

**Board of Commissioners of Public Utilities
Newfoundland Power 2006 Accounting
Policy Application**

Grant Thornton 

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1 **Introduction and Scope**

2
3 Newfoundland Power Inc. (“the Company”) filed an application with the Board of
4 Commissioners of Public Utilities (“the Board”) on September 29, 2005. The primary purpose
5 of this Application is to request the Board approve a proposed change in accounting policy for
6 revenue recognition and changes related to certain transitional issues and consequential matters
7 arising that are related to the accounting policy change.

8
9 In the Application, Newfoundland Power is seeking an order approving:

- 10 1. Newfoundland Power’s adoption of the Accrual Method of revenue recognition
11 commencing in 2006;
- 12 2. the application of \$9,579,000 of 2005 Unbilled Revenue to Newfoundland Power’s 2006
13 revenue for regulatory purposes;
- 14 3. the application of \$295,000 of 2005 Unbilled Revenue to dispose of the current balance
15 in the Reserve in 2006;
- 16 4. that the average value of the unrecognized 2005 Unbilled Revenue be deducted from rate
17 base commencing in 2006; and
- 18 5. a 2006 forecast for rate base of \$744,326,000 and a 2006 forecast for invested capital of
19 \$745,752,000 to be used in the Formula in calculating Newfoundland Power’s return on
20 rate base.

21
22 The Board has requested that we undertake a review of the Company’s Application and pre-filed
23 evidence and issue a report based on our findings. Specifically, the scope of our review of the
24 Application and pre-filed evidence is as follows:

- 25 • Review and comment on the Company’s proposal for changing its revenue recognition
26 policy for regulatory purposes from the “Billed Method” to the “Accrual Method”
27 commencing in 2006 including:
 - 28 a. Review of the Revenue Recognition Study provided by the Company;
 - 29 b. Review of the calculations and support provided for the accrued revenue as of
30 December 31, 2005; and the Company’s proposal to recognize this on a
31 prospective basis over a transitional period;

1 c. Review the appropriateness of the Company’s proposal for recognition of the
2 accrued revenue, including the impact of depreciation and income tax expenses in
3 2006, the proposed treatment of the “Unbilled Revenue Increased Reserve” in
4 2006 and the impact on rate base during the transitional period.

- 5
- 6 • Review the Company’s 2006 forecast for rate base and invested capital to be used in the
7 Automatic Adjustment Formula in calculating the Company’s return on rate base, and the
8 transitional proposals put forward by the Company, including:
- 9 a. The appropriateness of the calculations and support provided by the Company;
10 b. The inclusion in the 2006 rate base of the unrecognized accrued revenue;
11 c. Changes in the methodology which will move the Company closer to the Asset
12 Rate Base Model, including the use of book equity as opposed to regulated equity
13 in the calculation of invested capital.

14

15 We have conducted our review in accordance with the scope described above and our findings
16 and comments with regards to the Application and related proposals are contained in the sections
17 of the report which follow.

1 **Revenue Recognition**

2
3 **Accounting Policy Change for Revenue Recognition**

4
5 In P.U. 36 (1998 - 1999), the Board recognized an issue with respect to the Company's revenue
6 recognition policy and the timing of the application of rate changes. The Company recognizes
7 revenue when it is billed to consumers and the Board ordered the application of rate changes to
8 be based on consumption. In P.U. 36 (1998-99), the Board ordered the Company to commission
9 a study on the appropriate basis of recognizing revenue, commonly referred to as "the Revenue
10 Recognition Study". It was ordered that the study:

11
12 *“ provide an updated survey on revenue recognition policies of Canadian gas and*
13 *electric utilities, the full implications of changing the revenue recognition policy on both*
14 *financial reporting and revenue requirement, the accounting treatment applied by other*
15 *Canadian gas and electric utilities which changed their revenue recognition policy and*
16 *the recommendation of the company.”*

17
18 The study was required to be filed with the Board before the next general rate application or by
19 March 31, 2000, whichever was earlier. The Board later amended this Order by deleting the
20 reference to March 31, 2000 and substituted it with "*at such time to be determined by the*
21 *Board.*"

22
23 The issue of the revenue recognition study was raised during the 2003 General Rate Hearing.
24 The Company requested deferral of the outstanding issues relating to the revenue recognition
25 study pending resolution of a dispute with Canada Revenue Agency (CRA). As indicated during
26 prior hearings before the Board, and in this Application, the Company was in a longstanding
27 dispute with the CRA concerning its historical practice of revenue recognition for tax purposes
28 and CRA had reassessed the Company's income tax returns for 1988 through to 1999. The
29 Company's concern with regards to filing the study during the 2003 Hearing was that

1 it could potentially prejudice the Company’s position with respect to its dispute with CRA. The
2 Board accepted the Company’s position on this matter and approved deferral of the outstanding
3 issues pending resolution of the dispute with CRA. The Board indicated in P.U. 19 (2003), page
4 87, that it would “deal with any issues arising from the final decision of the tax case, including
5 any potential liabilities or benefits to ratepayers once the case has been resolved.”
6

7 In an agreement dated June 2005, the Company and CRA settled the dispute concerning its
8 practice of revenue recognition for income tax purposes. Under the terms of the Tax Settlement
9 the Company agreed that it would recognize revenue using the Accrual Method for income tax
10 purposes commencing in 2006.
11

12 Accordingly, the Company has filed its revenue recognition study and applied to change its
13 policy from recognizing revenue using the “Billed Method” to the “Accrual Method” for
14 regulatory purposes.
15

16 **The Tax Settlement**

17
18 As indicated in the Company’s Application, there was over \$16 million in income tax and
19 interest at issue with regards to the case disputing the Company’s historical practice of revenue
20 recognition for income tax purposes. According to the Tax Settlement filed with the Company’s
21 Application (NP-1), CRA has agreed to cancel the Revised Reassessments that were previously
22 issued; and refund with applicable interest all amounts that were held on deposit by the CRA in
23 relation to the Revised Reassessments. In accordance with the provisions of the Income Tax
24 Act, the Company had been required to place approximately \$6.9 million on deposit with CRA
25 while this case was ongoing. As noted, the resolution of the case has also resulted in CRA
26 returning the deposit to the Company, including any interest earned while the deposit was held
27 by CRA. According to PUB 10 NP, the Company received approximately \$2.1 million in interest
28 and this interest income is currently recorded as “other income” in 2005.
29

1 We have reviewed the response to PUB 10 NP and agree with the Company that generally
2 accepted accounting principles (GAAP) require that this revenue be recognized as income in
3 2005.

4
5 The Board may want to consider whether the interest income arising from the Tax Settlement
6 should be incorporated with the transitional issues noted in this Application. If so, the Board
7 would need to make a decision on this issue before the Company is required to finalize its
8 December 31, 2005 financial statements, otherwise the Company will have to record the interest
9 income in 2005 to be in accordance with GAAP.

10

11 **“Billed Method” versus “Accrual Method”**

12

13 The differences between the two revenue recognition policies are explained in detail in the
14 Company’s Application. The “Billed Method” recognizes revenue as it is billed to the customers.
15 Accordingly, total revenue in any given fiscal year consists of billings for usage from
16 approximately ½ month of the past calendar year plus approximately 11 ½ months of the current
17 calendar year. The “Accrual Method” recognizes revenue as the electricity is consumed by the
18 customer, regardless of whether the customer has been billed at that time, therefore total revenue
19 for the year is comprised of the twelve months of the current year. It is important to note that the
20 cash flow available to the Company at any given time remains the same under both methods; the
21 bill is still sent to customers on the same date, the difference is when the revenue is reported on
22 the Company’s financial statements.

23

24 Adoption of the Accrual Method of recognizing revenue will also result in an accounting policy
25 that is consistent with the method used by the Company to recognize and record expenses that
26 are incurred to deliver electricity to consumers. The Company currently records the majority of
27 its expenses such as purchased power from Hydro, labour, etc. that were incurred as at December
28 31st. The expenses that are not billed to the Company by that date are accrued. The accrual of
29 expenses incurred to earn income is in accordance with generally accepted accounting principles.
30 Currently, the Company is using the Billed Method to recognize revenue and the Accrual
31 Method to recognize expenses incurred, therefore the approval of the Accrual Method to

1 recognize revenue would provide for better matching between the Company's revenue and
2 expenses.

3

4 **Revenue Recognition Study**

5

6 The Company has included the Revenue Recognition Study ("the Study") in its Application
7 (Exhibit NP-3). In compliance with applicable Board Orders this Study includes the following:

8

- 9 • a discussion on the underlying methodology of the accrual versus the billed method
10 of revenue recognition;
- 11 • a discussion of Canadian standards and practices with regards to financial reporting,
12 income tax and regulatory practice, including the results of the Company's survey of
13 other Canadian Utilities.
- 14 • the impact of adopting the accrual method for recognizing revenue, including the
15 regulatory impact and transitional matters that would require consideration.

1 **Financial Reporting Standards**

2
3 The principles used in reporting revenue for financial reporting purposes are set out in the
4 Canadian Institute of Chartered Accountants (“CICA”) Handbook and are commonly referred to
5 as generally accepted accounting principles (“GAAP”). The section of the Handbook that
6 specifically deals with revenue is *Section 3400 - Revenue*, and recognition is addressed in
7 *Section 3400.06*, which states:

8
9 *“Revenue from sales and service transactions should be recognized when the*
10 *requirements as to performance set out in paragraphs 3400.07 -.08 are satisfied,*
11 *provided that at the time of performance ultimate collection is reasonably assured.”*

12
13 Paragraph 3400.08, which relates to service transactions goes on to say that:

14
15 *“...Such performance should be regarded as having been achieved when reasonable*
16 *assurance exists regarding the measurement of the consideration that will be derived*
17 *from rendering the service....”*

18
19 These sections of the Handbook state that revenue would normally be recognized using the
20 accrual method. In Newfoundland Power’s circumstances, GAAP would require that revenue be
21 recognized when the customer consumes the electricity - it is at this time that reasonable
22 assurance exists of the amount of revenue that would be derived from consumption of the
23 electricity and ultimately collected.

24
25 However, it is worthy to note that even though the Company’s current practice of revenue
26 recognition does not appear to be in accordance with GAAP, Section 1100 of the CICA
27 Handbook effectively permits rate regulated entities to recognize revenue under methods other
28 than the Accrual Method, if ordered to do so by their regulatory body. Therefore the Company’s
29 use of the Billed Method is currently in compliance with GAAP.

30

1 We note that the CICA has commissioned a review of rate regulated operations and it is possible
2 that this “exemption” in Section 1100 may be removed by the CICA.

3

4 **Income Tax Reporting**

5

6 In accordance with the Tax Settlement, revenue earned by Newfoundland Power is required to be
7 recognized using the Accrual Method for income tax purposes. The Company will begin using
8 the Accrual Method of revenue recognition for income tax purposes commencing in 2006.

9

10 As agreed in the Tax Settlement, the Company is permitted to recognize, for tax purposes, the
11 Unbilled Revenue as of December 31, 2005, in equal amounts over a three year period beginning
12 in 2006.

13

14 **Other Canadian Utilities**

15

16 As ordered by the Board in P.U. 36 (1998 - 1999), the Company was required to provide an
17 updated survey on revenue recognition policies of Canadian gas and electric utilities, and the
18 accounting treatment applied by the other Canadian utilities which changed their revenue
19 recognition policy.

20

21 The Company has included in its study the survey results of twenty-seven Canadian utilities,
22 which are detailed in Appendix A and B of the study. Of the twenty-seven surveyed, twenty-
23 three utilities responded to the survey and all respondents are currently using the Accrual Method
24 for recognizing revenue for regulatory purposes. Thirteen of the respondents always used the
25 Accrual Method. Of the remaining ten respondents, two utilities indicated that the change was
26 treated retroactively, meaning that the unbilled revenue existing at the date of transition was
27 applied as a direct adjustment to retained earnings. Three utilities had prospectively recognized
28 its entire unbilled revenue as revenue in the year of transition. The remaining five utilities who
29 responded did not indicate which accounting treatment was used when the Accrual Method of
30 revenue recognition was first adopted.

31

1 Newfoundland Power is proposing that its Unbilled Revenue as of December 31, 2005, which it
2 has estimated to be \$24,262,000 be transitioned, on a prospective basis. However, the Company
3 is recommending that the Unbilled Revenue be recognized over a period of time. The
4 Company's proposal for a transitional methodology will be discussed in further detail in the next
5 section of our report.

6
7 Based on the results of the survey, Board approval of Newfoundland Power's request to adopt
8 the Accrual Method of revenue recognition for regulatory purposes would cause the Company to
9 follow a practice that is prevalent among Canadian Utilities.

10

11 **Conclusion**

12
13 Based on our review of the Company's Application, the Revenue Recognition Study,
14 Mr. J.T. Browne's report - "Changes to Regulatory Accounting Policies", and our knowledge
15 and experience with GAAP and the requirements of the Income Tax Act, it is evident that the
16 Accrual Method of recognizing revenue for regulatory purposes would be consistent with current
17 practices. To summarize:

- 18
- 19 - Section 3400 of the CICA Handbook recommends the Accrual Method of revenue
20 recognition for financial reporting purposes;
 - 21 - the Income Tax Act requires the Company to recognize its revenue using the
22 Accrual Method for tax purposes; and
 - 23 - all utilities (23) that responded to the Company's survey use the Accrual Method of
24 revenue recognition for regulatory purposes.

25
26 For the reasons stated above we support the Company's proposal to adopt the Accrual Method.
27 This would also assist in the consistency among the Company's reporting requirements of its
28 results for financial, income tax and regulatory purposes. The continued use of the Billed
29 Method for regulatory purposes would result in the Company reporting its financial results
30 differently for income tax and for regulatory purposes. With the changes proposed for GAAP by
31 the CICA, the reporting process as a result of these differences could become more complicated.

1 **Calculation of 2005 Unbilled Revenue**

2
3 Newfoundland Power has estimated that the amount of unbilled revenue as of December 31,
4 2005 will be \$24,262,000, representing a balance sheet accrual as of that date. The Company has
5 indicated in its application that “this accrual can , within limits, be used to offset Newfoundland
6 Power’s future revenue requirements and represents a potential future benefit for Newfoundland
7 Power’s customers.”

8
9 The Company’s calculation of this accrual is included in Exhibit NP-4 of its Application. The
10 accrual is calculated in the following manner:

11
12 The January, 2006 forecast billings are calculated using the customer and energy sales
13 forecast dated March 31, 2005, excluding energy sales to Memorial University and
14 forfeited discounts, and the rates approved by the Board effective as of January 1, 2005.
15 The forecast billings for January, 2006 is calculated to be \$44,375,000.

16
17 The forecast January, 2006 billings are allocated among 19 billing cycles that occur
18 during the month of January. The percentage of billings in each cycle is then determined
19 as a percentage of total billings for the month.

20
21 The meter reading dates for each cycle are noted. All billing cycles begin at some date in
22 December and end at some date in January. Based on the number of days in the billing
23 cycle, it is determined how many of the days occur before January, 2006 and how many
24 days are after.

25
26 The percentage of days before January, 2006 is determined for each billing cycle and the
27 total of these percentages accumulate to determine the percentage of revenue that would
28 represent revenue earned in December, 2005 but billed in January, 2006. This percentage
29 is calculated to be 54.40%. It is important to note that in preparing this calculation the
30 Company has made an assumption that there will be an equal amount of revenue per day
31 per billing cycle.

1
2 The January 2006 forecast forfeited discounts of \$225,000 is added to the January 2006
3 forecast billings of \$44,375,000 and the 54.40% is multiplied by the total to determine
4 the unbilled revenue that would exist as of December 31, 2005.

5
6 In response to PUB 13 NP, the Company states that the revenue associated with Memorial
7 University is omitted from the calculation because the customer is billed at the end of each
8 month. Therefore, there would be no unbilled revenue at the end of the year attributable to this
9 customer.

10
11 We have reviewed this methodology and the Company's calculations and can conclude that the
12 method of estimating the accrual is reasonable and no errors were noted in the calculations.

1 **Transitional Accounting Issues**

2
3 Newfoundland Power identifies a number of transitional issues associated with the adoption of
4 the Accrual Method of revenue recognition in 2006. These transitional issues include:

- 5
- 6 1. The appropriate accounting treatment for the 2005 Unbilled Revenue;
 - 7 2. Recognition of a portion of the 2005 Unbilled Revenue (\$9,579,000) in the 2006 fiscal
8 year to offset increased depreciation expense and income tax effects;
 - 9 3. Disposition of the balance of the Unbilled Revenue Increase Reserve (\$295,000); and
 - 10 4. Impact on rate base of the balance of the 2005 Unbilled Revenue during the transition
11 period.
- 12

13 For purposes of our discussion we have grouped the four issues into two categories. The first
14 and fourth issues deal with certain consequential financial and regulatory reporting implications
15 associated with accruing \$24.3 million additional revenue at December 31, 2005. The second
16 and third issues represent Newfoundland Power's proposals for partial disposition/recognition of
17 the 2005 Unbilled Revenue.

18
19 In considering the identified transitional issues and related proposals from the Company and
20 ultimately the disposition of the full balance of the 2005 Unbilled Revenue, it is important to
21 note that with a change to the Accrual Method of revenue recognition there would be no
22 additional cash revenue to the Company. Under both the Billed and Accrual Methods the total
23 cash received by Newfoundland Power and the timing of cash receipts are the same. The
24 Unbilled Revenue of \$24.3 million represents an accounting accrual at December 31, 2005.

1 **Financial and regulatory reporting implications**

2

3 *Financial reporting requirements*

4

5 As noted by Newfoundland Power, for financial reporting purposes the 2005 Unbilled Revenue,
6 estimated to be \$24,262,000, must be reported as both an asset and a liability in its financial
7 statements as of December 31, 2005. This treatment is necessary to comply with a recent
8 accounting guideline (AcG-19) issued by the Canadian Institute of Chartered Accountants. The
9 Unbilled Revenue will be reported as accounts receivable with a corresponding regulatory
10 liability.

11

12 We have reviewed these recent reporting requirements and concur with the position taken by the
13 Company in this regard.

14

15 *Recognition for regulatory purposes*

16

17 Newfoundland Power is proposing that the unbilled revenue as of December 31, 2005 be
18 recognized on a prospective basis. Generally accepted accounting principles would normally
19 require changes in accounting policy be applied on a retroactive basis. However, as the
20 Company points out in its Revenue Recognition Study, such an approach would deny ratepayers
21 any benefit from recognition of the unbilled revenue.

22

23 Newfoundland Power is also recommending that the Unbilled Revenue be recognized over a
24 transitional period as opposed to recognizing all of it in one year. The transitional methodology
25 is proposed as a means to balance the interests of customers with those of the Company. Under
26 this approach, customers would receive the benefit of the 2005 Unbilled Revenue by way of
27 offset with respect to future revenue that would otherwise be required through rates. From the
28 Company's perspective, recognition of this non-cash revenue over a transition period minimizes
29 the impact on its financial integrity.

30

1 We believe a prospective recognition of the 2005 Unbilled Revenue over a transition period is a
2 reasonable approach to dealing with this issue from a regulatory perspective.

3
4 *Impact on Rate Base during Transition Period*

5
6 As noted above, the unrecognized portion of the 2005 Unbilled Revenue will be reported as a
7 regulatory liability (or deferred revenue) as at December 31, 2005 and for future accounting
8 periods until the transition period is completed. Newfoundland Power is proposing that the
9 average value of this regulatory liability be deducted from the rate base commencing in 2006
10 until the end of the transition period. In support of this proposal, the Company states that
11 conceptually there is no difference between this deferred liability account and other deferral
12 accounts which are part of the rate base such as the Weather Normalization Reserve, deferred
13 income taxes and deferred charges.

14
15 We concur with Newfoundland Power's position on this matter and believe that the proposal to
16 reduce the rate base by the average value of the unrecognized 2005 Unbilled Revenue is
17 reasonable.

18
19 **Proposals for partial disposition of the 2005 Unbilled Revenue**

20
21 The Company is proposing that it recognize for regulatory purposes in 2006 an amount of
22 \$9,579,000 of the 2005 Unbilled Revenue to offset certain increased costs:

- 23
- 24 • increased depreciation expense of \$6,950,000; and
 - 25 • income tax effects of \$3,086,000 relating to recognition of the Unbilled Revenue for tax
26 purposes in accordance with the Tax Settlement.

27 The Company is also proposing that a portion of the 2005 Unbilled Revenue be applied to
28 eliminate the balance of \$295,000 in the Unbilled Revenue Increase Reserve.

29
30 In its submission Newfoundland Power has effectively stated that, in the absence of offsetting
31 revenues, the increased costs noted above will result in a return on rate base in 2006 below the

1 current allowed range and below what it would consider as a fair and reasonable return. This is
2 essentially the basis for its proposal. The \$9.6 million proposed to be recognized represents
3 approximately 2.3% of forecast revenue for 2006. The Company states that the proposal
4 "...defers an otherwise necessary rate increase in 2006...".

5
6 It is important to note that the amount of revenue required to offset the forecast increased
7 expenses is dependent on how the additional revenues are derived. The choice is between
8 imposing higher rates or by recognizing a portion of the 2005 Unbilled Revenue. This difference
9 arises because of the associated income tax implications. Newfoundland Power addresses this
10 point in its evidence and provides a calculation of the impact in Exhibit NP-6. Any increased
11 revenue achieved from higher rates would attract additional income taxes and would therefore
12 need to be grossed up. By comparison recognizing a portion of the 2005 Unbilled Revenue
13 would not attract any additional taxes other than tax effects of the settlement.

14
15 *Increased depreciation expense*

16
17 The increased depreciation expense is comprised of two components. The first relates to the
18 conclusion of the true-up adjustment and amounts to \$5.793 million. The second component
19 represents the impact of increased plant investment and amounts to \$1.157 million.

20
21 The depreciation true-up adjustment was proposed by Newfoundland Power and accepted by the
22 Board during the 2003 GRA. This true-up was based on the Company's 2002 depreciation study
23 which calculated a reserve variance of approximately \$17.2 million. This variance was being
24 amortized over a three year period from 2003 to 2005 in accordance with P.U. 19 (2003). The
25 true-up adjustment, which is recorded as a reduction in depreciation expense, ends in 2005 and
26 consequently there is an increase in 2006 depreciation expense equal to the annual true-up
27 adjustment.

28
29 As noted above, the 2004 depreciation expense included in the test year was reduced by the
30 amount of the true-up adjustment. Except for this adjustment the revenue requirement for the

1 2004 test year would have been approximately \$5.8 million higher resulting in higher customer
2 rates.

3
4 The depreciation rates and forecast depreciation expense for 2004 were reviewed as part of the
5 2003 GRA. From a regulatory perspective these amounts were determined to be reasonable and
6 prudent and the Company was entitled to recover this cost from ratepayers. Similarly, the
7 accumulated depreciation reserve variance identified in the 2002 Depreciation Study prepared by
8 Gannett Fleming and the proposed amortization of that variance (the true-up adjustment) were
9 reviewed during the 2003 GRA and accepted as being reasonable.

10
11 While the Company's proposal may be reasonable in the context of the 2004 test year, the Board
12 must assess the proposal in the context of 2006. The Company provided its forecast for 2006 in
13 Exhibit NP-14 which indicates that with acceptance of all the proposals included in the
14 application, the rate of return on rate base would be 8.56%. This rate of return falls in the lower
15 end of the current range of return of 8.50% - 8.86%. We believe the appropriateness of
16 Newfoundland Power's proposals must be assessed based on whether they provide the
17 opportunity to earn a just and reasonable return in 2006.

18
19 However, the Board has not had the opportunity to review all elements of the revenue
20 requirement for 2006. While such a review may confirm that the forecast financial results and
21 rate of return on rate base are reasonable, the Board has been asked to make its determination in
22 the absence of such evidence. If the Board had the benefit of a full review of the revenue
23 requirement it would gain a greater comfort level that the request by the Company is justified
24 and necessary to provide the opportunity to earn a just and reasonable return in 2006.

25
26 The increase in depreciation expense which the Company attributes to plant investment amounts
27 to \$1.157 million. This component of the increase is a different issue than the true-up
28 adjustment. The Company undertakes a capital program and incurs capital expenditures each
29 year and these expenditures impact a number of elements of the revenue requirement in addition
30 to depreciation. For example, a large portion of plant investment in any given year is attributable
31 to customer growth. Growth in customers leads to increased energy sales and additional

1 revenues to the Company. Other capital projects relate to replacement, refurbishment or
2 upgrading of plant in service which can impact other costs including maintenance expenses. In
3 normal circumstances the ongoing annual investment in plant by the Company does not in itself
4 impact revenue requirement to the extent that the Company would seek rate relief between
5 general rate hearings.

6
7 Overall, based on the considerations noted above, we have some concern with addressing the
8 depreciation impact related to plant investment in isolation. The Board may want to consider all
9 related impacts on revenue requirement before accepting the Company's proposal to recognize a
10 portion of the 2005 Unbilled Revenue to offset the \$1.157 increase in depreciation attributable to
11 plant investment.

12
13 *Income tax effects of the Tax Settlement*

14
15 Under the terms of the Tax Settlement the Company will recognize for tax purposes 1/3 of the
16 2005 Unbilled Revenue in each of 2006, 2007 and 2008. This will result in additional income
17 taxes of approximately \$3 million per year (see Exhibit NP-2). Based on our review of the Tax
18 Settlement and the Company's calculation of the pro-forma income tax effects, we can confirm
19 they are appropriate and reasonable.

20
21 In its Application, Newfoundland Power is proposing that it recognize \$3,086,000 of the
22 Unbilled Revenue in 2006. This is equal to the pro-forma income tax in that year. The increased
23 income taxes payable by the Company for 2006 is directly related to the recognition of the
24 unbilled revenue for tax purposes and in this regard Newfoundland Power would normally be
25 entitled to recover this cost.

26
27 As noted in the Company's pre-filed evidence, recovering the 2006 income tax cost through
28 revenue from rates would attract additional taxes and require additional revenue of \$1,745,000
29 $(\$3,086,000/(1-.3612))$ for a total of \$4,831,000 of increased revenue. Offsetting the income tax
30 effects with a portion of the Unbilled Revenue on the other hand will not result in additional

1 taxes. Using the 2005 Unbilled Revenue to offset the income tax effects in 2006 is the least cost
2 means of recovering the tax effects from a ratepayer perspective.

3
4 We believe the proposal to recognize a portion of the 2005 Unbilled Revenue to offset the 2006
5 income tax effects of the Tax Settlement is reasonable and appropriate.

6
7 *Unbilled Revenue Increase Reserve*

8
9 As noted by the Company, the Board ordered in P.U. 36 (1998-99) that an Unbilled Revenue
10 Increase Reserve be established to account for the impact of the recovery lag which occurs under
11 the Billed Method of revenue recognition when electricity rates change. In this Order the Board
12 directly linked the disposition of this Reserve with any future order dealing with the Company's
13 revenue recognition policy.

14
15 The balance in this reserve represents revenue recognized by Newfoundland Power which in
16 theory is due from ratepayers but has not been billed. The Company is proposing that the
17 \$295,000 balance in the Unbilled Revenue Increase Reserve be applied against the 2005
18 Unbilled Revenue which will dispose of the reserve without affecting rates.

19
20 Based on our understanding of the circumstances under which this reserve was established, we
21 believe the Company's proposal to apply a portion of the 2005 Unbilled Revenue to eliminate
22 the reserve balance is reasonable and appropriate.

23
24 **Conclusion**

25
26 In this section of our report we have provided our comments and findings with regard to
27 Newfoundland Power's various proposals related to the adoption of the Accrual Method and the
28 partial disposition/recognition of the 2005 Unbilled Revenue. Our comments address the
29 reasonableness of each proposal on an individual basis.

1 Should the Board decide that it does not accept any or all of the Company's proposals then it will
2 need to be aware of the implications of such decisions. In its pre-filed evidence the Company
3 makes references and indicates that without acceptance of its proposals, it would not have the
4 opportunity to earn a just and reasonable return on rate base in 2006. This being the case, it is
5 possible the Company would file a general rate application seeking revised rates for 2006.

6

7 As an alternative to denying the Company's proposals the Board may consider allowing the
8 Company to defer some of the costs which are the subject of some of its proposals. Under this
9 approach the shortfall in revenue which Newfoundland Power suggests would occur could be
10 addressed as part of the next GRA which is anticipated for late 2006 to deal with a 2007 test
11 year.

12

13 It should be noted that deferring certain costs may give rise to other implications, particularly
14 unfavourable income tax effects, which would also need to be addressed by the Board.

1 **Asset Rate Base Method**

2
3 In its Application, the Company is requesting the approval of two proposals that will facilitate
4 the adoption of the Asset Rate Base Method (“ARBM”). The first proposal is the approval of the
5 change in accounting policy for revenue recognition to the Accrual Method, and the second is the
6 discontinuation of the use of regulated common equity in the calculation of return on rate base
7 and the use of book common equity in its place.

8
9 In P.U. 19 (2003), the Board noted that the ARBM should replace the Invested Capital approach
10 currently used to calculate the Company’s rate base. The move to the ARBM began in 2003 by
11 including the deferred charges in rate base. As financial consultants, we noted in our
12 Supplementary Evidence that was filed during the 2003 General Rate Hearing that we had
13 reviewed the two methods and concluded that the ARBM was preferable. However we did note
14 that if the Board were to approve the inclusion of deferred charges in rate base there would still
15 be a number of reconciling items between rate base and invested capital. The Board ordered in
16 P.U. 19 (2003) that the Company “will review no later than its next general rate application, the
17 appropriateness and approach to including the remaining reconciling items in the Rate Base.”
18 One of the items to be included in the review was the issue of discontinuing the use of regulated
19 common equity in favor of book equity. In complying with the Board’s order, the Company
20 filed a report on the ARBM in its Capital Budget Application and provided an updated report in
21 this Application (Exhibit NP-9).

22
23 **Working Capital Differences**

24
25 As the Company explains in Exhibit NP-9, “Asset Rate Base Method Review”, the change in
26 accounting policy to the Accrual Method significantly impacts the difference in working capital
27 between rate base and invested capital. Working capital included in invested capital is the
28 difference between current assets and current liabilities as at a particular point in time. Under the
29 current policy for revenue recognition, there has been a large negative working capital balance
30 calculated from the Company’s year end balance sheet. This is primarily due to the
31 inconsistencies of recognizing revenue and the expenses incurred to earn the revenue. The year

1 end balance sheet currently does not include the accounts receivable for revenue earned in
2 December but not billed until January of the following year, however the amounts payable to
3 Hydro for purchased power, and all other costs incurred in the delivery of electricity to
4 consumers to the end of the year are accrued and included in the current liabilities. For rate base
5 purposes, a cash working capital allowance is included in rate base and it is calculated using a
6 lead/lag study that examines the timing differences between when revenue is collected and when
7 particular expenses are paid. The Company's method for calculating the allowance to be
8 included in rate base was approved by the Board in P.U. 37 (1984).

9
10 As indicated in Exhibit NP-10, the change to the Accrual Method of revenue recognition would
11 result in a substantial reduction in the difference between working capital included in invested
12 capital and the cash working capital allowance calculated for the inclusion in rate base. As noted
13 the reduction is primarily due to the inclusion of unbilled revenue in accounts receivable as of
14 December 31st and because the corresponding regulatory liability (unrecognized 2005 unbilled
15 revenue) is subject to Board determination and therefore not recorded as a current liability. There
16 will always be some differences between working capital included in invested capital verses the
17 inclusion in rate base due to the different methodologies in the calculations, however under the
18 Accrual Method the difference will be substantially reduced.

19
20 It is also important to note that, as the Company has indicated in Exhibit NP-9, the new balance
21 sheet requirements introduced by the CICA in AcG-19 will change the Company's balance sheet
22 working capital from a negative balance to a positive balance at December 31, 2005. This will
23 occur because the Company will be required to reflect all current accounts receivable and
24 accounts payable, including all unbilled amounts due from customers in respect of electricity
25 consumed. This also assumes that the corresponding regulatory liability is subject to Board
26 determination and therefore would be recorded as a non-current liability. Table 2 in Exhibit NP-9
27 provides a comparison of the differences in pro forma working capital before and after the
28 implementation of AcG-19. The difference in working capital will be substantially reduced even
29 if the Company continued the Billed Method of revenue recognition due to the required
30 compliance under generally accepted accounting principles of AcG-19. In prior years,

1 effectively the unbilled revenue and the corresponding regulatory liability were “netted” and not
2 disclosed on the balance sheet.

3

4 **Regulated Common Equity versus Book Common Equity**

5

6 The difference between using regulated common equity versus book equity is one of the
7 reconciling that was included in our Supplementary Evidence filed during the 2003 General Rate
8 Hearing. Book common equity is the amount of common equity available to common
9 shareholders disclosed on the Company’s financial statements. Regulated common equity is
10 greater than book common equity, as it reflects the cumulative amount of non-regulated expenses
11 net of income taxes in addition to the book equity.

12

13 The Company has indicated in its Application that “the inclusion of cumulative non-regulated
14 equity is essentially a legacy issue for Newfoundland Power. As there appears to be no
15 regulatory policy justification for continuing this practice, it would be practical and in the
16 interests of regulatory transparency to discontinue its use.”

17

18 Mr. John T. Browne’s argument for using book common equity versus regulated common equity
19 in the calculation of invested capital is that “NP’s book equity represents the amount of equity
20 available to finance its rate base whereas the regulated equity in excess of book equity does not
21 represent a source of funding.” We concur with Mr. Browne’s argument in support of using
22 book common equity.

23

24 It is also worthy to note that Newfoundland and Labrador Hydro (“Hydro”) uses book common
25 equity in its calculation of return on rate base and in its written submission during the 2003
26 General Rate Hearing, Hydro addressed the issue of utilizing regulated common equity in
27 measuring Newfoundland Power’s return on equity.

1 **Conclusion**

2

3 The reduction in the working capital difference, the change to book common equity versus
4 regulated common equity, and the fact that the corporate tax deposit has been eliminated due to
5 the Tax Settlement, means that the difference between rate base and invested capital will be
6 significantly reduced beginning in 2006. The approval of the Company's proposals related to
7 these matters would be a significant step towards the Company moving to the ARBM.

8

9 We have reviewed the Company's calculations in NP-9 and NP-10 and can conclude that the
10 methodology is reasonable and no errors were found.

11

12 Based on the Board's desire to replace the Invested Capital approach to the ARBM as indicated
13 in P.U. 19 (2003), we concur with the Company's proposals to effectively allow it to move
14 closer to the ARBM.

2006 Forecast Values for Rate Base and Invested Capital

The forecast values for average rate base and average invested capital for 2006 for use in the Automatic Adjustment Formula are included in Exhibit NP-11 and Exhibit NP-12 respectively.

The forecast average rate base is \$744,326,000 which incorporates the Company's proposals set out in its Application. The most significant change affecting rate base is the inclusion of the average balance of the unrecognized 2005 Unbilled Revenue as a reduction of the rate base. The appropriateness of this change was addressed previously in our report.

The forecast average invested capital for 2006 is \$745,752,000 which incorporates the Company's proposals set out in its Application. The most significant change affecting invested capital is the use of book common equity instead of regulated common equity. This change was also addressed in the previous section of this report.

Our procedures with respect to verifying the calculation of average rate base and average invested capital were directed towards the assessment of the reasonableness of the data incorporated in the calculations and the methodology used by the Company. Specifically, the procedures which we performed included the following:

- agreed all carry-forward data to supporting documentation including prior years audited financial statements and internal accounting records, where applicable;
- agreed forecast data (capital expenditures; depreciation; etc.) to supporting documentation to ensure it is internally consistent with pre-filed evidence and other areas of the forecast;
- checked the clerical accuracy of the continuity of the rate base and invested capital as forecast for 2006;
- recalculated the forecast average rate base and forecast average invested capital for 2005 to 2006;
- agreed the approach and methodology used in the calculation of the average rate base and average invested capital to ensure it is in accordance with established policy and

1 procedure and incorporates the proposals put forward by the Company in this
2 Application.

3
4 With regard to the Company's proposed changes impacting rate base and invested capital, it
5 should be noted that should any of these proposals not be accepted by the Board, then
6 Newfoundland Power may have to revise and resubmit forecast 2006 values for use in the
7 Automatic Adjustment Formula.

8
9 The average deferred charges included in the forecast rate base were previously reviewed by us
10 as part of the Capital Budget Application. The balances of the various component items have
11 been revised and updated in this Application and we have reviewed the revised numbers and
12 obtained support and explanations for the changes where appropriate.

13
14 Based upon the results of the above procedures we did not note any discrepancies in the
15 calculation of the forecast average rate base and forecast average invested capital, and therefore
16 conclude that the forecast average rate base and forecast average invested capital included in the
17 Company's Application are reasonable.

18