,210	402,843	422,095	449,647	451,206	
10						
11 Contribution	207,062	220,700	224,950	216,353	216,840	
12						
13 Other revenue	7,445	5,570	5,206	4,842	4,770	
14						
15 Other expenses:						
16 Operating expenses ¹	53,641	56,927	55,157	58,174	59,569	
17 Employee future benefit costs	25,624	24,244	26,355	18,564	15,852	
18 Deferred cost recoveries and amortizations	(768)	3,990	3,990	-	-	
19 Depreciation	46,964	49,288	51,851	54,627	57,623	
20 Finance charges	35,624	35,791	35,161	35,383	36,745	
21	161,085	170,240	172,514	166,748	169,789	
22						
23 Income Before Income Taxes	53,422	56,030	57,642	54,447	51,821	
24 Income taxes ¹	14,866	16,201	16,529	15,777	15,127	
25						
26 Net Income	38,556	39,829	41,113	38,670	36,694	
27 Preferred Dividends	563	557	556	552	552	
28 29 Earnings applicable to Common Shares ¹	27.002	20.272	10 557	20 110	26 1 42	
	37,993	39,272	40,557	38,118	36,142	
30						
31 Rate of Return and Credit Metrics						
32 Rate of Return on Rate Base (percentage)	8.10%	7.83%	7.48%	6.99%	6.65%	
33 Regulated Return on Book Equity (percentage)	9.16%	9.15%	8.98%	8.03%	7.30%	
34 Interest Coverage (times)	2.3	2.3	2.3	2.2	2.1	
35 CFO Pre-W/C + Interest / Interest (times)	3.7	3.9	3.8	3.9	3.7	
36 CFO Pre-W/C / Debt (percentage)	19.5%	18.6%	17.9%	18.2%	16.2%	

¹ Shown after adjustment for non-regulated expenses.

Financial Performance 2013 to 2017E Statements of Retained Earnings (\$000s)

		Actual		Fore	cast
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016E</u>	<u>2017E</u>
1 Balance - Beginning	323,886	351,279	366,426	395,934	413,193
2 Net income for the period	49,920	37,840	39,314	36,548	34,405
3 Allocation of Part VI.1 tax	741	981	245	252	252
4	374,547	390,100	405,985	432,734	447,850
5					
6 Dividends					
7 Preference shares	563	557	556	552	552
8 Common shares	22,705	23,117	9,495	18,989	10,733
9	23,268	23,674	10,051	19,541	11,285
10 Balance - End of Period	351,279	366,426	395,934	413,193	436,565

Financial Performance 2013 to 2017E Balance Sheets (\$000s)

			Actual	Forecast			
		<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016E</u>	<u>2017E</u>	
1	Assets						
2	Current assets						
3	Cash	\$ 159	\$ -	\$ -	\$ -	\$ -	
4	Accounts receivable	90,499	82,073	80.600	89,311	95,051	
5	Income taxes receivable	1,391	3,593	9,105	- ,-	-	
6	Materials and supplies	1,228	1,315	1,435	1.447	1,476	
7	Prepaid expenses	1,080	1,315	1,304	1,315	1,341	
8	Regulatory assets	31,891	29,726	14,545	16,810	13,021	
9	Togulatory about	126,248	118,022	106,989	108,883	110,889	
10			110,022	100,909	100,000	110,005	
11	Property, plant and equipment	914,948	984,268	1,038,108	1,083,262	1,148,953	
12	Intangible assets	15,412	16,064	18,264	21,457	23,115	
13	Regulatory assets	340,359	327,793	330,814	322,309	318,919	
14	Defined benefit pension plans	-	-	-	-	3,254	
15	Other assets	1,874	1,284	1,301	1,188	1,160	
16		\$ 1,398,841	\$ 1,447,431	\$ 1,495,476	\$ 1,537,099	\$ 1,606,290	
17		,,.	. , ., .	, , , , , , , ,	,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
18							
19	Liabilities and Shareholders' Equity						
20	Current Liabilities						
21	Short-term borrowings	\$ -	\$ 3,843	\$ 2,404	\$ -	\$ -	
22	Accounts payable and accrued charges	81,905	80,443	80,719	89,869	88,233	
23	Interest payable	7,786	6,444	7,246	7,115	6,925	
24	Defined benefit pension plans	248	244	239	233	228	
25	Other post employment benefits	3,239	2,695	2,971	3,377	3,667	
26	Regulatory liabilities	2,335	2,335	-	-	-	
27	Current installments of long-term debt	34,453	70,000	53,750	(1,646)	44,119	
28	-	129,966	166,004	147,329	98,948	143,172	
29							
30	Regulatory liabilities	135,507	136,053	139,768	145,013	150,772	
31	Defined benefit pension plans	6,366	14,706	6,643	1,862	-	
32	Other post employment benefits	93,381	82,548	83,565	85,649	87,619	
33	Other liabilities	840	660	1,286	700	700	
34	Deferred income taxes	120,940	126,194	128,322	130,925	133,068	
35	Long-term debt	481,260	475,571	513,369	581,549	575,134	
36							
37							
38							
39	Shareholders' Equity						
40	Common shares	70,321	70,321	70,321	70,321	70,321	
41	Preference shares	8,981	8,948	8,939	8,939	8,939	
42	Retained earnings	351,279	366,426	395,934	413,193	436,565	
43		430,581	445,695	475,194	492,453	515,825	
44		\$ 1,398,841	\$ 1,447,431	\$ 1,495,476	\$ 1,537,099	\$ 1,606,290	

Financial Performance 2013 to 2017E Statements of Cash Flows (\$000s)

		 Actual			Forecast				
		<u>2013</u>		<u>2014</u>	<u>2015</u>		<u>2016E</u>	<u>20</u>	17E
1	Cash From (Used In) Operating Activities								
2	Net Earnings	\$ 49,920	\$	37,840	\$ 39,314	\$	36,548	\$ 3	4,405
3									
4	Items not affecting cash:								
5	Amortization of property, plant and equipment	48,839		51,376	54,172		56,794		9,581
6	Amortization of intangible assets and other	2,763		2,760	2,790		3,111		3,554
7	Change in long-term regulatory assets and liabilities	6,973		7,618	(1,649)		5,174		2,309
8	Income tax liability	(12,814)		-	-		-		-
9	Deferred income taxes	(878)		(241)	(698)		2,603		2,143
10	Employee future benefits	(61)		(1,767)	4,832		3,978		556
11	Other	 (204)		322	 (318)		(230)		(238)
12		 94,538		97,908	 98,443		107,978	10	2,310
13									
14	Change in non-cash working capital	 (3,754)		4,692	 4,617		4,185	(6,169)
15		 90,784		102,600	 103,060		112,163	9	6,141
16									
17	Investing Activities								
18	Capital expenditures	(88,655)	(113,438)	(111,236)		(101,667)	(12	0,573)
19	Intangible asset expenditures	(3,134)		(3,158)	(4,748)		(6,123)	(5,028)
20	Contributions from customers and security deposits	2,727		3,687	2,508		5,450		1,550
21	Other	72		47	551		(473)		28
22		(88,990)	(112,862)	(112,925)	((102,813)	(12	4,023)
23									
24	Financing Activities								
25	Change in short-term borrowings	(685)		3,843	(1,439)		(2,404)		-
26	Net proceeds (repayment) of committed credit facility	(42,000)		64,500	(47,000)		(25,755)	4	5,767
27	Proceeds from long-term debt	70,000		-	75,000		75,000		-
28	Repayment of long-term debt	(5,200)		(34,453)	(6,250)		(36,250)	(6,600)
29	Proceeds from related party loan	33,000		240,000	35,500		-		-
30	Repayment of related party loan	(33,000)	(240,000)	(35,500)		-		-
31	Payment of debt financing costs	(382)		(80)	(386)		(400)		-
32	Redemption of preference shares	(100)		(33)	(9)		-		-
33	Dividends								
34	Preference Shares	(563)		(557)	(556)		(552)		(552)
35	Common Shares	(22,705)		(23,117)	(9,495)		(18,989)	(1	0,733)
36		 (1,635)		10,103	 9,865		(9,350)		7,882
37		 			 		<u> </u>		
38	Change in Cash	159		(159)	-		-		-
39	Cash (Bank Indebtedness), Beginning of Year	-		159	-		-		-
40	Cash (Bank Indebtedness), End of Year	\$ 159	\$	-	\$ -	\$	-	\$	-

Financial Performance 2013 to 2017E Average Rate Base¹ (\$000s)

<u>2013</u> <u>2014</u> <u>2015</u> <u>2016E</u>	<u>2017E</u>
1 Plant Investment 826,099 879,631 937,986 987,519 2	1,042,782
3 Additions to Rate Base	
4 Defined Benefit Pension Costs 100,636 102,549 101,384 96,802	94,045
5 Credit Facility Costs 120 36 64 48	32
6 Cost Recovery Deferral - Seasonal Rates 94 82 59 25	-
7 Cost Recovery Deferral - Hearing Costs 322 483 161 -	-
8 Cost Recovery Deferral - Regulatory Amortizations 2,767 1,661 554 -	-
9 Cost Recovery Deferral - 2012 Cost of Capital 1,472 883 294 -	-
10 Cost Recovery Deferral - 2013 Revenue Shortfall 1,126 1,689 563 -	-
11 Cost Recovery Deferral - Conservation 1,156 3,511 6,200 8,893	11,991
12 Customer Finance Programs 1,405 1,249 1,174 1,174	1,136
13 109,098 112,143 110,453 106,942	107,204
14	
15 Deductions from Rate Base	
16 Weather Normalization Reserve 4,931 3,349 (1,386) (2,205)	-
17 Other Post Employee Benefits 19,066 27,975 35,822 42,519	48,719
18 Customer Security Deposits 846 750 974 993	700
19 Accrued Pension Obligation 4,173 4,480 4,795 5,111	5,428
20 Future Income Taxes 2,189 2,201 1,899 1,919	4,105
21Demand Management Incentive Account14387223-	-
22 Excess Earnings - 25 49 49	49
23 31,348 38,867 42,376 48,386	59,001
24	
25 Average Rate Base Before Allowances 903,849 952,907 1,006,063 1,046,075	1,090,985
26	
27 Cash Working Capital Allowance 6,526 6,404 6,739 7,093	7,121
28	
29 Materials and Supplies Allowance 5,445 5,619 6,280 6,328	6,624
30	
31 Average Rate Base At Year End 915,820 964,930 1,019,082 1,059,496	1,104,730

All amounts shown are averages.

1

Newfoundland Power - 2016/2017 General Rate Application

Financial Performance 2013 to 2017E Weighted Average Cost of Capital (\$000s)

		Actual		Fore	cast
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016E</u>	<u>2017E</u>
1 Average Capitalization					
2 Debt	504,185	532,234	559,350	574,642	599,539
3 Preference Shares	9,031	8,965	8,944	8,939	8,939
4 Common Equity	414,578	429,174	451,501	474,884	495,199
5	927,794	970,373	1,019,795	1,058,465	1,103,677
6 Average Capital Structure					
7 Debt	54.35%	54.85%	54.85%	54.29%	54.32%
8 Preference Shares	0.97%	0.92%	0.88%	0.84%	0.81%
9 Common Equity	44.68%	44.23%	44.27%	44.87%	44.87%
10	100.00%	100.00%	100.00%	100.00%	100.00%
11					
12					
13 Cost of Capital					
14 Debt ¹	7.06%	6.72%	6.28%	6.15%	6.12%
15 Preference Shares	6.23%	6.21%	6.22%	6.18%	6.18%
16 Common Equity	9.16%	9.15%	8.98%	8.03%	7.30%
17					
18					
19 Weighted Average Cost of Capital					
20 Debt	3.84%	3.69%	3.44%	3.34%	3.31%
21 Preference Shares	0.06%	0.06%	0.05%	0.05%	0.05%
22 Common Equity	4.09%	4.05%	3.98%	3.60%	3.28%
23	7.99%	7.80%	7.47%	6.99%	6.64%

¹ Cost of debt is shown net of AFUDC. This is consistent with the cost of debt used in the calculation of return on rate base. For regulatory reporting purposes, the embedded cost of debt shown in Return 25 of Annual Reports to the Board can be reconciled to the reported cost of debt above as follows:

	2013	2014	2015
Cost of Debt (Line 14)	7.06%	6.72%	6.28%
AFUDC	0.18%	0.27%	0.22%
Cost of Debt - Return 25	7.24%	6.99%	6.50%

Financial Performance 2013 to 2017E Rate of Return on Rate Base (\$000s)

			Actual	Forecast		
		<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016E</u>	<u>2017E</u>
	Regulated Return on Equity	38,042 1	39,272	40,557	38,118	36,142
	Return on Preferred Equity	563	557	556	552	552
3		38,605	39,829	41,113	38,670	36,694
4						
5	Finance Charges					
6	Interest on Long-term Debt	35,123	36,327	35,020	35,421	37,091
7	Other Interest	1,075	626	1,119	790	505
8	Amortization of Bond Issue Expenses	302	254	242	218	213
9	AFUDC	(891)	(1,435)	(1,240)	(1,067)	(1,087)
10		35,609	35,772	35,141	35,362	36,722
11						
12	Return on Rate Base	74,214	75,601	76,254	74,032	73,416
13						
14	Average Rate Base	915,820	964,930	1,019,082	1,059,496	1,104,730
15	-		<u> </u>		. <u> </u>	
16	Rate of Return on Rate Base	8.10%	7.83%	7.48%	6.99%	6.65%

¹ The regulated return on equity for 2013 includes a \$49,000 (net of income taxes) adjustment for excess earnings. See Return 13, line 2, of the 2013 Annual Report to the Board.

Financial Performance 2013 to 2017E Inputs and Assumptions

1	Energy Forecasts :	Energy forecasts are based on economic indicators taken from the Conference Board of
2		Canada, Provincial Outlook, Winter 2016, Economic Forecast, dated February 4, 2016.
3		
4	Revenue Forecast :	The revenue forecast is based on the Customer, Energy and Demand forecast dated February 2016.
5		Encount revenues for 2016 and 2017 reflects (i) receivery through the DSA of encounts accorded
6 7		Forecast revenues for 2016 and 2017 reflects, (i) recovery through the RSA of amounts associated with the Energy Supply Cost Variance Adjustment Clause (ii) recovery through the RSA of amounts
8		associated with variances in employee future benefit costs, (iii) recovery through the RSA of amounts
9		associated with variances in employee ruture benefit costs, (iii) recovery through the RSA or amounts associated with the July 1, 2015 Hydro supply cost rate increase, (iv) recovery through the RSA
10		of amounts associated with the Weather Normalization reserve; and (iv) recovery through the RSA of
11		certain costs related to the implementation of the CDM program portfolio; all of which were approved
12		by the Board in Order Nos. P.U. 32 (2007), P.U. 43 (2009), P.U. 31 (2010), P.U. 8 (2011),
13		P.U. 13 (2013) and P.U. 18 (2015).
14		
15	Purchased Power Expense :	Purchased power expense reflects Newfoundland & Labrador Hydro's rates approved by the P.U.B.
16	1	and the Customer, Energy and Demand Forecast dated February 2016.
17		
18		Purchased power expense for 2013 to 2015 reflects the 3-year amortization of the December 31, 2011
19		balance in the Weather Normalization reserve of \$7.0 million (before-tax).
20		
21		Purchased Power expense also reflects the operation of the Demand Management Incentive Account
22		approved by the Board in Order No. P.U. 32 (2007). This mechanism provides for recovery of demand
23		costs that are in excess of unit cost demand costs included in the most recent test year.
24		
25	Employee Future Benefit	Pension funding is based on the actuarial valuation dated as at December 31, 2014.
26	Costs :	
27		Pension expense and OPEBs expense discount rate is 4.10% for 2016 and 2017.
28		
29		Forecast return on pension assets is assumed to be 5.75% for 2016 and 2017.
30		
31	Cost recovery deferrals:	In Order P.U. 13 (2013), the Board approved a 3-year amortization of (i) \$1.0 million in hearing costs
32		related to the 2013/2014 general rate application, (ii) \$2.5 million in costs related to the 2012 cost of
33		capital approved by the Board in Order No. P.U. 17 (2012), (iii) \$4.7 million in costs related to the
34		2011 and 2012 deferred costs approved by the Board in Order Nos. P.U. 30 (2010) and P.U. 22 (2011),
35		and (iv) \$4.0 million in costs related to a 2013 revenue shortfall amount.
36		
37		The 2015 to 2017 forecasts include the deferred recovery over a 7-year period of certain conservation
38		program costs as reflected in the Application.
39		
40	Depreciation Rates :	Depreciation rates are based on the 2010 depreciation study.
41		
42		Depreciation costs include an \$89,000 reserve variance adjustment resulting from the 2010
43		depreciation study.

Financial Performance 2013 to 2017E Inputs and Assumptions

1 2 3 4	Operating Costs :	Operating forecasts for 2016 reflect most recent management estimates. Operating forecasts for 2016 and 2017 reflect projected increases of 3.25% per year for labour, and non labour increases based upon the GDP deflator.
5 6 7 8 9	Capital Expenditure :	Capital Expenditures for 2016 and 2017 are based on the 2016 capital budget approved on September 8, 2015.
10 11	Short-Term Interest Rates :	Average short-term interest rates are assumed to be 1.83% for 2016 and 2.55% for 2017.
12 13 14 15	Long-Term Debt :	A \$75.0 million long-term debt issue was completed in September 2015. The debt is forecast for 30 years at a coupon rate of 4.446%. Debt repayments will be in accordance with the normal sinking fund provisions for existing outstanding debt.
16 17 18 19		A \$75.0 million long-term debt issue is forecast to be completed in November 2016. The debt is forecast for 30 years at a coupon rate of 5.00%. Debt repayments will be in accordance with the normal sinking fund provisions for existing outstanding debt.
20 21 22	Dividends :	Common dividend payouts are forecast based on maintaining a target common equity component near 45%.
23	Income Tax :	Income tax expense reflects a statutory income tax rate of 29% for 2016 and 2017.

1st Revision Note: Updated for 2015 actuals and revised forecasts for 2016 and 2017.