Q. Grant Thornton's Prefiled Evidence

Page 39 lines 42-43 states that, "The payroll costs charged to capital are forecast in 2004 to decrease from 2002 by \$2.653 million." Page 39, line 45 to page 40, line 2 goes on to say that this is a result of the completion of large capital projects such as Granite Canal and the Avalon Upgrade, and an initiative by Hydro to reduce the number of internal staff utilized on capital projects in future. Does this mean that Hydro intends to use more external contractors for capital work?

A. Hydro evaluates each capital project to determine whether it would be most effectively carried out using internal resources or external contractors. Grant Thornton's remark with respect to an initiative to reduce the number of internal staff utilized on capital projects in future is to Hydro's understanding, applicable only to the information systems area where the decision has been made that Hydro staff will not be the principal developers for major software development projects.