

- 1 Q. Identify the efficiency initiatives and management's estimate of cost savings  
2 reflected in the 2007 Test Year attributable to these initiatives. (Regulated  
3 Activities Evidence, page 13, lines 10 to 12).  
4  
5  
6 A. Please see responses to CA 118 NLH, CA 122 NLH, and CA 124 NLH.