

1 **1. Project Management Improvements**

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3 **Q. What project methodology or methodologies do NP Project Managers currently**
4 **utilize?**

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6 A. The existing Projects and Construction group within the Company's Engineering and
7 Energy Supply department has responsibility for project coordination for all energy
8 supply, substation and large transmission projects. This group is currently implementing
9 a phased project management methodology based on the principles and guidelines
10 contained within the Masters Certificate in Project Management program offered by the
11 Centre for Management Development at Memorial University.