

- 1 Q. Please provide, in table format, a schedule of controllable costs broken down
2 into its various components for the years 1996 to projected 2005? Please
3 indicate the percentage change, by year, for each component?
4
5
6 A. Please see attached schedules. Detailed information for 2005 is not
7 available.

Newfoundland and Labrador Hydro
Controllable Costs
(\$ thousands)

Line No.	Description	1996	1997	% Change to Prior Year	1998	% Change to Prior Year	1999	% Change to Prior Year	2000	% Change to Prior Year
1										
2										
3	Controllable Costs									
4	Salaries and Fringe Benefits	56,724	51,863	-8.6%	54,904	5.9%	57,069	3.9%	61,266	7.4%
5	Systems Equipment Maintenance	10,294	11,506	11.8%	11,323	-1.6%	14,955	32.1%	18,977 ¹	26.9%
6	Insurance	1,169	1,224	4.7%	1,056	-13.7%	1,068	1.1%	1,037	-2.9%
7	Transportation	3,513	3,177	-9.6%	3,641	14.6%	3,481	-4.4%	2,390 ¹	-31.3%
8	Office supplies	2,842	2,716	-4.4%	2,715	0.0%	2,858	5.3%	2,081 ¹	-27.2%
9	Building Rentals Maintenance	1,930	2,210	14.5%	3,226	46.0%	2,897	-10.2%	998 ¹	-65.6%
10	Professional Services	2,330	2,627	12.7%	3,398	29.3%	3,756	10.5%	3,815	1.6%
11	Travel	1,874	1,957	4.4%	2,211	13.0%	2,459	11.2%	2,704	10.0%
12	Equipment Rentals	1,740	1,530	-12.1%	2,000	30.7%	1,602	-19.9%	1,400	-12.6%
13	Miscellaneous	4,014	3,920	-2.3%	6,142	56.7%	4,729	-23.0%	5,179	9.5%
14	Gross controllable costs	86,430	82,730	-4.3%	90,616	9.5%	94,874	4.7%	99,847	5.2%
15	Allocations									
16	Hydro Capitalized Expense	(6,074)	(6,897)	13.5%	(8,667)	25.7%	(8,537)	-1.5%	(7,219)	-15.4%
17	CF(L)Co.	(2,447)	(2,372)	-3.1%	(2,260)	-4.7%	(2,109)	-6.7%	(1,670)	-20.8%
18	Subtotal	(8,521)	(9,269)	8.8%	(10,927)	17.9%	(10,646)	-2.6%	(8,889)	-16.5%
19	Net controllable costs	77,909	73,461	-5.7%	79,689	8.5%	84,228	5.7%	90,958	8.0%

¹ Account code restructuring in 2000 resulted in expenses being allocated to different account codes.

Newfoundland and Labrador Hydro
Controllable Costs
(\$ thousands)

Line No.	Description	2001	% Change to Prior Year	2002	% Change to Prior Year	2003 Forecast	% Change to Prior Year	2004 Forecast	% Change to Prior Year
1									
2									
3	Controllable Costs								
4	Salaries and Fringe Benefits	61,729	0.8%	64,559	4.6%	63,605	-1.5%	63,237	-0.6%
5	Systems Equipment Maintenance	17,445	-8.1%	17,179	-1.5%	17,024	-0.9%	17,419	2.3%
6	Insurance	949	-8.5%	1,198	26.2%	1,614	34.7%	2,019	25.1%
7	Transportation	1,858	-22.3%	1,979	6.5%	1,955	-1.2%	2,044	4.6%
8	Office supplies	1,872	-10.0%	1,856	-0.9%	1,972	6.3%	1,913	-3.0%
9	Building Rentals Maintenance	704	-29.5%	900	27.8%	898	-0.2%	894	-0.4%
10	Professional Services	5,530	45.0%	5,318	-3.8%	4,641	-12.7%	4,503	-3.0%
11	Travel	2,662	-1.6%	2,315	-13.0%	2,248	-2.9%	2,139	-4.8%
12	Equipment Rentals	1,369	-2.2%	1,372	0.2%	1,526	11.2%	1,636	7.2%
13	Miscellaneous	5,495	6.1%	4,674	-14.9%	4,367	-6.6%	4,485	2.7%
14	Gross controllable costs	99,613	-0.2%	101,350	1.7%	99,850	-1.5%	100,289	0.4%
15	Allocations								
16	Hydro Capitalized Expense	(8,977)	24.4%	(8,116)	-9.6%	(6,405)	-21.1%	(5,464)	-14.7%
17	CF(L)Co.	(1,766)	5.7%	(2,006)	13.6%	(1,807)	-9.9%	(1,777)	-1.7%
18	Subtotal	(10,743)	20.9%	(10,122)	-5.8%	(8,212)	-18.9%	(7,241)	-11.8%
19	Net controllable costs	88,870	-2.3%	91,228	2.7%	91,638	0.4%	93,048	1.5%