## **IN THE MATTER OF** the *Public*

Utilities Act, (the "Act"); and

**IN THE MATTER OF** capital expenditures and rate base of Newfoundland Power Inc.; and

**IN THE MATTER OF** an application by Newfoundland Power Inc. for an order pursuant to Sections 41 and 78 of the Act:

- (a) approving its 2004 Capital Budget of \$53,909,000; and
- (b) fixing and determining its average rate base for 2002 in the amount of \$573,337,000.

2003 Capital Expenditure Status Report (1<sup>st</sup> Revision) July 29, 2003



### NEWFOUNDLAND POWER INC.

2004 CAPITAL BUDGET APPLICATION

2003 Capital Expenditure Status Report (1<sup>st</sup> Revision)

## **Explanatory Note**

This report is presented in compliance with the directive of the Board of Commissioners of Public Utilities contained in paragraph 6 of Order No. P.U. 36 (2002-2003).

Variances of more than 10% of approved expenditure or \$50,000 or greater are explained in the Notes contained in Appendix A, which immediately follows the blue page at the conclusion of the 2003 Capital Expenditure Status Report.

## Newfoundland Power Inc. **2004** Capital Budget

## 2003 Capital Budget Variances (000s)

Approved by Order Nos. P.U. 36 (2002-2003),

	P.U. 19 (2003) and P.U. 26 (2003)	Forecast	Variance
Energy Supply	\$7,076	\$7,429 <sup>(1)</sup>	353
Substations	6,158	5,820	(338)
Transmission	4,129	4,291 <sup>(2)</sup>	162
Distribution	26,582	27,614	1,032
General Property	910	1,047	137
Transportation	2,141	2,328	187
Telecommunications	383	294	(89)
Information Systems	5,507	5,728	221
General Expenses Capital	2,800	2,800	0
Unforeseen	<u>750</u>	<u>375</u>	<u>(375)</u>
Total	<u>56,436</u>	<u>57,726</u>	<u>1,290</u>
Projects carried forward from 2002	-	5,528	

Includes capital expenditures of \$19,000 incurred in 2002.
 Includes capital expenditures of \$50,000 incurred in 2002.

1<sup>st</sup> Revision Note:

Updated to reflect the Board's approval of Newfoundland Power's 2003 supplementary capital budget application, as per Order No. P.U. 26 (2003) dated July 25, 2003.

	Capital			Actua	l Expenditu	res			]	Forecast				
	Budget 2003	20	002		YTD 2003		Total Γο Date	emainder of 2003		Total 2003	 Overall Total	V	ariance	
2003 Capital Projects 2003 Supplementary Capital Projects	\$ 52,915 721	\$ 69		\$	18,945 459	\$	19,014 459	\$ 35,195 258	\$	54,140 717	\$ 54,209 717	\$	1,294 (4)	
2003 General Expenses Capital	2,800		-		1,408		1,408	1,392		2,800	2,800		-	
Grand Total	\$ 56,436	\$	69	\$	20,812	\$	20,881	\$ 36,845	\$	57,657	\$ 57,726	\$	1,290	

<sup>1</sup>st Revision Note: Updated to reflect the Board's approval of Newfoundland Power's 2003 supplementary capital budget application, as per Order No. P.U. 26 (2003) dated July 25, 2003.

## 2002 Capital Expenditure Carryover Report (000s)

	Capital	Capital		Actual Expenditure	es		Forecast			
	Budget 2002	Budget 2003	2002	YTD 2003	Total To Date	Remainder of 2003	Total 2003	Overall Total	Variance	
2002 Projects Carried into 2003	15,046		11,007	1,388	12,395	4,140	5,528	16,535	1,489	
Grand Total	\$ 15,046	\$ -	\$ 11,007	\$ 1,388	\$ 12,395	\$ 4,140	\$ 5,528	\$ 16,535	\$ 1,489	

Class: Energy Supply

	Capital	Capital		Ac	tual E	Expenditu	ires				F	orecast					
	Budget	Budget			,	YTD		Total	Re	mainder		Total	(	Overall			
Project	2002	2003	Total	 2002		2003	1	To Date	0	of 2003		2003		Total	Va	riance	Notes*
Hydro Plants - Facility Rehabilitation Thermal Plants - Facility Rehabilitation Purchase Portable Diesel Generation Penstock Replacement - Lockston Major Electrical Equipment Repairs	\$ - - - - -	\$ 2,345 1,561 1,500 1,520 150 7,076	\$ 2,345 1,561 1,500 1,520 150 7,076	\$ 14 - 5 -	\$	222 72 17 33 3 3	\$	222 86 17 38 3	\$	2,158 1,687 1,583 1,488 147 7,063	\$	2,380 1,759 1,600 1,521 150 7,410	\$	2,380 1,773 1,600 1,526 150 7,429	\$	35 212 100 6 -	1 2
Carry Overs Wesleyville Gas Turbine Relocation Hydro Plants - Facility Rehabilitation Thermal Plants - Facility Rehabilitation System Control Centre - Extend SCADA Capabilities Gas Turbine - Replace Governor and Control Logic	\$ 1,674 1,771 828 500 4,773		\$ 1,674 1,771 828 - 500 4,773	\$ 1,356 2,031 656 29 317 4,389	\$	53 336 95 35 80 599	\$	1,409 2,367 751 64 397 4,988	\$	675 62 309 40 80 1,166	\$	728 398 404 75 160 1,765	\$	2,084 2,429 1,060 104 477 6,154	\$	410 658 232 104 (23) 1,381	3 4 5 6
Total	\$ 4,773	\$ 7,076	\$ 11,849	\$ 4,408	\$	946	\$	5,354	\$	8,229	\$	9,175	\$	13,583	\$	1,734	

<sup>\*</sup> See Appendix A for notes containing variance explanations.

Class: Substations

	Cap	Capital Capital				Ac	ctual	Expenditu	res				Fo	orecast					
	Bud	get	Budget					YTD	T	otal	Ren	nainder	,	Total	O	verall			
Project	200	02	2003		Total	 2002		2003	То	Date	of	f 2003		2003		Total	Va	riance	Notes*
Rebuild Substations	\$	_	\$ 557	\$	557	\$ _	\$	73	\$	73	\$	379	\$	452	\$	452	\$	(105)	7
Replacement and Spare Substation Equipment		-	1,107		1,107	-		220		220		850		1,070		1,070		(37)	
Reliability and Power Quality Improvements		-	198		198	-		9		9		109		118		118		(80)	8
Substation Protection and Monitoring Improvements		-	425		425	-		44		44		386		430		430		5	
Distribution System - Feeder Remote Control		-	1,200		1,200	-		540		540		660		1,200		1,200		-	
Virginia Waters - Add 66/12.5kV Transformer		-	1,150		1,150	-		32		32		1,016		1,048		1,048		(102)	9
Chamberlains - Add 66/25 kV Transformer			1,250		1,250			53		53		1,182		1,235		1,235		(15)	
Customer Growth - Cow Head (supplementary application)			271		271			9		9		258		267		267		(4)	
		-	6,158		6,158	-		980		980		4,840		5,820		5,820		(338)	
Carry Overs																			
Purchase Power Transformer	\$ 2	,000		\$	2,000	48		95		143		1,610		1,705		1,753		(247)	10
St. John's Area Transmission Relaying Improvement Program		593			593	513		130		643		144		274		787		194	11
Modifications to Accommodate Gas Turbine		480			480	719		49		768		56		105		824		344	12
Replacement and Spare Substation Equipment	2	,475			2,475	2,716		100		2,816		36		136		2,852		377	13
	5	,548			5,548	 3,996		374		4,370		1,846		2,220		6,216		668	
Total	\$ 5	,548	\$ 6,158	\$	11,706	\$ 3,996	\$	1,354	\$	5,350	\$	6,686	\$	8,040	\$	12,036	\$	330	

<sup>\*</sup> See Appendix A for notes containing variance explanations.

<sup>1</sup>st Revision Note: Updated to reflect the Board's approval of Newfoundland Power's 2003 supplementary capital budget application, as per Order No. P.U. 26 (2003) dated July 25, 2003.

Class: Transmission

	Capital	Ac	ctual Expenditures	Forecast	
Project	Budget 2003	2002	YTD Total 2003 To Date	Remainder Total Ove of 2003 2003 To	
Rebuild Transmission Lines	\$ 4,129	\$ 50	\$ 1,415 \$ 1,465	\$ 2,826 \$ 4,241 \$ 4	,291 \$ 162 14
Total	\$ 4,129	\$ 50	\$ 1,415 \$ 1,465	\$ 2,826 \$ 4,241 \$ 4	,291 \$ 162

<sup>\*</sup> See Appendix A for notes containing variance explanations.

Class: Distribution

	Capital		Actual Expenditu	ıres		Forecast			
	Budget		YTD	Total	Remainder	Total	Overall		
Project	2003	2002	2003	To Date	of 2003	2003	Total	Variance	Notes*
Extensions	\$ 4,322	\$ -	\$ 2,059	\$ 2,059	\$ 2,675	\$ 4,734	\$ 4,734	\$ 412	15
Meters	674	-	280	280	394	674	674	-	
Services	1,819	-	635	635	1,206	1,841	1,841	22	
Street Lighting	952	-	442	442	791	1,233	1,233	281	16
Transformers	4,975	-	2,710	2,710	2,185	4,895	4,895	(80)	17
Reconstruction	2,745	_	1,328	1,328	1,417	2,745	2,745	-	
Aliant Pole Purchase	4,044	_	4,044	4,044	-	4,044	4,044	-	
Load Research	425		3	3	422	425	425		
Trunk Feeders									
Rebuild Distribution Lines	3,504	_	1,270	1,270	2,179	3,449	3,449	(55)	18
Relocate/Replace Distribution Lines For Third Parties	275	-	74	74	219	293	293	18	
Distribution Reliability Initiative	1,078	-	238	238	1,009	1,247	1,247	169	19
Improve Distribution System Protection/Operation	457	-	300	300	419	719	719	262	20
Replace Underground Switches - Water Street, St. John's	762	-	124	124	641	765	765	3	
Extensions-Cow Head (supplementary application)	450	-	450	450	-	450	450	_	
Interest During Construction	100	-	24	24	76	100	100	_	
			- <del> </del>					-	
Total	\$ 26,582	\$ -	\$ 13,981	\$ 13,981	\$ 13,633	\$ 27,614	\$ 27,614	\$ 1,032	

<sup>\*</sup> See Appendix A for notes containing variance explanations.

<sup>1</sup>st Revision Note: Updated to reflect the Board's approval of Newfoundland Power's 2003 supplementary capital budget application, as per Order No. P.U. 26 (2003) dated July 25, 2003.

Class: General Property

	Ca	pital		A	ctual E	Expenditu	ires			F	orecast				
Project		odget 003	20	02		YTD 2003		otal Date	nainder 2003		Total 2003	Overall Total	Var	riance	Notes*
Tools and Equipment Additions to Real Property	\$	770 140	\$	<u>-</u>	\$	364 115	\$	364 115	\$ 463 105	\$	827 220	\$ 827 220	\$	57 80	21 22
Total	\$	910	\$		\$	479	\$	479	\$ 568	\$	1,047	\$ 1,047	\$	137	

<sup>\*</sup> See Appendix A for notes containing variance explanations.

Class: Transportation

	Capital	Capital		A	ctual Expenditu	ires		Forecast			
Project	Budget 2002	Budget 2003	Total	2002	YTD 2003	Total To Date	Remainder of 2003	Total 2003	Overall Total	Variance	Notes*
Purchase of Vehicles and Aerial Devices		\$ 2,141	\$ 2,141	\$ -	\$ 523	\$ 523	\$ 1,805	\$ 2,328	\$ 2,328	\$ 187	23
<u>Carry Overs</u> Purchase of Vehicles and Aerial Devices	\$ 2,200		2,200	1,609		\$ 1,609	748	748	\$ 2,357	157	24
Total	\$ 2,200	\$ 2,141	\$ 4,341	\$ 1,609	\$ 523	\$ 2,132	\$ 2,553	\$ 3,076	\$ 4,685	\$ 344	

<sup>\*</sup> See Appendix A for notes containing variance explanations.

Class: Telecommunications

	Ca	apital	Ca	apital				Ac	tual E	xpenditu	ires			Fo	recast				
Project		idget 002		udget 003	T	`otal	2	2002		TD:003		Total Date	nainder 2003		otal 003	verall otal	Vai	riance	Notes*
Replace/Upgrade Communications Equipment Substation Telephone Circuit Protection	\$		\$	242 141 383	\$	242 141 383	\$	- - -	\$	3	\$	3	\$ 205 86 291	\$	205 89 294	\$ 205 89 294	\$	(37) (52) (89)	25 26
<u>Carry Overs</u> Fibre Optic Networking	\$	264				264		115		139		254	 (15)		124	 239		(25)	
Total	\$	264	\$	383	\$	647	\$	115	\$	142	\$	257	\$ 276	\$	418	\$ 533	\$	(114)	

<sup>\*</sup> See Appendix A for notes containing variance explanations.

Class: Information Systems

	С	apital					Ac	tual	Expenditu	ires				Fo	orecast						
	E	udget	В	udget						YTD	1	Γotal	Rei	nainder	,	Total	O	verall			
Project		2002		2003		Total	2	2002		2003	To	o Date	of	2003		2003		Гotal	Va	riance	Notes*
Application Enhancements Application Environment Customer Service System Study Facilities Management	\$	-	\$	766 755 170 562	\$	766 755 170 562	\$	-	\$	413 84 69 298	\$	413 84 69 298	\$	423 762 101 255	\$	836 846 170 553	\$	836 846 170 553	\$	70 91 (9)	27 28
Network Infrastructure Operations Support Systems		-		542 383 284		542 383 284				16 130		16 130		531 241 273		547 371 280		547 371 280		5 (12)	
Outage Management Personal Computer Infastructure Shared Servers Infastructure				634 1,411 5,507		634 1,411 5,507		- - -		69 590 1,676		69 590 1,676		495 971 4,052		564 1,561 5,728		564 1,561 5,728		(4) (70) 150 221	29 30
Carry Overs Operations Support Systems Facilities Management	\$	1,322 939 2,261		-	\$	1,322 939 2,261		459 439 898		61 215 276		520 654 1,174		245 150 395		306 365 671		765 804 1,569		(557) (135) (692)	31 32
Total	\$	2,261	\$	5,507	\$	7,768	\$	898	\$	1,952	\$	2,850	\$	4,447	\$	6,399	\$	7,297	\$	(471)	

<sup>\*</sup> See Appendix A for notes containing variance explanations.

Class: Unforeseen Items

	Ca	apital		Ac	tual E	xpenditu	res			Fo	recast				
Project		idget 003	20	02		TD 003	To E		nainder 2003		otal 003	verall otal	Va	riance	Notes*
Allowance for Unforseen Items	\$	750	\$	<u>-</u>	\$		\$	<u>-</u>	\$ 375	\$	375	\$ 375	\$	(375)	33
Total	\$	750	\$		\$		\$		\$ 375	\$	375	\$ 375	\$	(375)	

<sup>\*</sup> See Appendix A for notes containing variance explanations.

## **Energy Supply**

1. Thermal Plants - Facility Rehabilitation:

Budget: \$1,561,000 Forecast: \$1,773,000 Variance: \$212,000

The original project for the mobile gas turbine at Port aux Basques involved refurbishment of the protection, controls and housing. However, further analysis identified the need to expand the project to include refurbishment of the gas generator (\$325,000). This was somewhat offset by a lower than expected contract price for the installation of an exhaust stack at the Greenhill gas turbine (-\$123,000).

2. Purchase Portable Diesel Generation:

Budget: \$1,500,000 Forecast: \$1,600,000 Variance: \$100,000

Contract prices received following the tender call were higher than had been anticipated (\$100,000).

3. Wesleyville Gas Turbine Relocation (2002 Project):

Budget: \$1,674,000 Forecast: \$2,084,000 Variance: \$410,000

The increase in this project is the result of two items. First, as a result of the discussions with the manufacturer and other engineering firms, it was determined that certain original, 30 year old, items would be compromised during relocation and should be replaced (\$120,000); second, additional interest was incurred during construction (\$96,000); and third, additional engineering, project management and commissioning costs were incurred (\$150,000) mainly as a result of deferring the relocation from 2002 to 2003.

4. Hydro Plants – Facility Rehabilitation (2002 Project):

Budget: \$1,771,000 Forecast: \$2,429,000 Variance: \$658,000

The increase in this category is the result of the Company's decision to replace the governor and the control system for both generating units at the Seal Cove Hydroelectric plant rather than only one unit as planned in the original budget. This decision was made when an equipment failure in the second unit in March of 2002 caused significant damage to the generator. Due to the fact that it was necessary to rebuild the second generator, it was determined to be prudent to also replace the governor and the control system at the same time. The increase in costs for the Seal Cove project were somewhat offset by the deferral until 2003 of similar work at Tors Cove and Topsail Hydroelectric plants.

### **Energy Supply**

5. Thermal Plants – Facility Rehabilitation (2002 Project):

Budget: \$828,000 Forecast: \$1,060,000 Variance: \$232,000

The increase in this project is a result of increase costs associated with the Greenhill Gas Turbine upgrade (\$129,000) and the Salt Pond Gas Turbine air intake replacement (\$60,000).

During the implementation of the upgrades at the Greenhill Gas Turbine, problems were experienced with the vibration monitoring system. The system was obsolete and replacement parts unavailable, resulting in a requirement to replace the whole system.

The original plan for the replacement of the Salt Pond air intake structure anticipated that the inlet plenum would be reused. However, on further inspection by a third party consultant, it will be determined that, due to age and deterioration, the structural integrity would be compromised during relocation and should be replaced.

6. Web Enterprise Upgrade SCADA (2001 Project):

Budget: \$0 Forecast: \$104,000 Variance: \$104,000

This project was a carryover from the 2001 budget and is designed to provide web-based access to screens and telemetry available through SCADA. It will be completed in 2003.

#### **Substations**

7. Rebuild Substations:

Budget: \$557,000 Forecast: \$452,000 Variance: -\$105,000

An engineering analysis of projects to upgrade substations at Grand Beach and Trepassey revealed that the work required was in excess of the original estimate. As a result, both of these projects were scaled back such that \$35,000 will be spent to complete engineering and drafting this year (-\$87,000). In addition, planned work to extend safety clearances around certain regulators was deferred pending further engineering analysis (-\$36,000). These reductions were somewhat offset by the unplanned replacement of a breaker at Laurentian substation following an equipment failure (\$18,000).

8. Reliability and Power Quality Improvements:

Budget: \$198,000 Forecast: \$118,000 Variance: -\$80,000

The transmission line switch program on 39L was reduced to include engineering only in order to release resources for other higher priority projects (-\$82,000). This will be carried forward into 2004.

9. Virginia Waters – Add 66/12.5kv Transformer:

Budget: \$1,150,000 Forecast: \$1,048,000 Variance: -\$102,000

The contract prices received following the tender call were lower than had been anticipated (-\$102,000).

10. Purchase Power Transformer (2002 Project):

Budget: \$2,000,000 Forecast: \$1,753,000 Variance: -\$247,000

The contract prices received following the tender call were lower than had been anticipated (-\$247,000).

#### **Substations**

11. St. John's Area & Transmission Relaying Improvement Program (2002 Project): Budget: \$593,000 Forecast: \$787,000 Variance: \$194,000

Due to the complexity and communication incompatibility of some of the hardware components, identified during the implementation phase of the project, additional communications interface devices were required (\$194,000).

12. Modification to Accommodate Gas Turbine (2002 Project):

Budget: \$480,000 Forecast: \$824,000 Variance: \$344,000

The variance in this project reflects the cost of an additional high voltage breaker, the construction of a steel structure, the relocation of a transformer and the addition of a battery bank and charging system (\$344,000). These items were added to meet substation standards.

13. Replacement and Spare Substation Equipment (2002 Project):

Budget: \$2,475,000 Forecast: \$2,852,000 Variance: \$377,000

The increase in this category is primarily attributable to the repair of the 1966-vintage T1 transformer at Grand Bay Substation, which failed in December 2001 (\$207,000), the unplanned replacement of voltage regulator panels that failed during 2002 (\$50,000), and increased costs to repair portable substation P-435, (\$25,000).

## Transmission

14. Rebuild Transmission Lines:

Budget: \$4,129,000 Forecast: \$4,291,000 Variance: \$162,000

The variance is the result of high priority projects identified during the 2003 transmission line inspections (\$100,000), along with increased survey costs on 100L, 124L and 146L (\$59,000).

#### Distribution

15. Extensions:

Budget: \$4,322,000 Forecast: \$4,734,000 Variance: \$412,000

The extensions forecast is being affected by a customer driven project to deliver power to the Pitcher's Pond Golf Course (\$75,000), along with the takeover of the Argentia distribution system from the Argentia Management Authority (\$190,000). In addition, residential customer growth remains stronger than expected (\$147,000).

16. Street Lighting:

Budget: \$952,000 Forecast: \$1,233,000 Variance: \$281,000

Installation of new streetlights in St. John's Region has increased significantly as a result of customer driven demand (\$231,000). In addition, a greater than expected number of streetlights have had to be replaced (\$50,000).

17. Transformers:

Budget: \$4,975,000 Forecast: \$4,895,000 Variance: -\$80,000

The reduction in this forecast reflects a reduced requirement for transformers (-\$80,000).

18. Rebuild Distribution Lines:

Budget: \$3,504,000 Forecast: \$3,449,000 Variance -\$55,000

The variance in this item is the result of additional work on the SPR-03 project, offset by the deferral of the GLV-02 Extend Line to Charlottetown project. The GLV-02 project will be carried forward into 2004.

19. Distribution Reliability Initiative:

Budget: \$1,078,000 Forecast: \$1,247,000 Variance: \$169,000

The project to improve feeder GLV-02 in the Terra Nova National Park area was increased to accommodate the route approved by Parks Canada (\$195,000). This was somewhat offset by a reduction in MIL-02 based on a lower than expected contract price for pole replacement (-\$26,000).

### **Distribution**

20. Improve Distribution System Protection/Operation:

Budget: \$457,000 Forecast: \$719,000 Variance: \$262,000

The original budget was prepared based on historical expenditures. In 2002 we moved towards a more structured approach to carrying out work based on the feeder inspection program. The inspections not only identify defects but also identify various "program" requirements such as CLF requirements, Lightning arrestor requirements, etc. The revised forecast for Distribution System Protection reflects the decision to complete all required "protection" work identified on the feeders that were inspected in 2002.

## **General Property**

21. Tools and Equipment:

Budget: \$770,000 Forecast: \$827,000 Variance: \$57,000

This variance is the result of increased costs to replace workstations and upgrade furniture at the Kenmount Road Building (\$23,000) and Gander Office (\$6,000), along with a higher than expected cost for the purchase of a tension stringer (\$38,000).

22. Additions to Real Property:

Budget: \$140,000 Forecast: \$220,000 Variance: \$80,000

This variance is the result of required building renovations at the Kenmount Road Building (\$48,000) and the Gander Office (\$21,000) to meet standards.

### **Transportation**

23. Purchase of Vehicles and Aerial Devices:

Budget: \$2,141,000 Forecast: \$2,328,000 Variance: \$187,000

The change in this category is due to the fact that the cost of the heavy vehicle fleet units are approximately 6% higher than budget and an increase in cost associated with factory inspections and commissioning of the units.

24. Purchase of Vehicles and Aerial Devices (2002 Project):

Budget: \$2,200,000 Forecast: \$2,357,000 Variance: \$157,000

The increase in this category resulted from the receipt of a line truck in 2002 that was part of the 2001 purchase (\$157,000).

#### **Telecommunications**

25. Replace/Upgrade Communications Equipment:

Budget: \$242,000 Forecast: \$205,000 Variance: -\$37,000

The deficiencies identified through inspections required less effort than originally estimated.

26. Substation Telephone Circuit Protection:

Budget: \$141,000 Forecast: \$89,000 Variance: -\$52,000

An engineering study into the actual versus calculated ground potential rise at substations in the Newfoundland environment has been deferred pending the outcome of a Canadian Electricity Association review.

#### **Information Systems**

27. Application Enhancements:

Budget: \$766,000 Forecast: \$836,000 Variance: \$70,000

The increase in this project reflects an increase in the functional requirements to enhance Business Support Systems including employee self-service improvements (\$45,000), as well as an increase in the effort required to develop a SCADA information reporting application for system analysis purposes (\$30,000).

28. Application Environment:

Budget: \$755,000 Forecast: \$846,000 Variance: \$91,000

The increase in this project reflects increased use of external resources required to upgrade to current versions of the Oracle database, Powerhouse development tools and the OpenVMS operating system (\$155,000). This also reflects the increased effort required to improve environment management procedures for the Facilities Management, SCADA and Spill Reporting applications (\$60,000). This is partly offset by a deferral of the Microsoft Great Plains upgrade from Version 6.0 to Version 7.0, now planned for 2004 (-\$124,000).

29. Personal Computer Infrastructure:

Budget: \$634,000 Forecast: \$564,000 Variance: -\$70,000

The reduction in this project reflects lower than anticipated pricing of new Personal Computers (-\$70,000).

30. Shared Servers Infrastructure:

Budget: \$1,411,000 Forecast: \$1,561,000 Variance: \$150,000

A site assessment conducted by the vendor identified additional requirements for hardware and labour to upgrade the Unix operating system and SCADA software (\$150,000).

## **Information Systems**

31. Operations Support Systems (2002 Project):

Budget: \$1,322,000 Forecast: \$765,000 Variance: -\$557,000

During the assessment of functional requirements for this project, it became apparent that the requirement could be met by utilizing a software module installed in conjunction with the Business Support Systems project. When combined with the work completed in 2001, the overall labour cost of the project was reduced (-\$557,000).

32. Facilities Management (2002 Project):

Budget: \$939,000 Forecast: \$804,000 Variance: -\$135,000

During the assessment of functional requirements for this project, the Company decided to reduce the scope and focus on two asset categories. When combined with the work completed in 2001, the overall labour cost of the project was reduced (-\$135,000).

### **Unforeseen Items**

33. Allowance for Unforeseen Items:

Budget: \$750,000 Forecast: \$375,000 Variance: -\$375,000

This item is necessary to cover any unforeseen capital expenditures that have not been budgeted elsewhere. Projects, for which these funds are intended, are justified on the basis of reliability, or on the need to immediately replace deteriorated or damaged equipment. We have reduced the forecast for this item as we have completed half of the year without utilizing any of these funds.