

1 Q. Please provide a breakdown of professional services costs, by department,
2 for the years 1996 to projected 2005.

3

4

5 A. Please see the attached schedule. The Professional Services category
6 includes consultant, audit, legal and PUB costs as well as software
7 acquisition expenses. Detailed information for 2005 is not available.

Newfoundland & Labrador Hydro
Total Professional Services Costs by Department 1996 - 2004
(\$ thousands)

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Line #

	1996	1997	1998	1999	2000	2001	2002	2003 Forecast	2004 Forecast
1									
2									
3	Internal Audit	0	0	0	0	0	0	0	0
4									
5	Finance Division								
6	Finance	50	56	57	49	73	81	56	56
7	Rates & Customer Service	372	437	616	689	1,195	925	1,065	1,206
8	Corporate & Risk Management	100	141	0	4	21	6	300	300
9									
10	Executive Management	28	294	254	195	249	1,170	113	114
11									
12	Human Resources Division								
13	Legal	77	29	9	0	12	7	10	10
14	Materials Management	8	3	0	0	0	6	0	0
15	Labour Relations & Safety	24	51	23	23	30	27	50	50
16	Human Resources	161	18	30	72	141	80	92	92
17									
18	Production Division								
19	Generation Engineering	70	53	83	141	92	43	68	68
20	Generation Operations	3	0	0	1	0	51	11	12
21	System Planning	(13)	118	(8)	43	76	44	48	48
22	Information Systems & Telecommunications	783	698	1,133	1,458	1,036	2,098	1,582	1,710
23	Thermal Generation	572	545	510	582	578	532	785	444
24	Hydro Generation	32	55	37	79	78	7	18	18
25									
26	Transmission & Rural Operations Division								
27	Environment & Properties	31	64	268	324	187	232	356	356
28	TRO Engineering	32	33	100	88	21	5	19	19
29	TRO Operations	0	32	286	8	26	4	68	0
30									
31		2,330	2,627	3,398	3,756	3,815	5,318	4,641	4,503