Newfoundland & Labrador Hydro 2003 General Rate Application Key Performance Indicators Updated Based on 2nd Revision October 31, 2003

KPI	MEASURE	2000	2001	2002	2003 Note 4	2004 Note 5
PRODUCTIVITY						
Controllable Unit Cost	Controllable cost/forecast of MWh deliveries (Note 3)	\$12.83	\$12.66	\$12.75	\$12.47	\$12.59*
Hydraulic conversion factor	Net GWh/million cubic meters of water used at BDE	.4331	.4334	.4365	0.4333	Note 2
Thermal conversion factor	Net kWh/bbl of No. 6 fuel at Holyrood	609.6	632.9	648.5	637.0	Note 2
Generation Controllable Cost	OM&A\$ per installed MW	\$21,119	\$20,058	\$19,318	\$19,907*	\$19,893*
Transmission Controllable Cost	OM&A\$ per 230 kV Equivalent Circuit KM	\$5,243	\$3,883	\$4,519	\$4,304*	\$4,334*
Distribution Controllable Cost	OM&A\$ per Circuit KM	\$2,196	\$2,419	\$2,256	\$2,202*	\$2,169*
RELIABILITY						
Generation						
Weighted capability factor	Rate of unit operating time to unit outage time	88.83	88.16	85.95	89.66	Note 2
Weighted DAFOR	Rate of forced outage time to operating time	1.07	2.39	5.18	3.48	Note 2
Transmission						
SAIDI	Average duration of delivery point outages (minutes)	110.63	44.00	106.69	194.05	Note 2
SAIFI-S	Frequency of sustained outages for bulk system delivery points per year	3.48	1.43	1.86	1.86	Note 2
SARI	System Average Restoration Index: Minutes/Interruption	31.79	30.77	57.36	104.33	Note 2
Distribution						
SAIDI	Customer average duration of customer outages (hours)	14.09	10.17	13.63	8.28	Note 2
SAIFI-S	Frequency of sustained outages per customer	7.81	7.47	9.44	5.72	Note 2
Customer Satisfaction Index	Weighted Average of Satisfaction Ratings	7.6	7.9	8.1	Note 6	Note 6

Notes

- 1. Changes from information submitted under previous undertaking are shaded.
- 2. Targets for 2004 have not been established.
- 3. 2003 figures are based on 12 month estimates as contained in the Oct/03 GRA filing.
- 4. Excepting Note 3 above, 2003 figures reflect actual results for the 9 months ending September 30, 2003, except asterisk amounts which are based on the 12 month estimates for 2003 contained in the May/03 GRA filing.
- 5. For 2004, the asterisk amounts are based on the 12 month estimates for 2004 contained in the Oct/03 GRA filing.
- **6.** No customer surveys have yet been completed for 2003 or 2004.