

1 (9:30 a.m.)

2 MR. NOSEWORTHY, CHAIRMAN: Thank you and good  
3 Friday morning everybody, the 30th of November. There's  
4 an old Merle Haggard country and western song that says,  
5 "If I make it through December we'll be fine." (*laughter*) It  
6 may apply to more than one person in this room. Before we  
7 start, are there any preliminary matters, Mr. Kennedy?

8 MR. KENNEDY: I don't believe so, Chair, not this morning.

9 MR. NOSEWORTHY, CHAIRMAN: Thank you very much.  
10 Good morning ...

11 MR. ALTEEN: Mr. Chairman ...

12 MR. NOSEWORTHY, CHAIRMAN: ... Mr. Osler. Yes.

13 MR. ALTEEN: Sitting with Ms. Butler and I today is Kevin  
14 Fagan, who's a specialist employed by Newfoundland  
15 Power in cost of service and rate-related matters and with  
16 the leave of the Board I'm sure he can sit with us and assist  
17 us through the cross-examination of Mr. Osler.

18 MR. NOSEWORTHY, CHAIRMAN: Good morning, Mr.  
19 Fagan. It's good to see you again. You were on the, our  
20 public participation days. It was good to meet you then  
21 although it seems like decades ago, I must say. Good  
22 morning, Mr. Osler. How are you this morning?

23 MR. OSLER: Good morning, Chair.

24 MR. NOSEWORTHY, CHAIRMAN: Good morning, Mr.  
25 Young. I wonder could I ask you to begin your cross-  
26 examination?

27 MR. YOUNG: Yes, certainly. Thank you, Chair. Good  
28 morning, Mr. Osler. Mr. Osler, I'd like to start with a  
29 discussion of what's become the trendiest topic of recent  
30 days of the hearing, this is the 1-CP, 2-CP, 4-CP. We seem  
31 to have drifted away from hydrology for a while, a break for  
32 some of us, I guess. Mr. Osler, I presume that you're aware  
33 that Mr. Brockman has given pre-filed testimony to the  
34 effect that using a generation demand allocator that uses  
35 four coincident peaks is proper for Hydro's system. What  
36 is your view of his choice of 4-CP?

37 MR. OSLER: I don't agree with his choice of 4-CP for the  
38 purposes of demand allocation in this case.

39 MR. YOUNG: I'm wondering if you share all his concern  
40 about the predictability as to which month the peak will fall  
41 in? Is that an issue for you at all?

42 MR. OSLER: No. I think that Mr. Brickhill explained, and  
43 others have explained, that that isn't the central issue. I  
44 think the central issue is how many peaks does this system  
45 tend to have. It tends to have one peak a year. In fact  
46 there's no evidence to the contrary. If it had two peaks in  
47 a year at different time periods, I would be persuaded to

48 start thinking about 2-CP. If it had four peaks for some  
49 reason or other, I might be persuaded to look at a 4-CP, but  
50 this system and others like it in Canada have one and when  
51 it occurs is not the key point, it's that it will occur.

52 MR. YOUNG: You seem to indicate there that 1-CP is the  
53 preference. You're aware of course that Hydro did study it,  
54 the Board's request, and looked into this issue, and that  
55 study, according to Mr. Brickhill's testimony, supports  
56 both 1 and 2-CP. Do you agree with that position?

57 MR. OSLER: I think that there is not a lot of difference  
58 using the factors that Mr. Brickhill looked at between 1-CP  
59 and 2-CP. I believe you looked at his test relating to the  
60 stability. I think on balance it is better to stick with a 1-CP.  
61 It communicates the point of one peak and doesn't let us be  
62 tempted to start looking and debating whether it should be  
63 2, 3 or 4.

64 MR. YOUNG: I'm just wondering if you could explain your  
65 view of the purpose of the generation demand allocator in  
66 this connection and ask you to respond to the point that it  
67 appears that its intent is to allocate the demand-related  
68 costs of the utility's generation plant, correct?

69 MR. OSLER: Correct.

70 MR. YOUNG: Using a CP allocator does this by looking at  
71 how much load its various customers are using at the time  
72 of the coincident peak.

73 MR. OSLER: Correct.

74 MR. YOUNG: Correct. And I suppose the assumption is  
75 that if some customers are always peaking at the time of the  
76 system coincident peak, then perhaps they should pay a  
77 larger portion or a large proportion of the demand-related  
78 generation costs compared with other customers who are  
79 not there on that peak to the same degree. Is that correct?

80 MR. OSLER: Yes. Essentially you're saying that there are  
81 costs related to designing and operating a system for its  
82 peak, they are capital-related capacity costs, and therefore  
83 those that contribute to the peak should pay  
84 proportionately towards its cost in terms of capability of  
85 the system.

86 MR. YOUNG: Looking at our system, we have a retailer,  
87 Newfoundland Power, that has a load factor typically,  
88 generally in the 50 percent range, and we have industrial  
89 customers who have higher load factors, both individually  
90 and as a class, correct?

91 MR. OSLER: Correct.

92 MR. YOUNG: And I suppose you would expect that at the  
93 time of the largest single peak in a year, Newfoundland  
94 Power, being the largest user of power and having a lower  
95 load factor, on the largest single peak of the year chances

1 are Newfoundland Power is also peaking. Is that correct,  
2 normally you would expect that?

3 MR. OSLER: One might expect that, yeah, given especially  
4 if their load tends to be weather sensitive.

5 MR. YOUNG: So the more that Newfoundland Power  
6 contributes to the peak, the more demand-related  
7 generation costs it would attract under the 1-CP method or  
8 2-CP method I suppose for that matter.

9 MR. OSLER: I don't think there's a lot of difference  
10 between the two, yes.

11 MR. YOUNG: But if you look at more a month, different, or  
12 a greater number of peak, especially as you move away  
13 from particularly cold weather and away from the holiday  
14 season, as we've learned, the likelihood that Newfoundland  
15 Power's proportion of the peak in those other times, it's  
16 likely their proportion of peak will be smaller, is that right ...

17 MR. OSLER: One would ...

18 MR. YOUNG: ... if you move away from the highest peak?

19 MR. OSLER: One would expect that normally.

20 MR. YOUNG: But as you've mentioned, the generation  
21 plant is designed to meet peak loads.

22 MR. OSLER: Correct.

23 MR. YOUNG: So the methods that are used by regulators  
24 to track cost causality target the peaks that the system  
25 planners of utilities see because they're the ones that the  
26 planners look at when they're making plant choices,  
27 generation plant choices.

28 MR. OSLER: Correct. I mean, in doing this type of work,  
29 this cost of service work, we're supposed to try and reflect  
30 the intentions of the planners of the system and that's why  
31 in Canadian hydro systems this is the way it's typically  
32 done, in Manitoba or places like that where we have a lot of  
33 hydroelectricity and we're worried about taking that portion  
34 of the generation costs, not all of them, that have been  
35 determined by a classification to relate to demand and  
36 assigning them and allocating them based on the system  
37 peak, coincident peak allocation.

38 MR. YOUNG: Now you mentioned an issue just then that  
39 brings me to my next point, which is determining which  
40 costs of which assets relate to demand and energy. There  
41 was another issue which has come up in this hearing and  
42 that is the classification of transmission plant as energy or  
43 how much of it I suppose you put to energy. Hydro's  
44 method is, I'll try to briefly explain this so as not to waste  
45 time dealing with things that we're all fairly familiar with, but  
46 is generally the transmission is determined to be demand  
47 related unless it relates strictly to bringing generation from  
48 a point where there's a hydro plant or another source of

49 generation, and in that case, I gather, the transmission is  
50 allocated according to the load factor of that plant.

51 MR. OSLER: That's my understanding, yes.

52 MR. YOUNG: **Mr. Wilson on page 15** ... perhaps, Mr.  
53 O'Rielly, we can go to that, please. I think there's a report  
54 and there's a ... yeah, that's it, thank you.

55 MR. OSLER: Okay.

56 MR. YOUNG: I'm wondering if you could ... it starts on  
57 page 15 and runs to page 16, and the fourth, it's not  
58 numbered but on the fourth line from the bottom there's a  
59 few sentences there that start with the words, "A cost  
60 minimizing utility." I wonder if you could read that, please?

61 MR. OSLER: We're talking about Hydro's classification of  
62 transmission costs here and this sentence starts, "A cost  
63 of minimizing utility maintains a mix of generating resources  
64 in order to meet the varying demands placed on its system.  
65 This mix allows the utility to reduce overall production  
66 costs plus lowering the cost of energy. In order to be  
67 successful at this, the utility uses its transmission grid to  
68 achieve optimal dispatch, hence the transmission grid helps  
69 reduce energy costs and this should be recognized in the  
70 classification of transmission costs. This causality is not  
71 adequately recognized in Hydro's classification of  
72 transmission costs which attributes virtually all grid costs,  
73 i.e. with the exception of lines used exclusively to connect  
74 remote generation to peak demand."

75 MR. YOUNG: Okay. If I could stop you there. I'm just  
76 wondering what your views are of Mr. Wilson's  
77 assessment that Hydro does not classify enough  
78 transmission costs to energy.

79 MR. OSLER: I don't agree with him. I don't think his view  
80 would reflect the experience that I have with Canadian  
81 utility regulation. I think that the case that he notes in top  
82 of page 16 in the last line, the exceptional case, is the one  
83 that you've already identified to me as part of your practice.  
84 It's part of Manitoba Hydro's practice, it's part of BC  
85 Hydro's practice. In the case of Manitoba Hydro, our  
86 system has a great deal of its generation, 80 percent or so,  
87 coming from the north on long transmission lines that have  
88 obviously been built only for the purposes of bringing  
89 generation to the market.

90 MR. YOUNG: So those would be like or analogous at least  
91 to the transmission lines we have to Cat Arm, for example.

92 MR. OSLER: Yes. I don't know your system in terms of  
93 location, so I, but I'm assuming that if you have some lines  
94 that are exclusively bringing generation from a hydro plant,  
95 and that's typically the type of situation you get into  
96 because the plants aren't unfortunately located next door to  
97 the markets. They tend to be where the water is rather than

1 where the people are, and then you bring the line to the  
2 market. So when you're planning it and doing your cost  
3 benefit, you have to think of the line as well as the plant or  
4 you've got yourself nowhere. The costing and the  
5 efficiency of developing that facility requires you to think  
6 about the transmission concurrently with the generation or  
7 you've got nothing, so you, as a planner, you do it that  
8 way, as a cost of service person, you come along later and  
9 you say how did you guys do this, why did you do it. Oh,  
10 you did it that way. I should therefore consider the  
11 transmission to be classified and treated the same way as  
12 the generation because it is there for that purpose, and we  
13 have a lot of transmission in Manitoba that's treated that  
14 way. If I'm dealing with my colleagues from Alberta who  
15 tend to have a more thermal system and who worked with  
16 us in the Yukon, they classify rather rigorously a lot of  
17 things to demand, so that the tendency is to take a  
18 transmission line and look at it and say it's classified to  
19 demand. The exception is when somebody comes along  
20 and says I've got, this very particular case I was just  
21 describing, and ...

22 MR. YOUNG: So I take it that the thermal, predominantly  
23 thermal circumstance in Alberta, puts more of the plant  
24 closer to the load centres in any event ...

25 MR. OSLER: Yes.

26 MR. YOUNG: ... is that right?

27 MR. OSLER: Tend to move the plant around a little bit  
28 more than you do with a thermal, with a hydro, sorry.

29 MR. YOUNG: So the transmission that links in there would  
30 be essentially all grid transmission, if I can put it that way.

31 MR. OSLER: Right, but in the Yukon, for example, the  
32 Whitehorse Asia Farrell (phonetic) Grid is all classified to  
33 demand, reflecting, if you like, the Alberta influence and the  
34 fact that nobody could make a clear determination that any  
35 of the line was necessarily exclusively only for the bringing  
36 of the generation to the market. So, I mean, there's a lot of  
37 Canadian experiences I'm familiar with in at least the  
38 western part of the country and it would not support what  
39 Mr. Wilson is getting at. I think you have already  
40 addressed the issue to the best of my knowledge when it  
41 arises and you've done it in a manner that's consistent with  
42 other practice that I'm familiar with.

43 (9:45 a.m.)

44 MR. YOUNG: Thank you. Mr. Osler, you've challenged  
45 two aspects of the GNP, as we've been referring to, but of  
46 course what we're really referring to is the interconnection  
47 of the Great Northern Peninsula, at least the part on the  
48 eastern, northeastern side of it, the St. Anthony and  
49 Roddickton area. You've challenged both the allocation of  
50 the line, but first I guess in your presentation yesterday,

51 first you asked the Board to consider the prudence of the  
52 interconnection itself. I'm wondering if I could start by  
53 referring you to **page 46 of your first supplemental**  
54 **testimony**, please? At the top of the page there, at lines, or  
55 it starts on two and four, there's a sentence here I guess I  
56 can read. It says, "There is ample evidence to conclude  
57 that this project in fact is likely to have a significant  
58 adverse impact on overall revenue requirement in 2002."  
59 Mr. Osler, this sentence seems to suggest to me that you're  
60 proposing that a test for prudence of a project like an  
61 interconnection, like this one, is the effect that it has on the  
62 revenue requirement in a given year. Is that your point?

63 MR. OSLER: No.

64 MR. YOUNG: So it's just an observation, is it?

65 MR. OSLER: In this context, yes.

66 MR. YOUNG: So I take it in that case that ... well, perhaps  
67 I shouldn't take too much. I'll ask you whether you agree  
68 with Hydro's position on the approach it ought to take on  
69 the interconnection project, whether you should do those  
70 projects which reduced the lowest or result in the lowest  
71 overall revenue requirement.

72 MR. OSLER: Not necessarily. There are, I think, a few  
73 more tests that should be thought about and the overall,  
74 lowest overall revenue requirement in the Hydro test sense  
75 is along present value context. It's not one year, it's not  
76 even 15 years necessarily. It's ...

77 MR. YOUNG: The life of the project that ...

78 MR. OSLER: The life of the project, and ...

79 MR. YOUNG: That's what Mr. Budgell said, I think, yeah.

80 MR. OSLER: And generally speaking, if you're going to  
81 select projects to meet requirements, if you have a load  
82 growth and you're trying to develop (inaudible) generation,  
83 you should be picking the development sequence that will  
84 minimize long-term costs, no question about that, but there  
85 are some extra risks that come to bear here and some extra  
86 issues, so my testimony has been that I think one should  
87 look at a number of things, not just the estimate of the net  
88 present value over the life of the project relative to some  
89 alternatives. We should look at, among other things, rate  
90 impacts and how long they'd be adverse (phonetic).

91 MR. YOUNG: The concern you raised about the full life of  
92 the project, I think you may be aware Mr. Budgell gave  
93 some testimony that there is a policy in Hydro when  
94 considering projects like this to look at a 15-year horizon,  
95 and that's really a risk determination as opposed to strictly  
96 an economic determination.

97 MR. OSLER: That was my understanding of what he was  
98 saying, yes.

1 MR. YOUNG: Yesterday when you gave your presentation  
2 you mentioned another circumstance where there was, and  
3 I'm not sure exactly, I didn't really pick up the reference, but  
4 I think you mentioned there would be a five-year horizon in  
5 the gas industry on some occasions but, and I'm not sure  
6 if that related strictly speaking to rate impacts or to the  
7 overall costs.

8 MR. OSLER: There were two different contexts that I made  
9 some remarks in, so we'd better keep them very separate. In  
10 the gas industry example, it would be more to do with the  
11 net impact on the system, is there a benefit to the system  
12 and can it be realized within five years from expanding into  
13 this particular rural area. That type of an approach was  
14 adopted, to the best of my understanding of the  
15 circumstances, in order to prevent utility companies from  
16 just expanding and putting the cost on the backs of all the  
17 other ratepayers, so it's not directly analogous to electrical  
18 generation but it does bring the point home that when we  
19 do certain types of activities we have a legitimate reason to  
20 be worried about the effect it has on the rest of the system,  
21 customers. The second example I was using was more to  
22 do with experience, let's say, in the Yukon, where people do  
23 look at the rate impacts, different development options, and  
24 there's a transmission development being done as we sit  
25 here between Mayo and Dawson, and they look at it to see  
26 whether or not it has an adverse effect on ratepayers and  
27 for how long, because if you substitute operating costs,  
28 capital for operating costs, you're typically going to  
29 increase the cost in the near term and create some issues,  
30 so in that sense my experience has been people start to get  
31 jittery when it goes more than about five years because  
32 they expect they're going to run into some opposition  
33 about asking current ratepayers to pay more for five years  
34 in order to support some long-term project, and they start  
35 looking for ways to shift the cost into the future.

36 MR. YOUNG: There are some difficult concerns, I suppose,  
37 for utility planners when you're looking at projects,  
38 because, I mean, I think the nature, and I think you'd agree  
39 with me here, the nature of an electrical utility is that most  
40 of the projects it undertakes have a fairly long life and  
41 therefore you would look at the life of those projects for the  
42 most part to see whether they are prudent. If you did those  
43 things, only those things which paid off, if I can use those,  
44 term loosely for the point I'm making here now at the  
45 present, just within a few years there are very few projects  
46 you'd undertake, would you agree with that? You wouldn't  
47 do many hydro projects, for example.

48 MR. OSLER: Well, let's talk about transmission and  
49 generation, and I would agree with you, and that's, for  
50 example, evidence of that in northern Canada and again in  
51 Yukon. I mean, this transmission line I'm talking about is  
52 taking a Mayo hydro plant that has no longer got a market

53 because the mine closed and connecting it to Dawson City  
54 which has conventionally been run on diesel, and  
55 (inaudible) the mine has been closed since the late '80s.  
56 People have been talking about developing this  
57 transmission line since the middle '80s at least. It's taken a  
58 long time to get around to doing it and part of the  
59 technique needed to get around to doing it was to find a  
60 way to solve the problem you and I are talking about. It  
61 was for the utility's owner to step in and put in place a  
62 method of making sure that the ratepayers in the near term  
63 would not be adversely affected in order to develop this  
64 project. It put its money where its mouth was, if you like,  
65 in saying we will absorb the short-term costs and charge  
66 them out later in order to make this project for sure  
67 something that isn't asking today's ratepayers to pay for  
68 something that's only going to be good in the very long  
69 run. So I agree with you, private sector utilities, absent  
70 Crown or other development assistance, would have great  
71 difficulty developing hydro projects or even major  
72 transmission facilities which have long-term paybacks  
73 without taking special measures.

74 MR. YOUNG: Why is it different for a transmission line?  
75 I mean, you're talking about (inaudible) I think here, trying  
76 to deliver power and energy to customers at the lowest  
77 possible costs over a period of time and that you see as  
78 some proper measure of the expenses that you're incurring  
79 on the capital costs you're incurring. I mean, the same  
80 principles apply, do they not?

81 MR. OSLER: That's my point, is that this is just a  
82 transmission line I'm referring to.

83 MR. YOUNG: Yeah.

84 MR. OSLER: It's taking what we would (inaudible) call free  
85 hydroelectricity because it's a plant that's been built, it's  
86 just spilling the water, it's got no market, and it's taking it  
87 over to replace diesel which everybody that I know of and,  
88 you know, you can almost win an election in Yukon by  
89 talking about getting people off diesel, so ...

90 MR. YOUNG: But if I can stop you for a moment, I guess  
91 I've gotten ahead of myself a little bit, I would assume in  
92 the Yukon, and I could be wrong here, but I would assume  
93 that that transmission line, if you were going to look at the  
94 nature of the way it's allocated, you'd almost call that like a  
95 generation facility. I mean, it would probably be allocated  
96 based on the load factor or the same way as the hydro  
97 plant.

98 MR. OSLER: It probably won't be, but anyway ... because  
99 it's being built for, to help the market end of it, but I don't  
100 know how they'll end up. We haven't debated how they'll  
101 allocate it. They haven't built yet, they're building it. But  
102 the point is that it's, to do the economics, before you even  
103 worry about how to allocate it, the economic assessment of

1 it has been known for some time to have a good possibility  
2 of being positively (phonetic) present value, to take the  
3 point you started me with. It's taken a long time to get  
4 around to having a green light to build it because of the  
5 concerns that the ratepayers in Yukon, one way or the  
6 other, might end up having to pay too much for too long in  
7 order to satisfy some long-term ambition and some possible  
8 pay-off in the long run, and we've lived through a lot of  
9 cycles in diesel prices that made the thing go up and down,  
10 so it took a long time to get to the point of making a  
11 decision and I'm just saying from that experience I've  
12 observed a great deal of sensitivity beyond net present  
13 value over the life of the project in terms of ratepayer  
14 impacts in the first five years or so.

15 MR. YOUNG: The other thing you mentioned on this issue  
16 was the concern that the rate revenue Hydro would receive  
17 from the customers in the St. Anthony/Roddickton area  
18 would be lower in the interconnected scenario than they  
19 would have been had it remained an isolated system, and  
20 I gather this is a factor which has caused you concern as to  
21 the prudence also. I'm just wondering if you think that  
22 that's normally something Hydro would be expected to  
23 consider in all cases or is it just a test, one of the other  
24 tests we might consider in relation to a project of this sort?  
25 Should it be the very test or how do you feel, how do they  
26 rate, rank?

27 MR. OSLER: Well, let's deal with this bit by bit. I'm not  
28 saying for sure that it's the only test. My test point is that  
29 once you've had more tests rather than less tests or replace  
30 what you're doing with something else, if I can put it very  
31 clearly, it's in addition to doing, over the life of the project,  
32 compared to its alternatives, a net present value cost  
33 benefit assessment, one should look at the distributional  
34 impacts through rates over time on the customers that  
35 would be affected, so you can see what type of issues  
36 you're inviting everyone to get into before you've built the  
37 thing, and that would be my, in a nutshell what I'm trying to  
38 get at. In that context, if you're going to reduce the rates  
39 for a bunch of customers by \$3 million a year on a project  
40 that's marginal, you've got to anticipate you're going to  
41 increase costs somewhere else in the system, asking some  
42 other people to pick up some costs for a while, and you're  
43 going to have trouble, so why not get that on the table at  
44 the beginning?

45 MR. YOUNG: Just wondering what the response might be  
46 from Hydro ... I'm going to give you a hypothetical  
47 situation but I don't think it's one that's all far-fetched  
48 because Hydro has done a number of interconnections, as  
49 you're probably aware, and this is one of the larger ones  
50 but it's by no means the first one and it probably won't be  
51 the last. Suppose that Hydro received a call from a mayor  
52 of a community, an isolated community, and the mayor has

53 learned that the rates in his community, which are of course  
54 at a higher rate, perhaps need not be, and he's telling Hydro  
55 that he's aware that Hydro has undertaken a study and that  
56 the costs of owning and maintaining a transmission line  
57 over a reasonable period of time are in fact lower than the  
58 costs of maintaining and owning the diesel system which  
59 supports the town, so he says, you know, people in my  
60 town pay higher rates, Hydro can save money, why doesn't  
61 it do the interconnection? And your response is because  
62 there may be a period of time when others pay somewhat  
63 higher rates, is that the response? I think that's it, is it not?

64 MR. OSLER: Well, we have to find someone to pay for  
65 this, okay. We can't just go out and do this. We're a  
66 regulated utility, we have to go before a board and you  
67 have to explain it and have to make sense on behalf of all  
68 the ratepayers that actually we're serving, so my advice  
69 would be the mayor's got a point, let's see what we can do  
70 but let's make sure we got an argument for all the other  
71 ratepayers who are ending up going to pay for this,  
72 otherwise we would have done it a long time ago. I mean,  
73 that's all we're really talking about. We have to go and  
74 explain this today before the Board, not just our Board of  
75 Directors, not just the Government, but a board in a public  
76 hearing context and we better make sure we've got, we've  
77 looked at it from all points of view. I think the mayor would  
78 understand.

79 MR. YOUNG: He may or may not or she may or may not.  
80 We've heard some different things from mayors, I can  
81 assure you. (*laughter*)

82 MR. OSLER: Might understand, probably won't agree.

83 MR. YOUNG: I wonder, I mean, you've given some  
84 attention to the legislation that's binding upon this Board  
85 and upon the power producers and retailers in the  
86 province. I'm wondering if I could refer you to a minute to  
87 **Section 3 of The Electrical Power Control Act 1994**, and  
88 specifically it's subparagraph 3(b)(iii). You might find it  
89 easier, Mr. O'Rielly, if you just scroll down three or four  
90 notches. Okay. You can go down just a little bit further.  
91 Okay, if you could stop there for a second. I can read out  
92 some of the parts that sort of apply to all of it. It says, "It  
93 is declared to be the policy of the province that," and then  
94 if you can scroll down to the bottom of the screen there, it  
95 says, "All sources and facilities for the production of  
96 transmission and distribution of power in the province  
97 should be managed and operated in a manner," sorry, "that  
98 would result in power being delivered to consumers in the  
99 province at the lowest possible cost consistent with  
100 reliable service." Did you consider this power policy in  
101 your evidence?

102 MR. OSLER: Yes.

103 (*10:00 a.m.*)

1 MR. YOUNG: It doesn't say that would result in the lowest  
2 rates to consumers over a period of time or anything of that  
3 sort. It talks about it in much broader terms, does it not?  
4 It talks about the lowest cost power to consumers in the  
5 province consistent with reliable service, would you agree?

6 MR. OSLER: That's what it says, yes.

7 MR. YOUNG: So when ...

8 MR. OSLER: But I don't see anything there that takes  
9 anything away from what I've been talking about.

10 MR. YOUNG: Okay. I'm just ... I won't dwell on the  
11 legislation because that's probably something for another  
12 day and we'll all have a chance, but the ... if you don't see,  
13 I mean, anything there, what is it you see there that  
14 suggests that there should be a rates test before a  
15 particular project is undertaken?

16 MR. OSLER: Well, I'm trying to provide you with ... my job  
17 is to try and provide with the experience and practice that  
18 I know of elsewhere and I can tell you with the same basic  
19 objectives that most utilities would have, to try and deliver  
20 power to its customers in the long run at the lowest  
21 possible cost, particularly regulated utilities. People have  
22 been using rate tests to try and come to grips with the  
23 issues I'm talking about. They don't override the point of  
24 economic tests but they supplement them, and because in  
25 practical terms they've had to appear before boards and  
26 explain this and they have to make ... you know, it's not  
27 much good for the other ratepayers if you say, well, I've got  
28 a long run saving for the whole system. Yeah, but you just  
29 put up my rates. So, I mean, these are practical problems  
30 that regulation principles and practice seem to come to  
31 grips with without taking anything away from ... we're all  
32 trying to get the lowest possible cost in the long run.

33 MR. YOUNG: It just occurred to me when you said that  
34 last thing, that, you know, there's another kind of an issue  
35 that utility planners run into. Well, we don't have to think  
36 too hypothetically here. We could imagine that one group  
37 of our customers, or perhaps Newfoundland Power, could  
38 have some steep load growth in a particular period of time.  
39 Haven't seen that and I think the evidence is very clear, we  
40 haven't seen that in recent years, but there were times when  
41 it certainly was the case. If the planners of Hydro and the  
42 generation planning side of it said, you know, this steep  
43 load growth is bringing us very close and very quickly to  
44 the need for new capacity for, you know, the demand  
45 problems or the energy problems, so we need some new  
46 generating capacity or capability, and therefore, you know,  
47 it must be built, would you believe that it should be, those  
48 costs of that should be then allocated to just one group of  
49 customers or all the customers on the basis that, for  
50 example, industrials might say our load hasn't grown?

51 MR. OSLER: The answer to the question is I think it  
52 should be allocated to all of the customers in the context of  
53 how you're allocating costs. If it's in that system, it'll be in  
54 that system, if it's over the whole system, it'd be over the  
55 whole system, depending what jurisdiction I'm in, but I  
56 don't believe you should be trying to penalize those who  
57 happen to be the ones that are growing or shrinking or, you  
58 know, the individual customer basis or individual class  
59 basis. So, I mean, that's a broad point, but I can tell you if  
60 you're building a new generation facility and you went  
61 before your, before some regulators anyway, and you said  
62 this is a great idea, it's going to pay off but we're going to  
63 have much higher costs for several years, five or ten years,  
64 you might find that people would be asking you to phase  
65 in your costs to minimize near-term rate shock and to  
66 transfer some of those costs to future generations of  
67 ratepayers, so I think the context in which we are  
68 discussing what I'm getting at is much more analogous to  
69 that than, you know, taking aim at one rate class versus  
70 another. Short-term penalties versus long-term gains is an  
71 issue between people living at different time periods.

72 MR. YOUNG: Or perhaps people living in different areas.  
73 I mean, I'm wondering if the people in the St.  
74 Anthony/Roddickton area would ... I mean, you're talking  
75 here about the issue of prudence of doing this line, which  
76 I think goes back at root to the question of whether Hydro  
77 ought to have done the line or not. I mean, you can  
78 quibble about different ways of dealing with it after it's  
79 done if you wish, but, I mean, that's really the issue. So are  
80 the people in St. Anthony to be penalized even if Hydro  
81 can demonstrate that this project was least cost, because  
82 some other people in the province might have arguably  
83 slightly higher rates for a period of time?

84 MR. OSLER: If Hydro can demonstrate that the project  
85 makes sense and is prudent, then Hydro can presumably  
86 tolerate or adapt ways to make sure that all the different  
87 interest groups, including different time periods when  
88 people are living ... I'm trying to use, avoid using the word  
89 "generations of people" because I find in electrical  
90 hearings that gets too confusing ... intergenerational equity  
91 ...

92 MR. YOUNG: Yeah. People tend to be rather imprecise  
93 with the term. I've noticed that, yeah.

94 MR. OSLER: That's what I'm talking about. I'm trying to  
95 avoid using that phrase just to not get too confusing, but  
96 you can ... if you had a prudent project, you could pay it off  
97 in five years, ten years easily, you would find ways to sit  
98 down and talk about how you could shift the cost if  
99 necessary from a near term to a long run, because it would  
100 all come out in the wash in the end quite easily if it's a  
101 prudent and doable project. So things I'm talking about, if  
102 you have a strongly viable project, a robust project, you

1 can deal with. If you don't and you've got a marginal  
2 project, you don't want to talk about these things because  
3 you might find you get in trouble.

4 MR. YOUNG: I wonder if I could refer you to **page A-6 of**  
5 **your first supplementary evidence** for a moment, please?  
6 A-6. I'm going to read something from your evidence and  
7 ask you to respond to it when I find my reference here on  
8 the screen. The nice thing about ... spacing might have  
9 been a problem but I think the line references always match  
10 up, which is nice, which is not always the case when you  
11 scan it in and deal with Adobe. It says in line 21, it says,  
12 "However, the analysis Hydro conducted in '93 and 1994,  
13 as provided in IC-2036 revised, shows no consideration of  
14 the impact of the project on the rural deficit. More  
15 importantly the analysis shows no consideration of the  
16 impact of the project on Hydro's revenues at all." I wonder  
17 if I could refer you, before I ask you to answer the  
18 question, could I also refer you to a hard copy of Mr.  
19 Budgell's supplementary evidence? Now I know from  
20 recent experience it's hard to dig this one out too so I've  
21 taken the liberty of taking some copies. I hope I have  
22 enough. I may not. Let's have a look at this. In any event,  
23 this is ... the reference is to **pages nine and ten of the**  
24 **attachment** which is the proposal for federal funding, and  
25 it's **attached to Mr. Budgell's supplementary evidence.**

26 MR. OSLER: So is it Attachment D-1 (phonetic) in Mr.  
27 Budgell's evidence, supplementary evidence?

28 MR. YOUNG: You got me there.

29 MR. OSLER: It seems to be.

30 MR. YOUNG: I'm not sure because I chose not to dig it  
31 out.

32 MR. OSLER: It seems to be.

33 MR. YOUNG: It ends up I have more copies than I  
34 originally thought I did. You have it? Okay. There's a  
35 section there on page nine underneath the heading,  
36 "Reduction in isolated diesel subsidy." This puts us in  
37 context, I think you'll agree with. This report was the  
38 second of two, and this one was done in a sense for a  
39 special purpose, but we filed it nonetheless because it was  
40 part of the documentation that Hydro relied upon. Perhaps  
41 I could read this out. I could ask ... you can read it out. It  
42 really makes no difference, it's on the record. "The cost of  
43 providing service on the isolated diesel systems is  
44 presently cross-subsidized by Hydro's other customers,  
45 namely Newfoundland Power, island industrial customers  
46 and the Labrador interconnected customers." Just as an  
47 editorial point, that's not quite the case now.  
48 "Interconnection of (phonetic) the St.  
49 Anthony/Roddickton system to the main transmission grid  
50 with the assistance of \$12.8 million in funding from the

51 Federal Government infrastructure program will facilitate a  
52 cumulative reduction of 65.8 million, 10.1 million 94 dollars  
53 in the isolated diesel subsidy over the period 1994, 2022.  
54 As a result, Hydro's other customers will have to pay less  
55 in the future than would otherwise be the case under a  
56 continued isolated operation." Now, given you've, I read  
57 a moment ago the pages from your evidence and given that  
58 Hydro does appear to have considered the impact on the  
59 rural deficit, I'm just wondering if you can sort of reconcile  
60 those comments.

61 MR. OSLER: First of all, obviously we hadn't seen the  
62 supplementary evidence of Mr. Budgell ...

63 MR. YOUNG: At the time, you're right.

64 MR. OSLER: ... at the time I read this, okay, so just to start  
65 this ...

66 MR. YOUNG: I didn't mean to suggest that you were being  
67 unfair. I'm just wondering, now that you've seen it, can you  
68 reconcile them or ...

69 MR. OSLER: I just didn't want the transcript to have any  
70 suggestion ...

71 MR. YOUNG: Yes. No, and I should have made that point.

72 MR. OSLER: And I think the point is that it's relevant and  
73 you've provided subsequently two pieces of evidence in  
74 Mr. Budgell's material. This is one of them and the other  
75 one, I think, was Attachment 7, which you'd filed in the  
76 1985 hearing it seems, with a somewhat quite different  
77 estimate of the same thing we're talking about, so ...

78 MR. YOUNG: '95 hearing?

79 MR. OSLER: '85 ... '95.

80 MR. YOUNG: Yes, yeah.

81 MR. OSLER: Did I say '85?

82 MR. YOUNG: Yeah, okay.

83 MR. OSLER: Excuse me.

84 MR. YOUNG: That's okay.

85 MR. OSLER: So you've established now that your  
86 corporation did look at this material and you too agreed it  
87 was relevant and you made it a fundamental point in your  
88 sales pitch to the Federal Government. Now, we get down  
89 to which numbers that you filed in various locations at  
90 various times, which should we (phonetic) run with today,  
91 and, you know, I think the ones you've given us in the 1995  
92 hearing indicate a sizeable time period after this project  
93 developed when the ratepayers would be worse off rather  
94 than better off in terms of this deficit issue. So, I mean, I'm  
95 not going to come from Winnipeg and try and sort out  
96 which numbers you want to use or which number should

1 be used. I think you have to sort it out and file with the  
2 Board a package, would be my submission, that cleanly and  
3 clearly says what you thought then at the time you made  
4 the decision and what's happened now.

5 MR. YOUNG: Well, I don't know if perhaps I can clarify  
6 some of those points at this point. You're aware, I believe,  
7 I assume, that Hydro didn't receive the \$12.8 million in  
8 funding. It received \$5 million, correct?

9 MR. OSLER: Correct.

10 MR. YOUNG: That's one change. And the other change,  
11 I think, is in the actual cost.

12 MR. OSLER: Right. It came in at 31 rather than 36 or 37.

13 MR. YOUNG: That's right. So, and if you look at, just  
14 looking at these pages ...

15 MR. OSLER: Again, that was filed in, I think, a response  
16 somewhere in the hearing but it was very much clearly put  
17 out into supplementary evidence. It wasn't as though you  
18 put together a package for the purpose of this hearing that  
19 clearly simplified this for us. Anyway, keep going.

20 MR. YOUNG: I can appreciate that some of the questions  
21 that came later may have clarified some of these points to  
22 your ...

23 MR. OSLER: Yeah.

24 MR. YOUNG: ... understanding to a greater degree, but I  
25 guess the record is the record and that's the way these  
26 things work. You put out what there is and if people have  
27 questions, they ask them, and before the gavel finally falls  
28 you hope you have all the evidence before the Board. I  
29 just wanted to clarify on that point though that the number  
30 you had just recited shows a, roughly a \$26 million cost,  
31 correct, I think, or something in that range. I'm just doing  
32 the math, 31 minus the ...

33 MR. OSLER: Well, my understanding is that the 94, just to,  
34 so you can correct me if I haven't understood this correctly,  
35 from Mr. Budgell's evidence I understand that the project  
36 came in at a capital cost of around \$31 million, and you take  
37 away from that the \$5 million worth of federal subsidies, so  
38 I presume there is a net capital cost to the utility of about  
39 \$26 million.

40 MR. YOUNG: That's right, and that's ...

41 *(10:15 a.m.)*

42 MR. OSLER: And my understanding is that when you did  
43 your '94 work, then that cost that you were assuming if  
44 you'd had a \$5 million federal subsidy would have been  
45 about 31 million at that time.

46 MR. YOUNG: If we had a 5, but we asked for 12 and I think  
47 ... I guess my point is you would come up with about the

48 same answer, 12.8 off the full versus the ...

49 MR. OSLER: If that's how I should understand it, that's  
50 one possible way. If the net result is in the end you're  
51 about where you thought you would be through different  
52 routes, then there's nothing much has changed in the  
53 bottom line since about 1994.

54 MR. YOUNG: Yeah, that is the point. Yeah, that's the  
55 point, yeah.

56 MR. OSLER: But, I mean, assuming that your capital costs  
57 in the end then are the same as where you were looking at  
58 it in your view in '94, then the issue of ratepayer impacts  
59 can be sort of looked at, I guess, looking at information you  
60 have in front of you in '94 and '95. I don't think I can take  
61 as given the information in the submission to the Federal  
62 Government as being your best evidence that you want to  
63 rely on as to the deficit, because you gave evidence in '95  
64 to this Board on your other projections of what the deficit  
65 would be and they're quite different. I think the overall  
66 cumulative total not (phonetic) in a present value sense is  
67 about \$11 million and there's a long string of years where  
68 the deficit goes up rather than down, so.

69 MR. YOUNG: Yeah. I suggest to you that the way the  
70 deficit changes is not the first and primary test we use but  
71 it is an indication, I think you'd agree with me, that we had  
72 considered the point ...

73 MR. OSLER: I take that, yes ...

74 MR. YOUNG: ... on customers ... yeah.

75 MR. OSLER: ... now that I've seen it. Thank you.

76 MR. YOUNG: Yeah. There's a few other things in Mr.  
77 Budgell's supplementary evidence we can ... I know it's not  
78 fair for you to go back to your evidence that you gave prior  
79 to reading that and expand on it, so I'll ask you if it's  
80 changing your position at all. I notice that your second  
81 volley of supplementary evidence we received last, just a  
82 few days ago, didn't include any of this. But if we accept  
83 for a moment or until you clarify otherwise, that your  
84 testimony on the issue of the prudence and the GNP means  
85 that somehow Hydro has misunderstood the principles that  
86 ought to be applied to carrying out projects like this or  
87 ought to be applied before it is determined that a project  
88 like this interconnection is carried out, I'm wondering  
89 whether it means that, you know, Mr. George Baker of  
90 (inaudible), who's been this Board's consultant for a  
91 number of years, and Quetta, the Board's engineering  
92 consultants more recently, are off base, because I think  
93 you'll agree, having read Mr. Budgell's evidence, that those  
94 entities have looked into Hydro's planning methodologies  
95 and are more than comfortable with them, and in fact also  
96 with this study.



1 MR. OSLER: I would agree that they looked into your  
2 reliability assessment approaches and your fundamental  
3 ground rules for, especially from an engineering  
4 perspective, of approaching these things, but that's not  
5 what I'm talking about. I'm talking about some ratepayer-  
6 related and rate-making principles' tests and how they  
7 might apply and become a factor when you're doing some  
8 major capital decision-making. I didn't notice any of that  
9 type of consideration in the material that I looked at quickly  
10 that you provided in Mr. Budgell's supplementary evidence  
11 that if these were factors or even things that people were  
12 thinking about. Seemed to me it was very much more the  
13 engineering and the very fundamental cost benefit type of  
14 assessments.

15 MR. YOUNG: And I don't wish to cause any bad feeling in  
16 the room so I'm not going to get into a debate about the  
17 economists and the planning engineers as to what issues  
18 are most important in going forward on projects but I guess  
19 we're hearing your position now at least. You're a bit of a  
20 new broom, I think, in making a clean sweep of some of  
21 these issues that we've felt were well established policies,  
22 which brings up another point. If we can look at your RSP  
23 recommendations for a moment, and I don't need, I don't  
24 think, to point to anything particular, I get the impression  
25 that it's your view that Hydro has been misinterpreting the  
26 Board's stated intentions as to the RSP since 1985. Is that  
27 your view?

28 MR. OSLER: My view is the result does things that I'm not  
29 sure could be considered to have been in the mind of the  
30 Board in 1985 and that when looked at in retrospect lead to  
31 serious problems that are quite separate from the problems  
32 that seemed to be on the mind of the Board in 1985.

33 MR. YOUNG: It puts I think everyone in a difficult spot  
34 because in a sense you're asking us to go back for, well, in  
35 one case ten years, but in a sense you have to go back to  
36 '85, and do a little bit of a revisionist approach to the  
37 history and decide what might else have changed or, you  
38 know, what were these people thinking when these  
39 decisions were made to approve the proposal or, I should  
40 say, when the Board finally approved its proposal on the  
41 Rate Stabilization Plan, wasn't strictly speaking Hydro's at  
42 that time, not exactly the same. **IC-284(E)**, I think you're  
43 familiar with Mr. Abery's letter. I wonder, Mr. O'Rielly, can  
44 you bring that up? And there's an attachment there which  
45 is a letter from Mr. Cyril Abery who ... that's it ... who was  
46 the Chief Executive Officer. Actually he was the Chairman  
47 and Chief Executive Officer, as I remember, of Hydro at the  
48 time. Mr. O'Rielly, could you get page, bring us to page  
49 four, please, the bottom of the page? And there's a  
50 reference there. It says, "Each month Hydro will re-  
51 calculate the 1986 cost of service by customer replacing  
52 estimated '86 costs with actual costs as they become

53 available." I won't read the rest of it, but I put it to you that  
54 it was understood, I would suggest to you, from this, and  
55 at least by the Board, that the cost of service was going to  
56 be used for this process.

57 MR. OSLER: Now that we've seen a letter from 1985, '86, it  
58 would certainly appear that the Board received a detailed  
59 explanation that included the fact that the cost of service  
60 would be used to allocate.

61 MR. YOUNG: And the Board had approved the AED  
62 method of course, and the Board set that out as, to Hydro.  
63 It's a method of allocating demand, which of course is  
64 different than going forward. It's different than the one that  
65 they chose following the generic cost of service hearing.  
66 But having approved the cost of service method and  
67 having understood that the cost of service method was  
68 going to be used for these purposes, I find it a little strange  
69 that, you coming here in 2002 and suggesting that we've  
70 been doing wrong all along, but that is essentially your  
71 evidence, isn't it?

72 MR. OSLER: Certainly my evidence is that if I had been  
73 there in 1986 and I knew what I know now, I wouldn't  
74 recommend that you proceed with that. My focal point  
75 though frankly was more on the period of time since the  
76 Board decided that in the next rate application it would  
77 change its cost of service methodology, wouldn't use the  
78 AED, and yet I'm not sure that I have any firm evidence  
79 that anybody had it clearly on their mind that this particular  
80 AED technique would continue to be used month after  
81 month thereafter until such time as Hydro came forward  
82 with another rate application, so my attention, frankly, is  
83 focused on the time period since the Board reviewed its  
84 methodology and decided that it should be changed.

85 MR. YOUNG: I think if Hydro had deemed it proper to have  
86 changed the rules applying to the RSP it would have come  
87 to the Board, but I think it would probably have had to  
88 come to the Board, so, I mean, unless it was changed, it's,  
89 I think, presumed to have stayed the same, so I'm not sure  
90 I understand your point on that.

91 MR. OSLER: Well, this has been an odyssey to find out  
92 what really is underlying all this, but from the industrial  
93 customer group that I was asked to identify issues and deal  
94 with them, I don't believe this is referenced in their contract.  
95 I don't believe that they really have any basis for having  
96 that understanding that now it's had as to what's going on  
97 here or that they appreciated the extent to which this  
98 process would continue to use a technique and to allocate  
99 to them costs that have to be recovered from them in the  
100 future after the Board had made a decision in a hearing that  
101 those costs shouldn't be allocated this way, and frankly, on  
102 the face of it, without knowing this letter, without getting  
103 into the detail, you wouldn't see why this type of a scheme

1 should ever do this.

2 MR. YOUNG: I guess I can accept that for what it is. Mr.  
3 Osler, you have evidence in your pre-filed concerning what  
4 you call dispatchable reductions in demand, and if I  
5 understand that correctly, you are treating, and not  
6 completely unreasonably either, I would add, you're  
7 treating the Abitibi Stephenville Interruptible B Contract in  
8 a similar fashion as Hydro would treat a peaking plant. I  
9 presume that's the case, or, but more to the point, in a  
10 similar fashion as Hydro would treat Newfoundland  
11 Power's generation that Hydro can call on when needed to  
12 hit, you know, a peak, a peak need. That's a fair  
13 characterization?

14 MR. OSLER: I think I would phrase it a little bit differently.  
15 I'd say that I'm trying to get the cost of service treatment of  
16 the Newfoundland Power credit to be done in a way similar  
17 and analogous to the way in which it is treating the  
18 Interruptible B Contract it has with Abitibi.

19 MR. YOUNG: I'm just wondering if you have any sense of,  
20 and there is an RFI on this, **IC-165**, which perhaps we can  
21 go to, see from that that the interruptible contract was  
22 used, I think you'll agree, on a few occasions over the years  
23 '93 to '94 and '9-, and these are of course winter periods,  
24 because of the way the contract works. I think it picks up  
25 December and runs on until the next winter for a few  
26 months, in '94, '95, but not since. You agree with that, I  
27 guess.

28 MR. OSLER: Yes, that's what the table shows.

29 MR. YOUNG: Yeah. I guess so, and I'm going to ask your  
30 comment on this point, if Hydro had made a determination  
31 back in '93 that the peaking requirement being met through  
32 this, and I use the term rather loosely, peaking requirement,  
33 but being met through this contract was required, it's not  
34 diminished by the fact that it wasn't needed for five or six  
35 years since then. The fact is it's there and makes it a valid  
36 thing for Hydro to have acquired. Would you agree with  
37 me on that one?

38 MR. OSLER: Yes, it's there to deal with contingency  
39 situations, not something you'd expect to be used all the  
40 time, and if you have a reserve requirement in your system,  
41 I presume it was acquired, this contract was acquired to  
42 help you meet that reserve requirement in the lowest  
43 possible cost method. This is not a very expensive method  
44 of getting some extra capacity in case you need it.

45 MR. YOUNG: Yes, and I think that, there's evidence on  
46 that point and Hydro could have gone out and bought a  
47 gas turbine. This was a cheaper alternative and one which  
48 was essentially a sensible solution to a problem that we  
49 were facing and one that our industrial customers could  
50 help us meet.

51 MR. OSLER: And also it might ... I think there is evidence  
52 in one of your answers, and I'm not sure which one it is, but  
53 as to the cost that you actually paid for it and how it was  
54 determined and it was determined by comparison to the gas  
55 turbine and you discounted it 50 percent or more, I think,  
56 so it certainly was well away from the avoided cost that  
57 you would have if you had to put a gas turbine in there, so  
58 ...

59 MR. YOUNG: Yeah, which means it was good for Hydro,  
60 but I suppose it's not quite the same. We don't have to  
61 walk through all the terms and conditions of the contract,  
62 could if you wish, but as you can see it's only there for a  
63 few months of the year, and you may be aware, and tell me  
64 if you're not, but you may be aware that there are  
65 restrictions in the contract as to how many times it can be  
66 used within a period of ... are you at all familiar with the  
67 term?

68 MR. OSLER: I'm familiar with them. I don't ... I couldn't  
69 rattle them off by memory, but they look to me like the  
70 types of terms and conditions that I would see in  
71 curtailable contracts, let's say, in Manitoba Hydro for  
72 industrial customers to supply the same type of  
73 interruptible service for, during the peak time periods of the  
74 year, during the peak amounts of time, certain number of  
75 hours, certain number of interruptions a year which the  
76 planners know is more than adequate to meet their needs to  
77 deal with a peak, so, yes.

78 *(10:30 a.m.)*

79 MR. YOUNG: Yeah, but it's a winter-driven thing. I mean,  
80 Hydro doesn't have the option under the contract, I think  
81 you'll agree with me, to push the button to start this gas  
82 turbine in a sense ...

83 MR. OSLER: Yeah.

84 MR. YOUNG: ... outside this time frame.

85 MR. OSLER: It doesn't at the moment. I don't know why it  
86 doesn't, if, whether it didn't ask for it or whether it just was  
87 focused on the winter months or what. In other cases we  
88 see interruptible contracts that are available for the year, so.  
89 I mean, I don't know what your background is there.

90 MR. YOUNG: Yeah, but the ... I understand your point, but  
91 I guess it is true though that the parties sat down and  
92 reached an agreement as to what each needed and what  
93 each can provide and fixed on a price on that.

94 MR. OSLER: I assume so, yes.

95 MR. YOUNG: Ms. Henley Andrews was asking questions  
96 of Mr. Brickhill concerning the use of the generation on the  
97 GNP, and I think she showed that the Hawke's Bay diesels  
98 were last used in '96. I don't know if you're familiar with  
99 that. I don't think we need to go to the transcript. I

1 wonder, Mr. O'Rielly, could you bring up **IC-147**, please,  
2 page two of four? If you can just bring down the page a  
3 little bit further. Okay. It says there in relation to the use  
4 of the Hawke's Bay, it says, "It helped meet the peak of  
5 1,303 megawatts on that day," the day you referenced as  
6 January the 2nd, '96. Seems to be the only time it's been  
7 used since then. I wonder if I could now refer you, Mr.  
8 Osler ... perhaps I should ask you a question since I  
9 referred to the document. You do understand that that's  
10 what it says there and you recognize that?

11 MR. OSLER: I gather telling us that you used the Hawke  
12 (*sic*) Bay diesel, what, January 2nd, 1996 ...

13 MR. YOUNG: Yeah.

14 MR. OSLER: ... helped meet, it helped meet the peak, 1,303?

15 MR. YOUNG: That was my point, yes.

16 MR. OSLER: How many megawatts is the Hawke's Bay  
17 diesel, just for my ... I shouldn't ask you ...

18 MR. YOUNG: I'm not here to ...

19 MR. OSLER: I shouldn't ask you questions, sorry.

20 MR. YOUNG: Yeah.

21 MR. OSLER: Go ahead.

22 MR. YOUNG: Sometimes lawyers are dying to give  
23 evidence, you know, and sometimes they're not. Just  
24 assume that it's a small unit.

25 MR. OSLER: Okay.

26 MR. YOUNG: But nonetheless, you know, when you're  
27 running flat out, and I won't use the words that are, people  
28 in the control centre use to describe that because it's not,  
29 it's a little unsavoury, but when you're running flat out and  
30 things are at the end, I mean, you put on what you have.  
31 You can probably imagine that I'm correct in that  
32 assessment. Mr. O'Rielly, I wonder if I could refer you to  
33 **NP-157, page three of three?** Now I don't think we need to  
34 go through this table in detail, but I'm just wondering, and  
35 you can take as much time with this if you wish unless  
36 you're familiar with it ... perhaps you can come up with the  
37 answer pretty quickly ... that since 1993 the highest peak  
38 recorded in fact was in January of '96.

39 MR. OSLER: I'll take your ...

40 MR. YOUNG: Yeah, you take my word for that.

41 MR. OSLER: Take your word for that, okay.

42 MR. YOUNG: Others may have looked at this table more  
43 closer than I. I don't know about you but there's something  
44 about the graphics there that I find is a bit like a strobe light  
45 or something, the way it all fits together, so I've had some  
46 trouble reading it.

47 MR. OSLER: This excites you, you're telling me, or what?

48 MR. YOUNG: Well ... (*laughter*) I think if I looked at it too  
49 long it might induce a seizure. That's my concern.  
50 (*laughter*)

51 MR. OSLER: You can imagine what I feel like.

52 MR. YOUNG: But the point I was going to raise is that the,  
53 I don't think there are peaks here since then which have hit  
54 1,300.

55 MR. OSLER: Again, I'll take your word for it.

56 MR. YOUNG: Yeah. Save us the pain. So I'm just  
57 wondering though, we can draw generally analogies to the  
58 interruptible contract not being used for a while and the  
59 fact that the Hawke's Bay diesels haven't been used for a  
60 while. I mean, both the interruptible contract and the  
61 Hawke's Bay diesels and the other generation that we have  
62 on the interconnected grid that we don't use regularly but  
63 are there just in case, I mean, they're all stand-by  
64 generation, correct?

65 MR. OSLER: We can use language that can get very  
66 confusing here. At one level, from the point of view of an  
67 engineer, somebody operating the system, it would be fair  
68 to say that they're all stand-by generation. At another level  
69 when we're trying to determine the proper and fair and  
70 appropriate way to allocate costs and deal with the issues  
71 we were talking about earlier, particularly with respect to  
72 the GNP, we have to be more careful with our use of  
73 language because there's other issues involved than just  
74 how the operator looks at operating the system, so if that's  
75 by any chance an issue that you're dealing with here, I'd be  
76 careful with the use of the words.

77 MR. YOUNG: It reminds me of something Dr. Sereekus  
78 (phonetic) used to say. He used to say that rate methods  
79 are not right or wrong, they're just proper or improper,  
80 depending on what you're trying to achieve. Sounds  
81 something like what you just said and I think I understand  
82 your point. The evidence is though from Mr. Budgell, and  
83 I think you probably are familiar with this, that the  
84 generating resources on the GNP, they can give generation  
85 to the main grid, and in particular he's looked at a scenario  
86 that he's chosen, the light load circumstance, as a test, and  
87 he's proposed that to the Board indicating that there is, and  
88 to be fair to Mr. Budgell, I think it's fair to say he said that  
89 there's a fair bit of a subjectivity here and you have to pick  
90 one and go with it. I don't know if you have any comments  
91 on that other than the point you just raised perhaps covers  
92 it off. I don't know.

93 MR. OSLER: Are you asking me if I have any comment?

94 MR. YOUNG: Yes, I am.

95 MR. OSLER: I heard his evidence or at least read it. I don't

1 ... I think that that is indeed the test that he has used is that  
2 if at some load, even lower loads, there could be a  
3 possibility that you could use some of the generation from  
4 the great northern grid and use it elsewhere in the system,  
5 that therefore it has a substantial benefit to more than the  
6 customers in that areas, to some other customers. That  
7 seemed to be the thrust of his test, if I understood it  
8 correctly, and I would suggest, my opinion would be that  
9 isn't the appropriate test to use when trying to decide the  
10 issue, because from the perspective of the other customers  
11 that generation wasn't put there with knowing (phonetic)  
12 the view that it was going to provide an ability to help meet  
13 the peak down the road, you know, back on the main grid.  
14 It was put there originally to service the needs of the  
15 people on the great northern grid, Great Northern  
16 Peninsula, and latterly to maintain stability in that area, and  
17 with the additional loads that came with the Great Northern  
18 Peninsula expansion onto the system the net effect is it's  
19 what it is and it means that it can't be of any use during the  
20 peak and the time period when it could be of use, the  
21 system that it's trying to be of use to has lots of generation  
22 also, more than adequate generation to meet its own needs,  
23 thank you very much, so if the ... I don't ... it doesn't appeal  
24 to me as a test to deal with the issues we're trying to come  
25 to grips with, which is the fair allocation of the costs  
26 relating to a project in this circumstance, and it doesn't take  
27 anything away from the engineer who's trying to operate  
28 the system, given that he's not worrying about all these  
29 cost allocations. He's just trying to make sure everybody  
30 can put, turn their lights on.

31 MR. YOUNG: Yeah, and I guess that's was what was going  
32 on with the Hawke's Bay diesels in '96.

33 MR. OSLER: Presumably, yes.

34 MR. YOUNG: And I presume it could also occur in a similar  
35 way the next peak that we hit, probably all of it will be  
36 running flat out.

37 MR. OSLER: Yeah, but Mr. Budgell's evidence is that  
38 during the peak period there's no contribution from the  
39 generation that has been connected to the GNP. It's only  
40 during the low load period, so he wouldn't disagree with  
41 what we're talking about, I presume.

42 MR. YOUNG: You focused on a point a moment ago, or at  
43 least you mentioned a point a moment ago that causes  
44 perhaps another issue to arise, and that is when you talked  
45 about why the generation was installed and what role it  
46 serves and in the present situation which of course is  
47 changed because it's interconnected, and that gives rise to  
48 another issue which has come up generally speaking, I  
49 think, here in this hearing as to plant which has a different  
50 use than it was originally intended to do. For example, and  
51 you probably know I'm coming to this, the frequency

52 converters, and they've always, and the evidence is and it's  
53 fairly clear, and I don't think this is controverted, the  
54 frequencies converters have been up until the present time  
55 been assigned common. You're aware of that, I take it.

56 MR. OSLER: I'm aware of that, yes.

57 MR. YOUNG: And you've said that, and this strikes me as  
58 a curious point, that the industrial customers as Abitibi  
59 Consolidated and Corner Brook Pulp and Paper do not get  
60 any more benefit from those converters than they ever did.  
61 That's one of the points you raised.

62 MR. OSLER: I believe that's one of the points I made, yes.

63 MR. YOUNG: When Mr. Brickhill was being questioned  
64 about this issue generally there was two issues that arose  
65 or two circumstances that arose that could give rise to a  
66 change in allocation, and as I understood it, and I'm going  
67 to ask you to respond to the point, one is that you would  
68 change their allocation if in fact an error was made the first  
69 time around, and that's a fairly obvious case. And the  
70 other is if the use of the plant were to change, if something  
71 were to occur that would cause a change in the use of the  
72 plant, do you agree with that assessment?

73 MR. OSLER: I thought it was useful as a, you know, two  
74 basic things to look for.

75 MR. YOUNG: So the point I just referred to about you  
76 looking to see if Abitibi or if Corner Brook Pulp and Paper  
77 get more of the benefit from those converters than they did  
78 before, is that in response or is that along the same  
79 wavelength as the change in the use? Are we looking at  
80 the customer, that particular customer's change in use or  
81 the system's change in use?

82 MR. OSLER: I was simply looking to see if there was some  
83 argument that somehow or other these people were getting  
84 some change in use, if you want to put it in Mr. Brickhill's  
85 perspective, that some incremental benefit all of a sudden  
86 out of this that they weren't getting before, and if that was  
87 underlying part of Hydro's argument and that's ... so if you  
88 put it in the context of what he was testifying, you could  
89 put it that way.

90 MR. YOUNG: I wonder if we can just consider the, what  
91 goes on with the frequency converters for a moment, and  
92 you're probably more than passingly familiar with them  
93 now. I think you'll probably agree with me that their  
94 function, whatever they may have been intended to do in  
95 the broad scheme of things before, the function at present  
96 is to convert 50 cycle generating capacity owned by the  
97 paper mills, they're physically located at the paper mills,  
98 and to convert that 50 cycle generating capacity into 60  
99 cycle capacity for those mills. Do you agree with that  
100 assessment?

1 MR. OSLER: It's my understanding, yes.

2 MR. YOUNG: And so the question of whether or not they  
3 have a changed use for the customers where they're  
4 physically located, and, you know, who are actually  
5 receiving the energy that's being converted here, I mean,  
6 that's half of the equation, but if we're looking at whether or  
7 not something has changed which might cause an  
8 allocation, there's, I'm suggesting to you there's another  
9 half of the equation and perhaps that's what other benefits  
10 might have flown or stopped to flow to the other  
11 customers. Do you agree with that?

12 MR. OSLER: I understand that that's the essence of the  
13 applicant's submission, that there's been a change on that  
14 side of the ledger, if you like, that they believe justifies a  
15 change in the assignment.

16 MR. YOUNG: Yeah, and I think it's ... and there was no big  
17 bang here. This is something fairly evolutionary as the  
18 grid, you know, perhaps required these things for, to make  
19 a good robust system in the mid '60s. The grid has grown  
20 a lot since then, there's a lot more generation on, a lot more  
21 different points from which you can enter the system, so  
22 Hydro's evidence is, and I think you'll probably agree with  
23 me at least as to what Hydro's evidence is, is that the  
24 system no longer requires it for that reason. The other  
25 customers get no substantial benefit.

26 MR. OSLER: That seems to be their argument. There's no  
27 dispute, as I understand the evidence, that this was  
28 essential to a certain stage in the evolution of this system  
29 and that everybody benefitted but with passage of time, I  
30 gather the argument is one side isn't getting that much out  
31 of it so it should change the rules.

32 *(10:45 a.m.)*

33 MR. YOUNG: Were you aware that there used to be a  
34 customer of Newfoundland Power in Corner Brook who  
35 took the service at 50 hertz, and this is 50 cycles? I mean,  
36 obviously Corner Brook is Hydro's customer. Were you  
37 aware that until a few years ago there was a Newfoundland  
38 Power customer who took power ...

39 MR. OSLER: No, I wasn't.

40 MR. YOUNG: There was actually a hearing about that  
41 several years ago, several decades ago, and if you weren't  
42 aware that that was the case, I don't need to ask you  
43 anything further about that. Were you aware that there is  
44 now no other customers on the grid except for these two  
45 paper mills who take service at 50 cycles?

46 MR. OSLER: That's my understanding, yeah, and that one  
47 of them is in fact, my understanding from the evidence is  
48 that one of them is planning to not be in that circumstance  
49 soon, but I don't know any more about that than what I've

50 read in the evidence.

51 MR. YOUNG: Right, okay. I wonder if we could look at  
52 sort of an obvious case on this point, just for some kind of  
53 showing on an extreme case, demonstrates a principle, and  
54 you can look towards the middle to see where it ought to  
55 go. Mr. O'Rielly, I wonder if you could bring us to  
56 **Schedule 13 of Mr. Budgell's pre-filed evidence**, please,  
57 and then you'll all be pleased to know this is a single line  
58 (phonetic) diagram. And that's probably not too bad like  
59 that, Mr. O'Rielly, thanks. On the bottom left you will see  
60 Hopebrook and Grandy Brook, and you'll see according to  
61 the chart, which is just to the right of Hopebrook and  
62 Grandy Brook, a key showing that the colour that they are  
63 assigned is Hydro rural. Now, Hopebrook is a name you're  
64 familiar with, I presume, and you'll probably recognize it to  
65 be a former industrial customer of Newfoundland and  
66 Labrador Hydro, is that right?

67 MR. OSLER: I recognize the name.

68 MR. YOUNG: And I apologize for the squinting and ...

69 MR. OSLER: I never really ... it's considered in the context  
70 of what you allege I'm reading. *(laughter)*

71 MR. YOUNG: I've got the advantage that I can't get too  
72 close to the screen. I would have to take my glasses off if  
73 I did, so I understand the dilemma you're facing. Now  
74 those two transmission lines there, 250 and 255, as I just  
75 mentioned they're now all coded in the same colour as  
76 Hydro rural, so that's the way they're assigned, I think.  
77 You'll agree with me that's what the diagram shows.

78 MR. OSLER: That's what it shows.

79 MR. YOUNG: Previously this was common. Were you  
80 aware of that, that because Hopebrook was an industrial  
81 customer and Grandy Brook and the customers (inaudible)  
82 from that were Hydro rural customers, that this line was  
83 assigned common?

84 MR. OSLER: I've read that. I haven't been following that  
85 particular discussion. Oh, thank you.

86 MR. YOUNG: That was a good idea. *(laughter)*

87 MR. OSLER: That's much better.

88 MR. YOUNG: Yeah. Just by the way of explanation, we  
89 used to have these on big road map size things and we  
90 decided not to do that because it took everyone ... like a  
91 road map, it took everyone five minutes to put them back  
92 together after you took them out so people got very  
93 reluctant to ask the questions that related to the system  
94 diagram. The allocation now to Hydro rural though has  
95 changed because Hopebrook is no longer an industrial  
96 customer, so that's a change, which is, as I mentioned a  
97 moment ago, that's a fairly obvious case ...

1 MR. OSLER: Yes.

2 MR. YOUNG: ... that ... I mean, that's the kind of change  
3 that, you know, that's a no-brainer, correct?

4 MR. OSLER: Well, it's certainly a very clear change  
5 without commenting on anything more than that.

6 MR. YOUNG: Yeah, okay. I guess what I'm suggesting to  
7 you though is that as that is a change to make that all  
8 specifically assigned to Hydro rural, if the Corner Brook  
9 and Grand Falls frequency converters don't provide any  
10 benefits any longer to the other customers on the grid, then  
11 even though it might not be quite as obvious from the  
12 point of view of a departure of a customer, but the benefit  
13 is no longer there. That's Hydro's evidence. So I'm just  
14 wondering what does the history matter as to who it was  
15 originally installed for and, you know, and how long should  
16 we keep something assigned one way just because 33 or 34  
17 years ago it was assigned in a particular manner?

18 MR. OSLER: I suppose my answer is it depends. I think  
19 Mr. Brickhill noted that there are various rules that could be  
20 used and one of them would be its original use as planned,  
21 and another one would be its current use, and he under, his  
22 understanding was he thought, in certain circumstances  
23 anyway, the Board historically nodded in the direction of  
24 more current use than historical use but that he wouldn't  
25 find it objectionable, I don't know exactly which words he  
26 used, if somebody was to argue, you should use original  
27 intended use, so I think in the regulatory environment we  
28 are more than familiar with both concepts and the issues of  
29 trying to balance them, so it does depend in a sense. I  
30 think in the context of the frequency converters, let's not be  
31 terribly abstract here, the issue is probably one location.  
32 The issue is a fairly sizeable cost involved in changing it  
33 and the real issue that we're worrying about is long-term  
34 maintenance, not the current allocation.

35 MR. YOUNG: More replacement.

36 MR. OSLER: Yeah, because you've asked me a question on  
37 that with NLH-97. So, I mean, if those are the issues on the  
38 table, you don't want another Hopebrook, you do want to  
39 keep the customer, you do want to sort this out. It's not ...  
40 it isn't necessarily ... we don't necessarily have all the  
41 information sitting on the table as to what's really involved  
42 in debating this and there's a lot more to it than just an  
43 academic debate over cost allocation.

44 MR. YOUNG: Mr. Chair, I think it'd be a good time for me  
45 to break. I'm not sure if I'm going to have further cross  
46 afterwards, but if we could break here now for 15 minutes.

47 MR. NOSEWORTHY, CHAIRMAN: Sure. Thank you, Mr.  
48 Young. Thank you, Mr. Osler. We'll break until ten after.

49 (break)

50 (11:15)

51 MR. NOSEWORTHY, CHAIRMAN: Thank you. Are you  
52 concluded, Mr. Young, your cross-examination.

53 MR. YOUNG: Not quite, Chair. I just have a few more  
54 questions.

55 MR. NOSEWORTHY, CHAIRMAN: Okay. Please proceed.

56 MR. YOUNG: Thank you. Mr. Olser, this morning we were  
57 talking about the issues relating to common and  
58 specifically assigned plant, and I just wanted to clarify  
59 something about the way Hydro has proposed that these  
60 things be done and to get your reaction to it. I wonder, Mr.  
61 O'Rielly, if you could bring us to page 16 of Mr. Budgell's  
62 pre-filed evidence and the reference to common plant there  
63 at the bottom of the page? Thank you. Now, we were  
64 discussing this morning, Mr. Olser, about the fact that if  
65 you have an option of getting an interruptible contract or  
66 some other sort of capacity one could be used in place of  
67 another, and I think we're generally in agreement that they  
68 can, under certain circumstances, be used for those kinds  
69 of reasons, correct? I mean, you can replace an  
70 interruptible contract with a peaker, or etcetera, or  
71 somebody else's generation, if that's appropriate?

72 MR. OLSER: Yes, we had discussed that and we agreed on  
73 that.

74 MR. YOUNG: The point which, I guess, we didn't get into  
75 to any great detail though is whether or not one of the  
76 reasons that you can use one against the other is because  
77 really it displaces other options that you might have to  
78 consider. I mean, you're looking at, from a costing point of  
79 view, what is your next step to add something to the grid,  
80 and if something is there you can use, like an interruptible  
81 contract you can opt for, if something else is available like  
82 someone else's generation you can opt for it, correct?

83 MR. OLSER: That's underlying what we were talking  
84 about, yes.

85 MR. YOUNG: That's right. Now, the point in the bottom of  
86 page 16, I'll just read this out. It says, "The following  
87 facilities have been assigned as common plant." It says  
88 "All Hydro's production facilities, hydraulic, thermal, gas  
89 turbine and diesel." I think you'll agree with me what we're  
90 talking about here is that all plant which is on the  
91 interconnected grid of this category, it's Hydro's position  
92 that all should be assigned common. Is that your  
93 understanding of Hydro's position there?

94 MR. OLSER: Yes.

95 MR. YOUNG: And therefore, it is Hydro's position that,  
96 and I put this to you, that the production facilities,  
97 wherever they are on the interconnected grid, should be  
98 common and that one of the reasons of why that makes

1 sense, and this is what I'm asking you to respond to, is  
2 because in the event of peak or otherwise, they can  
3 displace investment that has to be made perhaps at a  
4 different location on the grid?

5 MR. OLSER: Well, first of all, it's Hydro's position that all  
6 of the ... I agree that's the case, that all of the generation  
7 plant on the grid should be treated as common, and I  
8 understand that their rationale for that is as you just said.

9 MR. YOUNG: Okay. Would you agree with me that once  
10 you do have a generating station located somewhere on  
11 the grid, on the interconnected grid, that it can all be used,  
12 as we've seen in Hawk's Bay, can all be used to meet a need  
13 (inaudible) peak or otherwise? The fact that it doesn't go  
14 far along a particular grid, and you can do load flow studies  
15 or something, but I mean, if it displaces the need, for  
16 example, in the peaking situation from a large hydraulic  
17 plant or Holyrood or something, then planners can rely  
18 upon the existence of that capacity to provide capacity and  
19 energy when needed?

20 MR. OLSER: I think from the point of view of somebody  
21 trying to operate a system rather than worrying about  
22 allocating a cost for rate making purposes, I can  
23 understand and be sympathetic and probably agree, but  
24 the issue we're grappling with is cost allocation and we, in  
25 my opinion, have to look further than that in this instance.

26 MR. YOUNG: The other point that we discussed this  
27 morning related to the allocation of transmission lines  
28 which can relate to generation in certain circumstances, and  
29 I wonder if I could turn your attention to page 17? And I  
30 wonder if you could respond to the point. I'll just read it in,  
31 it's in Mr. Budgell's evidence. "For the purposes of this" ...  
32 this is under D. It says "All of Hydro's transmission and  
33 terminal station plant connects a single customer and  
34 remote generation or voltage support equipment that is of  
35 substantial benefit to all customers on the grid. For the  
36 purposes of this guideline, if under any normal operating  
37 scenario the output of remote generation can be delivered  
38 to the 230 kV grid that is an excessive radial load, then the  
39 remote generation is considered to be of substantial benefit  
40 to all customers and, as such, a transmission and terminals  
41 plant connecting it to the grid would be assigned  
42 common." I think there has been some discussion, Mr.  
43 Olser, in relation to what normal operating scenarios are,  
44 etcetera, and Mr. Budgell has given us his evidence quite  
45 clearly on that. I'm wondering if you have a comment on  
46 this point?

47 MR. OLSER: My testimony at page 41 was trying to  
48 address this, and he was making the point that, given this  
49 type of a framework and given the issues with respect to  
50 the Great Northern Peninsula line, that one should be  
51 looking to make sure that when we're talking about capacity

52 to deliver generation that we are talking about it, the  
53 capacity being in the key months of the system peak  
54 measured on LOA, loss of load hour probability issues or  
55 any other way you want to deal with it rather than just  
56 saying if we can get it to have some use under normal  
57 circumstances at some point during the year. That was, in  
58 essence, my suggested way to address this matter. I would  
59 point out though that in my testimony at page 48 and 49 of  
60 the ... in both cases I'm talking about the September  
61 testimonies, September, first supplementary. I ultimately  
62 am saying that the generation issue, I think, can be dealt  
63 with separately in terms of the costs from the transmission  
64 issue. And if I can just sort of summarize it ... I'm looking at  
65 page 48, Mr. O'Rielly, of the September, first supplementary  
66 testimony, so this section has been talking about the  
67 allocation of costs, and the first part on the previous page  
68 was allocation of GNP transmission with not getting into  
69 generation, and then going to this page was allocation of  
70 GNP generation assets. If I could just read it, if that's okay  
71 with you?

72 MR. YOUNG: Sure.

73 MR. OLSER: "In regards to the GNP generation assets,  
74 however, there are at least some factors that could support  
75 allocation to common. For example, all interconnected  
76 generation has in the past been allocated to common,  
77 including Hawk's Bay, even when related transmission was  
78 specifically assigned to specific customers or rate classes.  
79 Maintaining this principle results in an increase to the  
80 island interconnected revenue requirement in 2002 of \$0.6  
81 million compared to direct allocation to rural. Looking  
82 further at the GNP generation, Hydro has presented  
83 evidence in **IC-217** showing that in the absence of the GNP  
84 generation the LOLH for the island interconnected grid  
85 would be higher in 2002 than is the case with this  
86 generation in place. The application indicates a need to  
87 develop additional generation capacity in the near term.  
88 The Board has also ordered Hydro, at page 29 of **PU-5**,  
89 2000/2001, to conduct a study which includes  
90 consideration of 'the amount of emergency power that  
91 should be in place' in the GNP. Based on all of the above  
92 considerations it is reasonable to accept on a provisional  
93 basis for the time being, that the GNP generation be  
94 maintained and allocated to common. However, once the  
95 Granite Canal project has been placed in service and Hydro  
96 has completed the required, study consideration should be  
97 given as to whether the GNP generation continues to be  
98 useful overall and for the non GNP customers and whether  
99 it should be removed from the rate base or should be  
100 allocated solely to rural customers." And the point goes  
101 on to say that that, in my view, doesn't in any way take  
102 away from the need to allocate the GNP transmission  
103 without any recognition of it being of benefit to the main  
104 grid.

1 MR. YOUNG: So if I understand the dispute in that case  
2 simply ... have at least some common ground here on the  
3 generation, but the transmission issue follows to be  
4 decided based upon Mr. Budgell's test or one like it, if it's  
5 accepted, for the transmission?

6 MR. OLSER: Yes, and not on ... in my testimony it should  
7 be looked at from the point of view of two things. One of  
8 them is a test that relates to the capacity contribution of  
9 that system to the main grid, and I don't think there is any,  
10 according to the evidence. The best is it can get some  
11 generation there during low load periods. The second  
12 issue is that when we get down to what's really happening  
13 here the rural deficit that could not be allocated to the  
14 industrial customers absent the grid should not become  
15 allocated to the industrial customers in some new vein  
16 because it's called common cost for the grid, and that is, I  
17 think, an important issue the way the rules have evolved in  
18 Newfoundland. That has to be thought through, and if you  
19 didn't have that set of rules we might have a different  
20 framework. Let me explain that. From NP's point of view,  
21 Newfoundland Power's point of view, because they still  
22 pay the rural deficit, if you'll notice all the analysis that gets  
23 done, they don't end up much different one way or the  
24 other, whether you allocate this to common or not, okay,  
25 because they're going to pay one way or the other. The  
26 bottom line, it makes a big difference to the industrial  
27 customers, given the rules the legislature had enacted since  
28 this project was first thought about, and that, I think, is a  
29 very specific Newfoundland cost allocation issue that,  
30 given the act you referred me to earlier and other acts, we  
31 have to pay attention to and try to give effect to.

32 MR. YOUNG: Now, I won't dwell on this too far because it  
33 gets into the realm of legal argument very obviously, but if  
34 I understand what you're saying, it's that the intent of the  
35 legislature in dealing with the rural subsidy eventually not  
36 being paid by the industrial customers is a direction to the  
37 Public Utilities Board as to the line allocation and shouldn't  
38 that be done? I mean, I don't see that much depth in this  
39 issue about the rural subsidy as to which assignments that  
40 the Board makes based upon tried and true utility  
41 principles. It seems to be a bit of a leap of faith to me.

42 MR. OLSER: Well, I guess trying to learn about the  
43 specifics of this jurisdiction and in the context of broadly  
44 based utilities practices and principles in Canada, which is  
45 what I'm trying to do, I think the broadly based utility  
46 principles don't necessarily deal very often with situations  
47 like the Great Northern Peninsula to start with, and  
48 secondly, in every case we have to consider the broadly  
49 based principles in light of the specific directions and  
50 policies of the jurisdiction, particularly when they're  
51 enacted in the form of orders in councils as they are in  
52 Yukon or in directions in policy and then try and figure out

53 what that means, and there's no question, in this instance,  
54 that there is an effect, a material effect, over \$1 million a  
55 year to the industrial customer group, depending on  
56 whether this line is treated this way or that way, and if ...

57 MR. YOUNG: Now, we understand the point on that, but  
58 I think Mr. Budgell's evidence deals with the principles  
59 behind and he's took some pains to describe to the Board,  
60 both in direct and in cross-examination as to how it is he  
61 came to his positions as to understanding precisely what  
62 it was the Board was indicating as to the allocation  
63 principles, and he indicated the judgment that was required  
64 and the rule that he was proposing and as to why. I fail to  
65 see, in light of the process that he's gone through, how it  
66 is that this is not a normal sort of a utility principle that has  
67 to be applied, and I'm sure it must be applied elsewhere. I  
68 mean, you're talking about, you know, there is a radial line  
69 here. There are other radial lines in other jurisdictions in  
70 the country, and I'm sure there must be other radial lines  
71 with generation at the end of them and utility boards  
72 having to make judgments about the fact that they're  
73 interconnected to the grid, and therefore, you know, at  
74 base are there and of use because they allow the utility to  
75 take less generation from other sources or billed later, defer  
76 investment, so is it your suggestion that there's something  
77 physically about the GNP line which is removed from  
78 normal utility principles or is it just because of the fact that  
79 the allocation is changed now which happens to be an  
80 issue this Board also has to deal with?

81 *(11:30 a.m.)*

82 MR. OLSER: I think the Board, when it gave advice that  
83 Mr. Budgell is relying on, gave that advice in a context  
84 before the legislature had removed the rural deficit from  
85 being chargeable to the industrial customers. I believe the  
86 evidence at that time, when the Board was giving its  
87 thoughts, reflected that the net effect of whether we called  
88 the line common or not would not have a big impact on  
89 either the industrial customers or Newfoundland Power, so  
90 the Board, presumably, took all those thoughts into its  
91 mind, I presume. The world has changed since then.  
92 There's a lot riding on this now, and that is very specific to  
93 the ground rules you have in this jurisdiction, so my view  
94 is that you have to take it into account and deal with it, it's  
95 as simple as that.

96 MR. YOUNG: Okay, so it's a result oriented approach, to  
97 some extent. Those are all my questions. Thank you,  
98 Chair.

99 MR. NOSEWORTHY, CHAIRMAN: Thank you, Mr.  
100 Young. Thank you, Mr. Olser. We'll move now to  
101 Newfoundland Power's cross, Ms. Butler, please?

102 MS. BUTLER, Q.C.: Thank you, Mr. Chair. Mr. Olser, on  
103 November 19th I reviewed the workings of the Rate



1 Stabilization Plan in some detail with Mr. Osmond. Did you  
2 have an opportunity to review the transcript of that?

3 MR. OLSER: I have read it, yes.

4 MS. BUTLER, Q.C.: And from my perspective, in any  
5 event, I think he did a very good job of explaining the  
6 mechanics of the plan, but clearly you've raised concern  
7 that there is something wrong with the mechanics of that  
8 plan, so I'd like to start there, if I could, with your second  
9 supplemental testimony, page 3. Yes. No, the second  
10 supplemental, Terry, sorry. Page 3, lines 14 to 19, please.  
11 I wonder if you'd be kind enough, Mr. Olser, to read in the  
12 paragraph for us?

13 MR. OLSER: "Hydro has now filed sufficient detail  
14 regarding the operation and allocation of the RSP for  
15 intervenors to be able to follow the process used in the  
16 monthly and annual calculations. Although there is not  
17 sufficient detail to follow the calculations made in each  
18 month, the available evidence now clarifies the approach  
19 and methods used by Hydro. Based on this clarification it  
20 is concluded that Hydro's process results in substantive  
21 balances and the fund being improperly allocated to NP, IC  
22 and rural interconnected customers based on reallocation  
23 of cost of service amounts that are not properly part of the  
24 RSP."

25 MS. BUTLER, Q.C.: The two portions of that paragraph  
26 that I wish to highlight, I guess, first of all, at line 18, "The  
27 result being substantive balances and the fund being  
28 improperly allocated." And secondly, at line 19, that this is  
29 "based on a reallocation of cost of service amounts that are  
30 not properly part of the RSP." Now, when an expert such  
31 as yourself makes a conclusion like that, improper  
32 allocations and reallocations that are not properly part of  
33 the Rate Stabilization Plan, I take that as very serious  
34 allegations. Would you agree?

35 MR. OLSER: In the context ... they are serious in terms of  
36 they raise serious issues. I would not intend them to be  
37 implying anything more than a serious concern about the  
38 implications of it. I'm not implying bad faith or anything of  
39 that nature.

40 MS. BUTLER, Q.C.: Thank you. Now, the RSP, of course,  
41 that you're addressing here, has been in place for 15 years?

42 MR. OLSER: Correct.

43 MS. BUTLER, Q.C.: And the Board has approved annual  
44 rate changes to Newfoundland Power based on the balance  
45 in the retail RSP each year since 1986. You're aware of that?

46 MR. OLSER: I'm aware that the Board has reviewed it. I'm  
47 not sure what the process is of formally approving it. I  
48 know that they review it regularly.

49 MS. BUTLER, Q.C.: Okay, but this paragraph, in a holistic

50 way, suggests that the approach or the methodology used  
51 since 1986 is inaccurate?

52 MR. OLSER: I guess it is improper would be more the  
53 focus of it.

54 MS. BUTLER, Q.C.: Okay, and that is the term you used?

55 MR. OLSER: Yeah, and I guess the focus of the concern is  
56 on the allocation between what you call the retail plan and  
57 the industrial plan, I guess, is what it really comes down to.  
58 That's the focus of my attention.

59 MS. BUTLER, Q.C.: You actually, in your conclusions,  
60 have two focuses, but I accept that that's one of them. I  
61 wonder if you might look at page 9 of your second  
62 supplemental, which is the same document you're in there,  
63 Mr. O'Rielly. Now, lines 1 and 2 at the top address,  
64 basically, the quantification of the substantive conclusions  
65 that you read a moment ago, and could you just read in  
66 lines 1 and 2 for us, please?

67 MR. OLSER: "There is insufficient information on the  
68 record to quantify the specific impact of these changes,"  
69 which refers to what I just ... the previous pages, made  
70 some recommendations. "But for 2000 alone the impact is  
71 expected to be a credit to the IC RSP in the order of 1.5  
72 million." There's a footnote that elaborates on that.

73 MS. BUTLER, Q.C.: Yes, and I wonder if we might actually  
74 go to that, 22 at the bottom, and just take your time now  
75 and read that one slowly because it deals with three  
76 different elements.

77 MR. OLSER: Do you want me to read it into the record?

78 MS. BUTLER, Q.C.: Please, yeah.

79 MR. OLSER: "The annual forecast sales to Albright and  
80 Wilson and Royal Oak Mines is included in the RSP at 21.5  
81 gigawatt hours which would result in a revenue credit to IC  
82 of \$415,810. The production demand related reallocation is  
83 shown in **IC-284**, Table 2, as \$904,203. The transmission  
84 demand related reallocation is shown in **IC-284**, Table 3, as  
85 \$273,208. The rural deficit allocation has already been  
86 removed from the IC RSP approved for 2000."

87 MS. BUTLER, Q.C.: Okay. Mr. O'Rielly, is it possible to get  
88 the footnote and the lines 1 and 2 on the same page, on the  
89 same screen, please? Okay, so what you're addressing  
90 here, Mr. Olser, as I understand it, is in terms of your  
91 ultimate recommendation to the Board and which is to go  
92 back, re-forecast and recalculate the RSP. You're  
93 suggesting that had they done that for the year 2000, based  
94 on your numbers ... and back down to footnote 22. Can we  
95 just scroll up slightly there? Thank you. If they did go  
96 back and reassess and recalculate the RSP the last two  
97 elements that are referred to in footnote 22 would be the  
98 results?

1 MR. OLSER: Well, let's be ... just to put everybody on the  
2 same page, why don't we go back to the previous page, 8?

3 MS. BUTLER, Q.C.: Sure.

4 MR. OLSER: And just look at the recommendations which  
5 I did, I think, read out last night. Everything we're looking  
6 at in those numbers relates to the recalculating and  
7 restating the RSP. At line 20, 21, the RSP back to 1992,  
8 making the following adjustments. One, do not reallocate  
9 production demand or transmission demand right across  
10 between the various customer groups.

11 MS. BUTLER, Q.C.: Okay, let's stop there, and in the first  
12 one, the reallocation of production demand, you've run a  
13 calculation on ... relying on industrial customers RFI,  
14 actually. You've had a calculation run which suggests that  
15 if that was done for 2000 the result would be \$904,203, that's  
16 the figure in footnote 22?

17 MR. OLSER: Yes.

18 MS. BUTLER, Q.C.: Okay.

19 MR. OLSER: So we're ... and the transmission demand  
20 similarly in ...

21 MS. BUTLER, Q.C.: Mr. O'Rielly, can we just go back to  
22 page 8, please? Thanks a lot, and for the transmission  
23 demand there in line 1 the result, which again came from  
24 footnote 22, but you don't have to go to it, Mr. O'Rielly, is  
25 the ...

26 MR. OLSER: Yeah, there's a number there that ...

27 MS. BUTLER, Q.C.: ... \$273,208?

28 MR. OLSER: And let's just take a few seconds to discuss  
29 this one. What we're really dealing with here is the result  
30 of using the AED or average in excess demand method,  
31 which was part of the cost of service methodology in the  
32 1980s and was recommended when you did the generic  
33 hearing, recommended to be removed and replaced with  
34 another method such that this issue is not an issue on the  
35 go forward plan. Like, this whole supplementary evidence,  
36 number two, is dealing with the history. We do not have  
37 this issue with respect to the years 2002, going forward,  
38 because the company is no longer using the AED method,  
39 it's no longer using production demand or transmission  
40 demand to do anything with the RSP, so we don't have this  
41 problem in the future. That's, I'm not addressing it. You do  
42 not have this problem if you adopt the methodology  
43 recommended by the Board in the generic cost of service.  
44 Okay. This problem, in essence, means that the cost of  
45 service methodology used to reallocate the RSP on the  
46 month to month basis and an annual basis in particular, up  
47 until 2002, has relied upon the AED method, have used  
48 production demand and transmission demand as part of its  
49 calculations, even though these are not effected by the use

50 of energy or the use of water, those types of things, and  
51 has lead to things that I think are problems, so thus, the  
52 whole rationale for removing them is that they are not part  
53 and parcel of the methodology that this Board had  
54 considered and said should be used in the future, as of  
55 roughly the mid 1990s, so that's the underlying perspective  
56 going into this issue. It's explained in the evidence that the  
57 result of using this leads to allocations that are completely  
58 different than what occur if you allocate on the basis of  
59 energy. I think the evidence that I give and I think others  
60 have given is it's a fair way to allocate it as on the basis of  
61 energy, so we got a problem here, and it became a serious  
62 problem during the 1990s, so that's number one.

63 MS. BUTLER, Q.C.: Number one, as we've just seen,  
64 relates to two figures from footnote 22, \$904,203 and  
65 \$273,208?

66 MR. OLSER: Right, and it comes to roughly \$1.27, \$1.3  
67 million or the \$1.5.

68 MS. BUTLER, Q.C.: For the year 2000 alone?

69 MR. OLSER: For the year 2000 alone, yeah.

70 MS. BUTLER, Q.C.: Alone. And number two, the removal  
71 of Albright and Wilson Americas and Royal Oak Mines  
72 from the load forecast for the months after they had  
73 disconnected, you've run a calculation, and in your  
74 footnote 22, you suggest that for the year 2000 that, in and  
75 of itself, would have resulted in \$451,000 ... I'm sorry,  
76 \$415,810?

77 MR. OLSER: That's correct, and the issue there is that the  
78 way the mechanics of the RSP worked, it's assumed, I  
79 presume, looking at it, that these people's load forecast,  
80 because it was there in the past, continue to be borne by  
81 the industrial customers. Whereas, if we had another rate  
82 hearing or something they'd be borne by all the customers  
83 and it wouldn't ... that should be fairly straightforward.  
84 Number three, assign the rural deficit based on the PUB  
85 approved rural deficit allocation ratios from the 1992 cost of  
86 service. Now, this matter doesn't arise on the page you  
87 referred me to because the rural deficit has been already  
88 removed, courtesy of a correction made since this hearing  
89 started, but, it would apply to the years before the year  
90 2000, and the thrust here is that by using the deficit  
91 allocation ratios from the '92 cost of service at least  
92 everybody knows what we're doing. There are other  
93 approaches that might be possible, but it would seem to get  
94 into some complexities. Certainly, using one that relies on  
95 production demand and transmission demand, Albright and  
96 Wilson and Royal Oak Mines is causing a lot of trouble,  
97 and there's also problems, I think, with the deficit anyway  
98 in some of these RSP calculations historically, so ...

99 MS. BUTLER, Q.C.: Okay. Well, I will focus in my cross-

1 examination on the first two, and just so that we're clear  
2 though when you're talking about number one, and based  
3 on what you've just told me, is it still your recommendation  
4 to this Board that they recalculate and restate the RSP from  
5 `92 forward with those adjustments?

6 MR. OLSER: Yes.

7 MS. BUTLER, Q.C.: Okay. Mr. Olser, can I just ... and, Mr.  
8 O'Rielly, with your help, look at the transcript from  
9 yesterday so we can see what you said about these same  
10 two issues, please? I think it's page 44. Okay, and again,  
11 just to put this in focus for myself, if no one else.

12 MR. O'RIELLY: Which line number?

13 MS. BUTLER, Q.C.: I think you can start with 17. Thank  
14 you. You're saying here, "The basic recommendation on  
15 the final page," so we're talking about the final page of your  
16 second supplemental evidence, "In order to address the  
17 significant inconsistencies, and in my view, improper  
18 operation, for the reasons I've given you, of the RSP, since  
19 the Board last reviewed Hydro in `92, I suggest, this is  
20 number one, it's necessary to recalculate and restate the  
21 RSP back to `92, making certain adjustments. Namely, do  
22 not allocate production demand or transmission demand  
23 related costs between the various customer groups since  
24 they have nothing to do with energy and nothing to do  
25 with changes in the earnings of the company." Is that the  
26 first one?

27 MR. OLSER: Yes.

28 MS. BUTLER, Q.C.: Okay, and am I correct in saying that  
29 what you've addressed there in those lines is what we just  
30 saw on page 8 of your testimony as number one?

31 MR. OLSER: That's what I was trying to summarize, yes.

32 MS. BUTLER, Q.C.: Okay, and then your transcript goes  
33 on then, and you say, "Two, remove Albright and Wilson  
34 Americas and Royal Oak Mines from the load forecast for  
35 the months they've been disconnected." You're dealing  
36 with the second one, the second recommendation from  
37 page 8?

38 MR. OLSER: Correct.

39 MS. BUTLER, Q.C.: And the third one, obviously, is the  
40 third recommendation?

41 MR. OLSER: Correct.

42 *(11:45 a.m.)*

43 MS. BUTLER, Q.C.: Okay. I'm finished with that transcript,  
44 thanks, Mr. O'Rielly. Mr. Olser, when you conclude with  
45 language as strong as you have, improper allocations, and  
46 I think the second phrase you used was allocations that are  
47 not properly part of the RSP, can I safely suggest that you

48 have referred and reviewed in detail the document that you  
49 refer to in your second supplementary testimony which set  
50 out the history of the RSP?

51 MR. OLSER: Well, in the time period that has been  
52 available and the time when the documents become  
53 available I've reviewed them. A lot of this became available  
54 fairly recently, some indeed became available only the last  
55 week ago today, so in that context, the answer is yes.

56 MS. BUTLER, Q.C.: Okay, and specifically, at page 7 of  
57 this second supplemental testimony, line 30, you make  
58 reference to a letter Hydro sent to the Board March 26th,  
59 `86 in response to **IC-284(e)**, so clearly, you had that letter  
60 prior to drafting your second supplemental testimony  
61 which was provided to us all as a group on November 25th,  
62 2001?

63 MR. OLSER: Correct.

64 MS. BUTLER, Q.C.: I make that point, Mr. Olser, because,  
65 quite frankly, I thought I heard you say this morning, in  
66 answer to Mr. Young's question, that you didn't have the  
67 information in that letter prior to drafting this testimony.  
68 Did I misunderstand you?

69 MR. OLSER: I don't recall discussing that with Mr. Young,  
70 but we discussed a letter. I didn't have ... he was probably  
71 referring to ... my recollection is we were referring to some  
72 September evidence of mine, and I didn't have certain  
73 information at that time, but I'm not even sure it was really  
74 into this topic that we were talking about that. I may stand  
75 corrected. The point is, when I wrote this evidence it's  
76 clear I had the March 26th letter.

77 MS. BUTLER, Q.C.: Thank you, and another letter that you  
78 referred to, and because I've asked you now specifically  
79 whether you have reviewed in detail the documents that  
80 you received and are referred to in your testimony, is a  
81 letter from Hydro to Mr. Meldine (phonetic) who is, of  
82 course, with us and represents Abitibi. Page 8, lines 10 to  
83 7 ... I'm sorry, 10 to 17. Where you say ...

84 MR. OLSER: Yes, that letter was also in our possession  
85 and I had looked at it.

86 MS. BUTLER, Q.C.: Okay, and were you also aware, Mr.  
87 Olser, or would it surprise you to learn that Newfoundland  
88 Power and Hydro would have met several times over the  
89 years between `86 and 2002 to discuss the workings of the  
90 RSP, or is that what you would expect?

91 MR. OLSER: I would assume that Newfoundland Power  
92 and Hydro would have discussed this from time to time. I  
93 have no knowledge of ... nothing that I've sort of reviewed  
94 that sort of pointed out how frequently this has taken  
95 place.

96 MS. BUTLER, Q.C.: No. One of those two letters though

1 I think, we'll see when we get into the details of it, suggests  
2 that there was a meeting between Hydro and Abitibi, I  
3 could be wrong. Well, maybe I'll stand corrected too, but  
4 we'll come to that in a moment. Can I turn now to the actual  
5 running of the cost of service for the Rate Stabilization Plan  
6 calculations and address, in a focused way, the first of the  
7 two recommendations that you made in your testimony  
8 yesterday at page 44? So we're talking here about your  
9 suggestion that Hydro has reallocated cost of service  
10 assets that are not part of the RSP. Is that a fair summary  
11 of the conclusion or recommendation?

12 MR. OLSER: Sorry, would you restate that again?

13 MS. BUTLER, Q.C.: Yeah. That Hydro has reallocated cost  
14 of service assets that are not part of the RSP?

15 MR. OLSER: I don't think I've ever used that way of stating  
16 it so I'm trying ... I'm not sure ...

17 MS. BUTLER, Q.C.: Okay. Well, let's just reword it the way  
18 you've actually stated it. That Hydro's process results in  
19 substantive balances and the fund being improperly  
20 allocated to NP and IC?

21 MR. OLSER: Okay.

22 MS. BUTLER, Q.C.: Okay. Now, page 7 of that second  
23 supplementary testimony, lines 10 to 12 starts with a  
24 reference to the Board's recommendation on the RSP, and  
25 could you indulge me, Mr. Olser, by reading in pages ...  
26 sorry, lines 9 to 12?

27 MR. OLSER: "This change is further described at page 90  
28 where the Board states, the Board recommends that any  
29 earnings variation, because of a difference between the  
30 estimated load and the actual load be included in the Rate  
31 Stabilization Plan so that Hydro's earnings will not vary."

32 MS. BUTLER, Q.C.: Thank you, and do you accept that it  
33 is as a direct result of that recommendation that Hydro  
34 calculates the load variation component for the RSP?

35 MR. OLSER: It's my understanding that that  
36 recommendation lead to the utility introducing the load  
37 variation element of the RSP, that it wasn't part of its initial  
38 submission and it was ... in trying to deal with what the  
39 Board had raised here that it introduced that component of  
40 the plan.

41 MS. BUTLER, Q.C.: Okay. Now, can we scroll down to line  
42 30, please? And that's where we see the reference again to  
43 **IC-284**, which is the March 26, 1986 letter. I wonder if you  
44 might read for us lines 31 to the end of the page, and it will,  
45 in fact, go on to the next page? Thank you. Starting with  
46 "This letter."

47 MR. OLSER: "This letter describes the practical  
48 methodology for implementation of the RSP, but provides

49 no details to inform the Board that Hydro is proposing to  
50 reallocate demand related costs that are beyond the stated  
51 purpose and intent of the RSP, and which are not varied by  
52 operation of the RSP based on year end actuals. In fact,  
53 the letter clearly states, under the heading of the two Rate  
54 Stabilization Plans that separate plans for retail customers  
55 in IC will be established and each plan will reflect on a  
56 monthly basis the changes in Hydro's total cost related to  
57 variations in fuel price, hydraulic production and load, as  
58 recommended by the Board in it's report. This specific  
59 reference to changes in total costs would appear to exclude  
60 reallocations which are not related to changes in costs,  
61 including production demand related costs and  
62 transmission demand related costs."

63 MS. BUTLER, Q.C.: Okay. I'm fine with you stopping there  
64 unless you feel that you need to finish the thought with the  
65 words that follow.

66 MR. OLSER: Just let me ... the rest of it doesn't need to be  
67 read.

68 MS. BUTLER, Q.C.: Thank you. Alright, so just going  
69 back then to the bottom of page 7. Again, I considered it  
70 myself, as a fairly significant conclusion that you had  
71 drawn when you say, line 31, that, "The letter provides no  
72 details to inform the Board that Hydro is proposing to  
73 reallocate demand related costs that are beyond the stated  
74 purpose and intent of the RSP based on year end actuals."  
75 Do you agree that's a fairly focused and specific  
76 conclusion which you've drawn from the letter?

77 MR. OLSER: Yes.

78 MS. BUTLER, Q.C.: Okay, and the letter itself, if Mr.  
79 O'Rielly can help us to bring it up, it's **284(e)**, **IC-284(e)**.  
80 Thank you. Thank you, Mr. O'Rielly. Go back to page 1?  
81 Thanks. You'll see on the top right-hand corner that this  
82 **IC-284(e)** letter is marked **JSH-4(i)**, 1989. Do you know  
83 why that is so?

84 MR. OLSER: No.

85 MS. BUTLER, Q.C.: Okay. I'm going to suggest to you,  
86 Mr. Olser, that it is so because this letter was provided to  
87 this Board in 1989 in response to an RFI from Joseph  
88 Hutchings, and we'll provide the handout now showing the  
89 question that was asked, which was question 4, and we'll  
90 just wait for that to be distributed before we get into the  
91 details of the letter.

92 MR. KENNEDY: That's NP No. 10, Counsel.

93 **EXHIBIT NP-10 ENTERED**

94 MS. BUTLER, Q.C.: And **JSH-4** from 1989 reads as  
95 follows. "Provide a statement of the rules governing the  
96 Rate Stabilization Plan and month to month results for the  
97 plan since implementation showing the amounts charged to

1 and against the plan in respect of variations in water, oil  
2 and load. Please provide two separate answers, one  
3 referring to the plan for retail customers and one referring  
4 to the plan for wholesale customers." Now, certainly our  
5 position, and I'm sure if there's any disagreement with it it'll  
6 be raised, that this letter was provided by Hydro in  
7 response to that request, and that, of course, Mr.  
8 Hutchings' question and the answer that was given by  
9 Hydro were ultimately intended to assist the Board through  
10 the RFI process back in 1989. You would agree, of course,  
11 that that's the purpose of the questions and answers that  
12 are posed by RFIs prior to the hearing, right?

13 MR. OLSER: Correct.

14 MS. BUTLER, Q.C.: Okay. My point, Mr. Olser, is that the  
15 letter which had been written to the Board in 1986 then  
16 became the subject of evidence before the Board again in  
17 1989. Were you aware of that?

18 MR. OLSER: No.

19 MS. BUTLER, Q.C.: But it is your evidence that this letter,  
20 which has now been directed to the Board in '86, placed  
21 before the Board again in 1989, provides insufficient detail  
22 to inform the Board of what Hydro is doing in 1986 and  
23 from 1986 to 1989 to calculate the load variation in the RSP,  
24 is that right?

25 MR. OLSER: On the matters that I'm relating to here in my  
26 recommendations, yes, and the impact that they have on  
27 trying to carry out what the Board had talked about in its  
28 initial order.

29 MS. BUTLER, Q.C.: And specifically, and we'll keep the  
30 letter on the screen for the moment, Mr. O'Rielly, but  
31 specifically at page 7, lines 31 to 34 of your second  
32 supplementary testimony, you are quarrelling with lack of  
33 detail to inform the Board of Hydro's proposal to reallocate  
34 demand related costs based on year end actuals, and which  
35 you say that the demand related costs are beyond the  
36 purpose and intent of the RSP?

37 MR. OLSER: That was what I said, yes.

38 *(12:00 noon)*

39 MS. BUTLER, Q.C.: What was the intent of the RSP, Mr.  
40 Olser?

41 MR. OLSER: The ultimate intent, as proposed, was to deal  
42 with rate stabilization relating to changes in the fuel costs  
43 and hydraulic capability. The Board introduced additional  
44 consideration, I gather, relating to earnings variation, and  
45 that lead to the load component being added. My  
46 understanding of those things, absent an AED  
47 methodology being in place, is that you would be dealing  
48 with variations in short-term costs of the system relating to  
49 fuel that are occasioned by water or generation, fuel price

50 or load, but that you would not be attempting to get into  
51 long-term capacity related costs that are related to peak  
52 demands. That's essentially what we're talking about.

53 MS. BUTLER, Q.C.: And what is it that you rely upon in  
54 suggesting that?

55 MR. OLSER: What I've been able to review today.

56 MS. BUTLER, Q.C.: Yeah, and anything specifically, Mr.  
57 Olser, that you can point me to that you rely upon in  
58 making that conclusion on the interpretation of the purpose  
59 and intent of the RSP?

60 MR. OLSER: Well, our odyssey on this has been going  
61 from the application backwards and the stuff that we're now  
62 looking at is it fairly recent, even if it was done a long time  
63 ago, and certainly the focus of the entire discussion today,  
64 I would suggest, has been along the lines I just laid out,  
65 and I didn't see anything in this document when I read it to  
66 contradict that.

67 MS. BUTLER, Q.C.: Okay, and specifically, are you saying  
68 that you didn't see anything in this document to contradict  
69 your suggestion that the Board did not intend to reallocate  
70 demand related costs based on year end actuals?

71 MR. OLSER: That the Board, dealing with the issues that  
72 the Board has raised, that we have read here on earnings  
73 variations and that matter, there's no evidence that I have  
74 that the Board is focused on that issue. I presume that the  
75 Board was properly advised back in the mid 1980s and it  
76 knows its using an AED methodology, then it would, if it's  
77 adopting the AED approach it would know it's going to  
78 have some effects here, but if the matter had been  
79 discussed in terms of the implications it would begin to  
80 show that we're going to have problems of the type we're  
81 now talking about. I've seen no evidence of those issues  
82 being talked about so that the Board would have in its mind  
83 the problems that I'm addressing that become front and  
84 centre in the 1990s, it was particularly after the time period  
85 the Board has discarded the AED for future applications.

86 MS. BUTLER, Q.C.: Back to the point that you were  
87 making though and which I will read to you from page 7 of  
88 your second supplemental testimony. You do suggest that  
89 this letter, which is before us on this screen, lacks detail to  
90 inform the Board of Hydro's proposal to reallocate demand  
91 related costs based on year end actuals?

92 MR. OLSER: It was not my understanding in reading the  
93 letter that the Board would have front and centre in its mind  
94 that we are adopting on a path that would lead to dealing  
95 with long-term capacity cost allocations rather than short-  
96 term energy cost allocations.

97 MS. BUTLER, Q.C.: Which you say are beyond the  
98 purpose and intent and the RSP?

1 MR. OLSER: As I understand it, yes.

2 MS. BUTLER, Q.C.: Now, Mr. Osmond, on November 19th,  
3 2001, in his transcript at page 4 ... and we can go to that if  
4 you don't mind, Mr. O'Rielly, but we will go back to that  
5 letter. Line 83. In answer to my question "Is it fair to say  
6 that the three primary components of the RSP are the  
7 hydraulic production variation, the load variation and fuel  
8 cost variation calculations." It says "That's right, and  
9 there's one other minor one which is the rural rates  
10 alteration added by the Board in '92." So VP finance  
11 accepts that there are three primary components to the Rate  
12 Stabilization Plan. Do you accept that that is the case?

13 MR. OLSER: I do, but I suspect that we're talking at the  
14 moment, you and I, about two totally different things. This  
15 evidence that you're referring me to is not attacking the use  
16 of the load component. It's got nothing to do with my  
17 testimony in this supplementary evidence dated November  
18 25th.

19 MS. BUTLER, Q.C.: But what you are suggesting is that  
20 the load component, which is one of the three primary  
21 components he identifies or agrees with me is in the plan is  
22 being applied in terms of mechanics in a manner which you  
23 feel is improper?

24 MR. OLSER: I never thought of it in the context of it being  
25 the load component necessarily that is to be held  
26 accountable for this problem. It may be that that's the case.  
27 I'm just simply saying that the result goes way beyond  
28 dealing with the effect of load variation on fuel  
29 requirements or costs, but goes to dealing with capacity  
30 issues to do with peak loads. That's the substance and  
31 thrust of what I'm talking about.

32 MS. BUTLER, Q.C.: Okay. Go back into the letter then **IC-**  
33 **284(e)** page 1, and I wonder if you could just read the last  
34 paragraph on the first page, "This new approach"?

35 MR. OLSER: "This new approach will allow us to establish  
36 segregated Rate Stabilization Plans for retail and industrial  
37 customers that will exactly reflect the revenue that would  
38 have been collected from each customer group had the  
39 actual results of load, hydro production and fuel price  
40 changes been known at the time of preparation of the 1986  
41 final cost of service filed with the Board. We feel this will  
42 result in Hydro's retail and industrial customers being  
43 treated fairly and independently of each other, as it is  
44 based on the cost of service methodology approved by the  
45 Board."

46 MS. BUTLER, Q.C.: Okay, so the fourth line of that refers  
47 to "had the actual results of load," etcetera, etcetera, "been  
48 known at the time of preparation of the 1986 final cost of  
49 service." Now, what is load?

50 MR. OLSER: Well, load is talked about in two dimensions.

51 One is the capacity or demand and the other one is energy.  
52 Both these two elements together are, in a layman's sense,  
53 referred to as load, but you measure or meter kilowatt hours  
54 which is energy or volume of consumption, and in the case  
55 of industrial customers, anyways you meter what capacity  
56 do they take, what's their peak requirement and you charge  
57 them accordingly, so that's called capacity or demand.

58 MS. BUTLER, Q.C.: Okay, so just to abbreviate, load, from  
59 your perspective, is demand and energy?

60 MR. OLSER: In a layman's sense and in the power  
61 business sense that's the way you could interpret it, so  
62 we'd have to start from there.

63 MS. BUTLER, Q.C.: Okay, and in fact, Hubert Budgell, I  
64 think when he testified, presented, of course, in his pre-  
65 filed, a load forecast which has demand and energy  
66 components in it. You would have seen that in preparation  
67 for your evidence?

68 MR. OLSER: I have certainly seen it, yes, and it's all the  
69 way through the cost of service study we have energy and  
70 we had demand, even back, I presume, in the 1980s, so at  
71 least the ones I've seen in the 1990s have all had ... pay  
72 attention to both these dimensions, yes.

73 MS. BUTLER, Q.C.: Okay.

74 MR. OLSER: So if you're going to fully apply the final cost  
75 of service, I presume but I don't know, that in the 1980s,  
76 1986 you would have had to look at demand as well as  
77 energy and you would have to look at the revenues that are  
78 collected if you're going to do it the way you're implying,  
79 revenues that are collected from demand as well as the  
80 revenues that are collected from energy.

81 MS. BUTLER, Q.C.: Okay. Now, back to the letter which is  
82 on the screen, and this time page 2, the last full paragraph  
83 on the page which is, yeah, the one that starts with "The  
84 total cost change." Okay, so the letter from Hydro to the  
85 Board back in 1986 now suggests, "The total cost change  
86 due to load variation will be determined by comparing  
87 monthly the 1986 final cost of service sales, as presented  
88 by Hydro to the Board at the conclusion of its hearing on  
89 its August 6th, 1985 referral, with the 1986 actual sales and  
90 multiplying the gigawatt hour differential by the cost of fuel  
91 at Holyrood used in the '86 cost of service study as \$30 per  
92 barrel, 50 mils. Total revenue received due to the load  
93 variation would be deducted to determine the adjustment  
94 to be made to the load variation provision." And I think we  
95 saw how that worked through Mr. Osmond when we lead  
96 him through an exhibit which is identified as **NP-8**. My  
97 point in reading that paragraph, Mr. Olser, is that this does  
98 set out the detail that Hydro intends to follow in terms of  
99 its methodology for the load variation component, doesn't  
100 it?

1 MR. OLSER: Yes, I certainly paid attention to this  
2 paragraph.

3 MS. BUTLER, Q.C.: And on page 4 ...

4 MR. OLSER: If I could ...

5 MS. BUTLER, Q.C.: Sure.

6 MR. OLSER: .. just highlight for your benefit on the  
7 previous one we were looking at.

8 MS. BUTLER, Q.C.: Page 2, yeah.

9 MR. OLSER: Yeah, thank you. The last sentence of the  
10 paragraph. "Total revenue received due to load  
11 variations." In the context of what we were just talking  
12 about where I said I would start off thinking about load  
13 being both demand and energy.

14 MS. BUTLER, Q.C.: Uh hum.

15 MR. OLSER: To the best of my knowledge, and I can be  
16 corrected because there's always new things surfacing in  
17 this process, I have never seen an RSP that takes account  
18 of the revenue collected from the industrial customers for  
19 demand, so I assume if that is sustained that the operative  
20 definition of the word load for the RSP is energy and not  
21 demand, and thus, begins my problem.

22 MS. BUTLER, Q.C.: Alright, so you were concentrating on  
23 the last sentence of the paragraph, but let's just take a  
24 careful look at it for the moment. "Total revenue received  
25 due to the load variation will be deducted to determine the  
26 adjustment to be made to the load variation provision."

27 MR. OLSER: Yes, and in the practical term of the plan the  
28 way it's been run, that's been energy only, and in terms of  
29 it, you know ... for your customer, your group, it doesn't  
30 matter because you only get charged in energy rate, but for  
31 the industrials it's quite interesting because it's a demand  
32 charged rate and there may well be variations from time to  
33 time on it, but anyway, it seems that when you look at the  
34 plan load is being talked about in the context of energy is  
35 what my point is, and that, I would assume if I was sitting  
36 on a board back then that that's what probably seems to be  
37 flowing from all this, if I really understood all the mechanics  
38 that you're talking about, which leads to some dilemmas.

39 MS. BUTLER, Q.C.: Despite the fact that load, as used in  
40 the industry, implies demand and energy?

41 MR. OLSER: Yeah, but when we're talking about short-term  
42 cost variations and talking about fuel related stuff it tends  
43 to be focused on the energy variable.

44 MS. BUTLER, Q.C.: Let's look at page 4 to see what other  
45 detail was provided, and this is under the title Calculation  
46 of Plan Balances. Okay. This is a fairly long section, Mr.  
47 Olser, but I think it is worthwhile reading, if you wouldn't

48 mind?

49 MR. OLSER: "Each month Hydro will recalculate the 1986  
50 cost of service by customer, replacing estimated 1986 costs  
51 with actual costs as they become available related to any  
52 changes which may occur in both firm and secondary  
53 loads, hydro production and/or fuel prices. The difference  
54 between Hydro's new total cost of service, thus derived,  
55 and the 1986 final total cost of service filed with the Board  
56 will indicate the argued adjustment which must be made in  
57 the balance of the two plans. The adjustment to be made  
58 to the balance of the retail customers' plan will be derived  
59 monthly by comparing the new cost of service for Hydro's  
60 retail customers as a group with the 1986 final cost of  
61 service filed with the Board for the same customers netted  
62 revenue received due to any changes in firm energy sales.  
63 A similar procedure will be employed to determine the  
64 adjustments to be made in the industrial customers plan.  
65 As the documentation involved in recalculating the 1986  
66 cost of service is quite extensive, and the only cost of  
67 service analysis that will actually affect retail customer rates  
68 will be the analysis performed in June of 1987, it is not  
69 proposed to send this documentation to the Board each  
70 month. However, this information will be available to the  
71 Board and intervenors upon request and the June, 1987  
72 cost of service analysis will be filed with the Board."

73 MS. BUTLER, Q.C.: Okay. Thank you. Now, looking back  
74 to page 4 there, in the first paragraph that started with,  
75 "Each month Hydro will recalculate the 1986 cost of service  
76 by customer," etcetera.

77 MR. OLSER: Yes.

78 MS. BUTLER, Q.C.: Clearly, this tells the reader that Hydro  
79 intends to recalculate the cost of service every month by  
80 customer, replacing 1986 costs with actual, right?

81 MR. OLSER: Well, it says that. Of course, it doesn't do  
82 that except in the context of very specific elements of the  
83 cost of service. I don't believe it does what it was intended  
84 to replace all costs in the cost of service with all new  
85 actuals. That isn't ... so the sentence may mean different  
86 things to different people reading it, but if we know the  
87 plan it doesn't replace all costs with actual costs, to the  
88 best of my knowledge.

89 MS. BUTLER, Q.C.: Okay. Mr. Olser, let's just take our  
90 time now. The third line.

91 MR. OLSER: Okay.

92 MS. BUTLER, Q.C.: Okay. No, actually, just go to the  
93 second line. "Replacing estimated 1986 costs with actual  
94 costs as they become available related to any changes in  
95 loads."

96 MR. OLSER: Right, but with all due respect, we do not try

1 and change in the plan all costs that could be related to  
2 loads. We don't change costs for capital related items that  
3 could be related to load changes during this time period, so  
4 it doesn't mean we change all costs in the plan related to  
5 load. We change some costs, energy costs, to be specific.  
6 That's what, in practical terms if I look at the plan that  
7 you've been operating under, that's what it means. It  
8 doesn't even change all costs related to Hydro production.  
9 It changes the extent at which Hydro production affects  
10 fuel use and fuel costs. If you built some new hydro  
11 production during this time period it is not substituted into  
12 the RSP plan as a capital cost item. If you had a new NUG  
13 it isn't brought into the plan as a capital cost item or an  
14 operating cost item, so these words have to be interpreted  
15 in the light of what we're talking about, and I think ... well,  
16 I'll leave it at that.

17 *(12:15 p.m.)*

18 MS. BUTLER, Q.C.: Okay. Just look at the second  
19 paragraph now, "The adjustment to be made." This  
20 explicitly indicates that for the retail plan that concerns  
21 Newfoundland Power the adjustment will be derived from  
22 comparing the new cost of service to the 1986 final of  
23 forecast cost of service for the same customer, right?

24 MR. OLSER: Relating to firm energy sales, because that's  
25 all ... that's the only way you charge the retail customer,  
26 yes.

27 MS. BUTLER, Q.C.: And in the next paragraph it tells you  
28 that a similar procedure, that is, you know, explicitly  
29 adjusting for 1986 cost of service to actuals will be followed  
30 for the industrial customers' plan?

31 MR. OLSER: Right, and in the context there we do know  
32 that the plans that we've been shown do it only for energy,  
33 they don't bring in anything to do with demand or capacity  
34 sales, so that it literally is only energy in the case of  
35 industrials.

36 MS. BUTLER, Q.C.: So back to your first complaint, if I  
37 might, at page 7, line 31 of the second supplementary  
38 evidence? Okay. Reading it there, line 31, 32, "Provides no  
39 details to inform the Board that Hydro is proposing to  
40 reallocate demand related costs beyond the purpose and  
41 intent of the RSP." Clearly, from my perspective anyway,  
42 the letter is detailed, so I'll skip that part, and the way I  
43 have read those pages I feel that the Board is being  
44 informed of Hydro's proposal to reallocate demand related  
45 costs. Do we have a disagreement?

46 MR. OLSER: Yes.

47 MS. BUTLER, Q.C.: Okay, and can you tell me why?

48 MR. OLSER: Because in all the stuff you've referred me to  
49 from the letter I have not come across anything that would

50 suggest that the Board would believe, if they looked at the  
51 actual mechanics of the plan as it's laid out and was  
52 advised accordingly, that you really are getting into  
53 reallocating demand related costs, capacity related costs.  
54 The letter read in the context of the plan is proposed and  
55 reviewed by the Board would be focusing on energy  
56 related matters.

57 MS. BUTLER, Q.C.: And you say that despite the fact that  
58 the term "load" which is used on page 1, page 2 and page  
59 4 is demand and energy?

60 MR. OLSER: That would be an interpretation that could be  
61 read, but it has to be read in the context of the proposed  
62 plan and the way it's administered, and in that context you  
63 come to the conclusion that it means energy only in the  
64 context of an RSP, which makes sense, by the way. I mean,  
65 it's consistent with the intent of Rate Stabilization Plans.

66 MS. BUTLER, Q.C.: Okay. Well, I guess I'll make the point  
67 now that I was going to make a little later, Mr. Olser, you  
68 are the only expert of all the cost of service experts being  
69 called at this proceeding who is making this criticism of the  
70 RSP. Nobody else seems to have interpreted load in any  
71 other way, other than load equals demand and energy.  
72 Have I missed something or has somebody else got the  
73 same idea that you have?

74 MR. OLSER: Well, we just have two ships passing in the  
75 night. I mean, I don't interpret load generically to be any  
76 different than you're talking about, but in the specific case  
77 of applying the RSP and the letter and the concept of rate  
78 stabilization I would not ever envisage that someone would  
79 try and create a Rate Stabilization Plan to deal with capacity  
80 issues, because they're long run issues. You come before  
81 the Board and have them dealt with one by one there, so on  
82 top of that I would point out that the applicant has indeed  
83 gone away from this entirely in its proposed plan for the  
84 year 2002 going forward. There is no concept of a capacity  
85 or demand related element to the new plan as proposed for  
86 the Board or its adoption, so I think that I'm not alone in  
87 that as far as I understand the way it has evolved. It's quite  
88 clear that what I'm suggesting is indeed what you're  
89 proposing to do from 2002 onwards and the issue is, is the  
90 time period when the Board decided that the cost of service  
91 methodology should not be the AED to the time period  
92 when you're proposing a new plan, so ...

93 MS. BUTLER, Q.C.: Let's look back at **IC-284(e)** and the  
94 schedule that was attached to the letter, which is page 12,  
95 and despite what you have interpreted from the letter, page  
96 12 is ... yeah, keep going. Have to enlarge it so we can get  
97 the heading there, Mr. O'Rielly.

98 MR. OLSER: I have to tell you that when I received this I  
99 could not read any of the attachment material, so I mean ...



1 MS. BUTLER, Q.C.: Okay. We don't need to read the  
2 numbers so much as to just look that what's attached is a  
3 monthly load forecast, correct?

4 MR. OLSER: If you tell me that's what it is. I can't read it.

5 MS. BUTLER, Q.C.: Okay, and that for every month what's  
6 been attached, for the benefit of the Board, is the demand  
7 and the energy components of load in megawatts and in  
8 gigawatt hours?

9 MR. OLSER: Uh hum.

10 MS. BUTLER, Q.C.: Right?

11 MR. OLSER: I gather that's what it does.

12 MS. BUTLER, Q.C.: Well ...

13 MR. OLSER: Really, literally, by the time it gets faxed to me  
14 at a distance it looks like this even on the screen.

15 MS. BUTLER, Q.C.: Okay, I accept that, but I guess what  
16 I'm putting to you is that this is inconsistent with the  
17 interpretation that you have made of the references to load  
18 throughout the letter?

19 MR. OLSER: I assume that people using the AED  
20 methodology would be used to seeing loads that have  
21 MWs and kilowatt hours in them, but the implications of  
22 the AED methodology in terms of a stabilization plan is my  
23 point is I don't think people put their minds to that or that  
24 the capacity related element of costs has, in fact, been  
25 consistently addressed in the plan or intended to be  
26 addressed in the plan. It's a residual impact of an AED  
27 method is the thrust of what I keep getting at. It may well  
28 be that in 1985 everybody understood that the AED  
29 method would have all these implications. I don't know  
30 that, but I do know from the path of trying find out what  
31 this was all about, that a lot of people didn't know about it  
32 recently, and that it has serious implications since the  
33 Board decided not to use the AED method.

34 MS. BUTLER, Q.C.: So you were recommending to this  
35 Board that demand should not be built into the load  
36 component of the RSP?

37 MR. OLSER: Clearly, yes. It's not consistent with a rate  
38 stabilization concept, but that it never was is more my  
39 point. The capacity related costs are not part of the costs  
40 that are adjusted annually or otherwise, in the RSP as it's  
41 been run to date since the mid 1980s. The only cost  
42 adjustments that have been reflected have been those that  
43 relate to short-term energy costs, to the best of my  
44 knowledge.

45 MS. BUTLER, Q.C.: Okay, and it is also your evidence that  
46 as it relates to the RSP the term "load" does not include  
47 demand?

48 MR. OLSER: Yes.

49 MS. BUTLER, Q.C.: Okay, and yesterday I think you went  
50 even further, when I look at your transcript for November  
51 29th, page 44, lines 22 to 27, perhaps. No, I'm sorry, I've  
52 given you the wrong reference. We'll see. Yeah, uh hum,  
53 44, and just scroll up, Mr. O'Rielly, please, to line 3?  
54 Thanks. Yeah, this is the point I was looking for, that  
55 beyond saying what you've already confirmed for me now  
56 this afternoon, you also say that you don't think it was  
57 necessarily understood the extent to which the RSP would,  
58 in fact, deal with load variations. It had nothing to do with  
59 the earnings of the company, namely, demand and  
60 capacity, I don't think, and you go on to say "The '85  
61 decision and the framework, as far as I can determine, were  
62 working with a mechanism put together then and not  
63 substantively reassessed until now, and I'm not sure that  
64 anybody understood that it would be as un-transparent or  
65 as difficult to deal with when you have to go back and look  
66 at it so many years later." So you're not only saying that  
67 there's mistakes there, but you're saying that the issue was  
68 misunderstood back in 1986, and perhaps again in 1989?

69 MR. OLSER: Well, nobody understood then that if you  
70 tried to go back and look at this now that we'd all have the  
71 difficulties we've been having, because it has been difficult  
72 to get a clear explanation as to how this process works.

73 MS. BUTLER, Q.C.: Alright. Let's see if we can recap this.  
74 In 1985 the Board makes a recommendation. 1986 Hydro  
75 comes to the Board with a letter setting out their  
76 methodology. The Board consistently applies it, Hydro  
77 consistently applies it from 1986 to the present time. 1993,  
78 we'll see a little later, a letter went specifically to Abitibi  
79 concerning the workings of the RSP. You're aware of that  
80 too because that's referred to in your evidence later, right?

81 MR. OLSER: Right.

82 MS. BUTLER, Q.C.: And now you alone, without the  
83 support of any of the other experts, suggests that this has  
84 been wrong for all these years, is that right?

85 MR. OLSER: Yes. In the sense that it is not dealing with  
86 capacity related issues, that's not the intent, and it causes  
87 significant problems, particularly in the 1990s after the  
88 Board has dealt with the ADE methodology.

89 MS. BUTLER, Q.C.: With your indulgence, Mr. Chair, I  
90 wonder could I just continue the point? That might go a  
91 little past the 12:30.

92 MR. NOSEWORTHY, CHAIRMAN: Sure.

93 MS. BUTLER, Q.C.: Thanks. Do I also understand your  
94 second supplemental evidence, Mr. Olser, to suggest that  
95 the industrial customers did not know that the load  
96 component adjusted for variations in both demand and

1 energy?

2 MR. OLSER: In the sense of informed understanding as to  
3 how the plans allocations work, my understanding is the  
4 industrial customers did not know. Whether or not they  
5 were ... they should have known or something else, I won't  
6 get into, but certainly, they have not been able to inform me  
7 as to the allocation methods and what it meant  
8 independently of my attempts to get it through the IR  
9 process.

10 MS. BUTLER, Q.C.: Okay. Can we just look back at page  
11 8 of your second supplementary? And here I think you're  
12 referring to another letter. Let's see. Line 10, page 8, line  
13 10, scroll up there. Thank you. "Hydro has filed, in  
14 response to **IC-286** a copy of the '93 letter to Meldine."

15 MR. OLSER: Yes.

16 MS. BUTLER, Q.C.: Okay. Now, can we just read that  
17 paragraph, please?

18 MR. OLSER: "Finally, Hydro has filed, in response to **IC-**  
19 **286(e)**, a copy of a 1993 letter to Meldine, of Abitibi Price,  
20 showing the calculation of the January, 1993 RSP  
21 allocations. In this case, Hydro's specifically  
22 acknowledges that the increased energy use by each class  
23 for that month is consistent with the relative cost of service  
24 forecasts. In other words, there is no reallocation in that  
25 month required related to energy use. However, the letter  
26 states that the industrial customers can allocate \$361,000 in  
27 that month, more than half the total RSP charge in that  
28 month, entirely on the basis of an increase of peak  
29 megawatts. That calculates to over \$90 per kilowatt  
30 charged to the IC class of 361,000 divided by the extra 4000  
31 KW or well over ten times the demand charge that existed  
32 at that time."

33 MS. BUTLER, Q.C.: Can we just look at **IC-286(e)**, please,  
34 which is the July 27th, '93 letter from Derek Sturge to Hydro  
35 of Hydro to Meldine? It's behind the letter from Stan  
36 Marshall. It's behind that one, please, Mr. O'Rielly. Thank  
37 you. You'll agree, Mr. Olsar, clearly this letter concerns the  
38 Rate Stabilization Plan?

39 MR. OLSER: Correct.

40 MS. BUTLER, Q.C.: And page 2 at the top, can you read  
41 the paragraph on cost sharing ratios, please?

42 MR. OLSER: It's referring to the attached table, it's  
43 something called cost sharing ratios. "Cost sharing ratios.  
44 This component reflects the changes in energy in NCP,"  
45 which is non-coincident peak, "during the month compared  
46 to the test year forecast. In January the increase energy for  
47 both NP and industrials did not cause any significant  
48 change in the energy ratios as both customer classes  
49 increased by proportionately similar quantities. The major

50 factor resulting in the shift of 361,000 to the industrial class  
51 with a four megawatt increase in NCP."

52 MS. BUTLER, Q.C.: Okay. Now, when Hydro told Mr.  
53 Dean, in January of 1993, that the component reflects the  
54 changes in energy, clearly we're talking about energy, but  
55 when they talk about changes in NCP, non-coincident  
56 peak, they're talking about demand, right?

57 MR. OLSER: No question.

58 MS. BUTLER, Q.C.: Okay.

59 MR. OLSER: Although not coincident peak demand, but  
60 anyway, it's dealing with demand function of load.

61 MS. BUTLER, Q.C.: And the schedule which is attached to  
62 the letter under cost sharing ratios refers to the energy  
63 adjustment in gigawatt hours and the non-coincident peak  
64 adjustment, which is demand in megawatts?

65 MR. OLSER: Right.

66 MS. BUTLER, Q.C.: So in this particular case the letter from  
67 Hydro to your clients, the industrial customers, is  
68 suggesting that the workings of the RSP when it comes to  
69 the load variation component have adjustments in both  
70 energy and demand? Am I right?

71 MR. OLSER: Correct.

72 MS. BUTLER, Q.C.: Back to the critique that you were  
73 making in the second supplementary testimony. It appears  
74 that by 1993 there was no confusion from the industrial  
75 customers as to how the load variation component was  
76 working because Hydro had written to Mr. Dean  
77 specifically on the workings of the RSP?

78 MR. OLSER: And that is acknowledged in my evidence,  
79 but it doesn't mean that there's no confusion in the minds  
80 of industrial customers. It just means that a letter was  
81 written, Mr. Dean got it, but if you think that that means  
82 Mr. Dean understands how the cost of service and the RSP  
83 works, I'll let him deal with you.

84 MS. BUTLER, Q.C.: No, that's fine, but I guess in looking  
85 at what Mr. O'Rielly has on the screen for us at lines 10 to  
86 17 of the second supplemental.

87 MR. OLSER: Right.

88 MS. BUTLER, Q.C.: What is the point that you were  
89 making in the paragraph?

90 MR. OLSER: The point I'm making in the paragraph is that  
91 Hydro has revealed that its dealing with NCP, if you like,  
92 and that it is driving the result of a cost allocation rather  
93 than anything to do with energy, and that this is  
94 completely contrary to the intent of a valid rate stabilization  
95 program. My point is that the fact that it's revealed to Mr.  
96 Dean, who wouldn't have familiarity with the issues we're

1 debating is not, to my mind, at stake. I certainly had not  
2 seen this letter or been made aware of this letter until it was  
3 provided in evidence by Hydro, and so I'd have to assume  
4 that it didn't have a lot of importance historically in Mr.  
5 Deane's mind or he would have showed it to me if it had  
6 been such an all mighty revelation, but the point is not  
7 what Mr. Dean per se knows, it's a question of what was  
8 intended by the plan and all the things we talked about  
9 earlier, and this, to my mind, shows the impact of a cost  
10 allocation process that is entirely related to capacity and  
11 nothing to do with energy.

12 MS. BUTLER, Q.C.: Well, tell me, Mr. Olser, by running the  
13 actual cost of service and adjusting for differences in load  
14 from the forecast, how is it that Hydro is not complying  
15 with the Board's 1985 recommendation?

16 MR. OLSER: It's not affecting something that affects the  
17 earnings of the company. The whole purpose of bringing  
18 load into the picture was to deal with that, so this is going  
19 way beyond that, so the mechanism as proposed by Hydro  
20 to deal with the issue the Board raised goes way beyond  
21 the issue and introduces the problems we're talking about.  
22 I'm not accusing anyone of deliberately trying to do  
23 anything. It's just those are the implications and they  
24 become very important in the 1990s after the Board has  
25 moved away from the AED.

26 MS. BUTLER, Q.C.: And by the same methodology how is  
27 it that Hydro has not complied with the terms of its own  
28 letter to the Board?

29 MR. OLSER: I think the essence of the issue is that in  
30 good faith Hydro has complied with what it said it was  
31 going to do. What it said it was going to do had  
32 implications with respect to capacity related costs that I  
33 don't think the parties had fully thought about, and they  
34 become very important in the 1990s after the AED  
35 methodology is set to one side.

36 MS. BUTLER, Q.C.: But isn't the practical effect of what  
37 Hydro had done to ensure that if the retail forecast of  
38 demand and energy was wrong the retail RSP balance was  
39 adjusted?

40 MR. OLSER: The issue we're dealing with is allocation of  
41 these balances between the retail and the industrial plans,  
42 not so much to do with the issue of how you calculate the  
43 hydraulic or the fuel or the load, per se, load components.

44 MS. BUTLER, Q.C.: Okay, but the effect of what they've  
45 done is to ensure that the results of the forecast error are  
46 borne by the class of customers who caused the forecast  
47 error, right?

48 MR. OLSER: In terms of energy the intent is to do that. In  
49 terms of capacity I don't think it gets into that at all.

50 MS. BUTLER, Q.C.: Okay, so you do disagree with me that  
51 when I suggest that the result of the method followed by  
52 Hydro is that forecast error is ultimately borne by the class  
53 of customers that caused the forecast error? You don't  
54 accept that?

55 MR. OLSER: I said the plan seems to be based on the  
56 premise that energy related forecast is borne by the class,  
57 industrial or wholesaler, but I don't see it trying to grapple  
58 with the capacity related costs of the system or the  
59 implications of forecast error there. If the system required  
60 a whole new turbine to be installed to meet a load that had  
61 not been forecast there's no way the RSP attempts to  
62 grapple with that.

63 MS. BUTLER, Q.C.: With that?

64 MR. OLSER: Yeah.

65 MS. BUTLER, Q.C.: And you think that was intended?

66 MR. OLSER: No, I don't think it was intended. I don't think  
67 it had anything to do with capacity related load, that's my  
68 point.

69 MS. BUTLER, Q.C.: Mr. Chairman, we can stop there.  
70 Thank you, very much.

71 MR. NOSEWORTHY, CHAIRMAN: Thank you, Ms.  
72 Butler. Thank you, Mr. Olser. We'll reconvene at 2:00.

73 *(break)*

74 *(2:15 p.m.)*

75 MR. NOSEWORTHY, CHAIRMAN: Good afternoon.  
76 Could I ask Ms. Butler if you could continue, or are you  
77 finished with your cross?

78 MS. BUTLER, Q.C.: Thank you, I'm ready. No, no, I'm not  
79 finished.

80 MR. NOSEWORTHY, CHAIRMAN: Thank you.

81 MS. BUTLER, Q.C.: But thank you, Mr. Chairman, for  
82 indulging me during the lunch hour.

83 MR. NOSEWORTHY, CHAIRMAN: No problem.

84 MS. BUTLER, Q.C.: Sometimes you get to a point where  
85 you can't stop. Okay, Mr. Olser, if I can move on now to  
86 your second complaint with the RSP and this is addressed  
87 in **yesterday's transcript, page 44**, lines 27 to 29 this time.  
88 The recommendation you were addressing was the removal  
89 of Albright & Wilson Americas, and Royal Oak Mines from  
90 the load forecast for the months that they've been  
91 disconnected. I want to deal with that if I can. There was  
92 an exhibit which is known as NP-8, and which was attached  
93 as part of industrial customers 73, that's IC-73, but this  
94 separate portion of it is the January 2001 Rate Stabilization  
95 Plan, and it became the focus of an exhibit that I led Mr.

1 Osmond through on November 19th. Are you familiar with  
2 these RSP summaries by month that were provided in  
3 response to a question posed by the Industrial Customers?

4 MR. OSLER: I'm familiar with them in the sense that I've  
5 gone through them from time to time, yeah.

6 MS. BUTLER, Q.C.: Now item four on page one of the **NP-**  
7 **8**, you see the Holyrood mill rate of 20.35 mills per kilowatt  
8 hour based on an oil price of \$12.31 per barrel, and as I  
9 understand it, Mr. Osler, correct me if I'm wrong, but that is  
10 item two, the \$12.31 per barrel, divided by item three, the  
11 605 kilowatt hours per barrel?

12 MR. OSLER: That's my understanding, yes.

13 MS. BUTLER, Q.C.: Okay, and item six on this summary is  
14 the large industrial energy mill rate, that's your client's mill  
15 rate which for this particular month was 19.34 mills per  
16 kilowatt hour effective January 1st, 2000.

17 MR. OSLER: Correct.

18 MS. BUTLER, Q.C.: And that is, of course, before the RSP  
19 adjustment.

20 MR. OSLER: That's the, I understand that that's the rate  
21 that's distinct from anything to do with the RSP mill rate  
22 that's assigned year by year.

23 MS. BUTLER, Q.C.: Now in this particular month that we're  
24 looking at, the Holyrood mill rate exceeded the large  
25 industrial energy mill rate. 20.35 was higher than 19.34,  
26 right?

27 MR. OSLER: Yes.

28 MS. BUTLER, Q.C.: So in other words, the cost at  
29 Holyrood was higher than the price charged by Hydro to  
30 the industrial customers?

31 MR. OSLER: Yes.

32 MS. BUTLER, Q.C.: Okay, so if the industrial customers  
33 used more kilowatt hours than forecast in that month,  
34 January 2000, in the test year, the cost of Hydro supplying  
35 those additional kilowatt hours exceeds the revenue Hydro  
36 receives from your clients for the kilowatt hour sales, right?

37 MR. OSLER: Correct.

38 MS. BUTLER, Q.C.: Okay, so can we turn to page six for  
39 the actual calculation. This is the calculation of the load  
40 variation component. In Section B there, shown on the far  
41 left hand side of the page, there you go, the portion of the  
42 load variation component for the large industrial clients,  
43 and you'd be familiar with this calculation if you reviewed,  
44 as you say, the RSP reports that were attached to IC-73, so  
45 are you familiar in a general way with the calculation that  
46 follows?

47 MR. OSLER: Yes.

48 MS. BUTLER, Q.C.: Okay, now the 1992 cost of service for  
49 the industrial customers, that's the sales to the industrial  
50 customers in January 2001 was 107 million kilowatt hours?

51 MR. OSLER: The energy portion of this forecast for that  
52 year is shown here as 107 gigawatt hours or million kilowatt  
53 hours.

54 MS. BUTLER, Q.C.: Right.

55 MR. OSLER: Broken into various company accounts, one  
56 of which, some of which are Albright & Wilson, some of  
57 which are Royal Oak.

58 MS. BUTLER, Q.C.: Right, right, and that's important to see  
59 because that's, of course, the point you're making, Albright  
60 & Wilson Americas have 1.5 million and Royal Oak had  
61 600,000, right?

62 MR. OSLER: That's the forecast, I understand, for the year  
63 1992.

64 MS. BUTLER, Q.C.: Right, and in the column that's marked  
65 "actual", the next column over, you'll see that there's zeros  
66 assigned to Albright & Wilson and Royal Oak Mines.

67 MR. OSLER: Correct.

68 MS. BUTLER, Q.C.: So the actual sales of kilowatt hours  
69 that month of that year.

70 MR. OSLER: Right.

71 MS. BUTLER, Q.C.: The actual sales, nevertheless,  
72 exceeded the forecast sales by 215,277 kilowatt hours,  
73 right?

74 MR. OSLER: Correct.

75 MS. BUTLER, Q.C.: Okay, now what happens next,  
76 according to Mr. Osmond, is that the 215,277 variance is  
77 multiplied by the mill rate of 101, which is at the bottom of  
78 Column D.

79 MR. OSLER: Right, which is the difference between the  
80 cost at Holyrood and the energy mill rate applicable to  
81 those customers.

82 MS. BUTLER, Q.C.: Yeah, the difference between the cost  
83 at Holyrood and the price being paid by the industrial  
84 customers.

85 MR. OSLER: Right.

86 MS. BUTLER, Q.C.: And then the amount, which forms the  
87 credit or debit, is in column, the last column to the right. In  
88 this case it amounted to \$217.43.

89 MR. OSLER: Correct.

90 MS. BUTLER, Q.C.: So the load variation component of the

1 RSP is adjusting for the difference between the price the  
2 industrial customers pay and the cost at Holyrood.

3 MR. OSLER: Yeah, the load component does that in the  
4 end. They break it into two components, the revenue and  
5 the cost components, but yeah, in the end, that's what you  
6 said.

7 MS. BUTLER, Q.C.: Okay, it doesn't adjust for the revenue,  
8 it adjusts for the earnings which is the difference between  
9 the revenue and the cost.

10 MR. OSLER: It adjusts for the revenue related to energy,  
11 the 19 mills, and the cost relating to oil at Holyrood, and it  
12 keeps track of both in the whole formula, because they deal  
13 with them differently, but yes.

14 MS. BUTLER, Q.C.: But the actual adjustment is the  
15 215,277 times 1.01, which is \$217.43, so what we're, the  
16 actual adjustment here is on the basis of the earnings and  
17 not on the basis of revenue.

18 MR. OSLER: Earnings as they relate to the items here, not  
19 some other items that will affect the overall earnings of the  
20 company with respect to these sales.

21 MS. BUTLER, Q.C.: Okay, now back to **your second**  
22 **supplemental testimony** at page 3, and I think it's line 29.  
23 Thank you. You say the specific mechanics of the various  
24 components of the RSP have been reviewed. The hydraulic  
25 and fuel price components are operated as one would  
26 expect, and the rural rate alteration component is similarly  
27 simple. The load variation component, however, is the  
28 exception. In order to determine the revenue variation due  
29 to variation in loads, Hydro is required to track sales by  
30 customers and to apply a somewhat coarse assumption that  
31 any incremental load changes from forecast result in either  
32 extra costs for No. 6 fuel, or savings in No. 6 fuel, so there's  
33 really two points being made in this paragraph. The first  
34 one I'd like to deal with is the one that starts with, "In order  
35 to determine the revenue variation", which is at line 33.  
36 The load variation component of the RSP, as we just saw  
37 on page 6, does not adjust for the revenue variation. It  
38 adjusts for the earnings variation, right.

39 MR. OSLER: The diagram, the table is showing it does  
40 that, but the whole use of the RSP keeps track of the  
41 revenue variation separately from the cost variation. The  
42 revenue variation is allocated directly and only without any  
43 formulas to the class. The cost variation is allocated using  
44 the formulas we've been debating, so they keep them  
45 separate in the way in which they carry through the  
46 mechanics of the RSP, so I have that in my mind when I'm  
47 writing here. I don't have that particular format or  
48 demonstration that you just led me to. The one you led me  
49 to, it just has earnings, but they do other things with it  
50 elsewhere in the mechanics.

51 MS. BUTLER, Q.C.: Let's look, if we can, at page 4 of your  
52 **pre-filed, the second supplementary**, line 2. Okay, Hydro  
53 then tracks separately the revenue variation component for  
54 Newfoundland Power and industrial customers, which are  
55 specifically assigned to each of these customers. Hydro is  
56 also, I'm sorry ... yeah, the RSP is also tracking the earnings  
57 variation component, right, in terms of the difference  
58 between the revenue and the cost, it tracks that 1.01, which  
59 was in the example that we saw from page 6 of the January  
60 2001 report.

61 (2:30 p.m.)

62 MR. OSLER: They seem to be talking at cross purposes.  
63 What I've written here, what I just said a few minutes ago,  
64 is that they track the revenue variation and they assign it  
65 the way I'm talking about here, regardless of what that  
66 shows in the table you've referenced me to, and the fuel  
67 cost variation, which is the Holyrood cost, is added to  
68 other variations, hydraulic, fuel, etcetera, and assigned  
69 using the methodology that we were discussing earlier.  
70 That's my understanding of how it all works its way  
71 through.

72 MS. BUTLER, Q.C.: Well, at first glance it may appear that  
73 we're splitting hairs in the sense that you are referring to  
74 the revenue variation.

75 MR. OSLER: Right.

76 MS. BUTLER, Q.C.: And I'm referring to the earnings  
77 variation, but I think it's a significant point because at page  
78 4, lines 19 to 22, perhaps you might just read in that  
79 paragraph and then we can understand what you're saying  
80 here.

81 MR. OSLER: There does not appear to be any basis to  
82 operate the RSP using Albright & Wilson and Royal Oak  
83 loads when these customers have closed. The net effect of  
84 including these customers is to collect from the remaining  
85 industrial customers all lost revenue from the two now  
86 closed operations, approximately \$500,000 per year, so  
87 Hydro is kept (inaudible) from revenue impacts due to their  
88 closer. It is not apparent that there is any basis for  
89 assigning such costs specifically to the remaining  
90 industrial customers as distinct from assigning these costs  
91 to either the shareholder (inaudible) customers of the  
92 system, and let me say that I can see, you know, where that  
93 would be confusing. I'm focusing there on revenue and I  
94 would accept that in that context it's ultimately dealing with  
95 earnings.

96 MS. BUTLER, Q.C.: Okay, now in that paragraph you do  
97 refer to the lost revenue being \$500,000 per year. Can I just  
98 switch back now to your page 9, footnote 22, the same  
99 second supplemental testimony, down at the bottom, thank  
100 you. Is that the same as the ... is that estimate the same as

1 what you're talking about there as the revenue credit  
2 \$415,810?

3 MR. OSLER: I believe so. I mean now I'm ...

4 MS. BUTLER, Q.C.: You're lost?

5 MR. OSLER: No, I'm not lost, but I believe it would be. I  
6 mean we're talking the same year.

7 MS. BUTLER, Q.C.: Did you want to go back and have a  
8 look at that other page then, page four?

9 MR. OSLER: Yeah, we're doing 2001, so it should be in that  
10 order of magnitude but I ... anyway, keep going.

11 MS. BUTLER, Q.C.: Well, if we're talking apples and apples  
12 then really what you've done on page four is you gave a  
13 rough estimate and on page nine you gave a precise  
14 calculation.

15 MR. OSLER: Yes.

16 MS. BUTLER, Q.C.: Okay, let's look back on page eight  
17 then for the recommendation on this which was number  
18 two, and you're asking Hydro, I'm sorry, the Board, to  
19 recalculate and restate the RSP back to '92, with the  
20 adjustment of removing Albright & Wilson Americas, and  
21 Royal Oak Mines, from the load forecast for all months after  
22 they discontinued as primary industrial customers, and  
23 that's because, of course, you've estimated that for the year  
24 2000 alone, that cost the industrial customers \$500,000 or  
25 \$415,800 by keeping them in right?

26 MR. OSLER: Well, it's not because that is the result, it's  
27 because in principle the loads of Albright & Wilson and  
28 Royal Oak Mines, if we were to redo the entire cost of  
29 service, would be borne by the system and not by the  
30 industrial customers in terms of the risk. That's the  
31 underlying point, whether the answer comes out one way  
32 or the other in terms of who benefits from it.

33 MR. OSLER: Okay, but it is the result based on your  
34 calculations that removing them does save the industrial  
35 customers \$415,800 odd dollars for the year 2000.

36 MR. OSLER: Yes.

37 MS. BUTLER, Q.C.: Okay.

38 MR. OSLER: Yes, that's what we came to doing that one  
39 example.

40 MS. BUTLER, Q.C.: I'm sorry?

41 MR. OSLER: That's what we came to using that year, yeah,  
42 if we did it right.

43 MS. BUTLER, Q.C.: Now since we've established that the  
44 revenue adjustment, and maybe we could just go back to  
45 that page four so we can see how you worded it, yeah, line  
46 19 there, thank you. The net effect of including these

47 customers is to collect from the remaining industrials all  
48 lost revenue, etcetera, etcetera. Since we've established  
49 that the Rate Stabilization Plan load variation component  
50 adjusts for earnings and not revenue, that calculation  
51 which we know as now, more precisely, \$415,000, is really  
52 not relevant, is it?

53 MR. OSLER: I don't know, sitting here, without the  
54 calculation sheets, how the whole year ... I mean we're  
55 looking at January, the numbers we are talking about are for  
56 the year. I think that note included what the totals for the  
57 year were, but in principle we should be looking at the total  
58 for Albright & Wilson and Royal Oak Mine loads for the  
59 year, and the adjustment to carry out the recommendation  
60 would be to look at the impact of removing those loads  
61 from the forecast side of the ledger, once they were  
62 disconnected, and that's the principle, however the  
63 mathematics work out, and it would be, the effect of it  
64 would be as we discussed. When we worked our way all  
65 the way through the exercise it would remove the revenue,  
66 and it would remove the costs as assigned by the  
67 operating, the mill rate costs.

68 MS. BUTLER, Q.C.: You don't have your back-up sheet for  
69 the \$500,000, or the \$415,000, and because it wasn't in the  
70 report, we attempted to calculate ourselves, so I'm just  
71 going to have a sheet circulated, and perhaps you can tell  
72 me whether our math worked out the same as your own.  
73 Mr. Osler, what I'm suggesting is that this sheet attempts to  
74 calculate the effect to the industrial customers' Rate  
75 Stabilization Plan for 2000 of Albright & Wilson and Royal  
76 Oak Mines being disconnected, which is what you're  
77 recommending.

78 MR. OSLER: Correct.

79 MS. BUTLER, Q.C.: Correct? In the first line we have  
80 Albright & Wilson and Royal Oak's kilowatt hour forecasts  
81 for the cost of service included in the test year 1992.

82 MR. OSLER: That's right, I accept that.

83 MS. BUTLER, Q.C.: And that's obtainable from **IC-73**, from  
84 each one's RSP load variation, page 6. Now the revenue  
85 mill rate is also from page one of the RSP reports, and we  
86 saw a moment ago that that was 19.34. Thank you, Mr.  
87 O'Rielly. Do you accept that as well?

88 MR. OSLER: No, I accept that.

89 MS. BUTLER, Q.C.: I'm sorry?

90 MR. OSLER: Yes.

91 MS. BUTLER, Q.C.: The revenue loss column is the  
92 kilowatt hours times the revenue mill rate. It's the total  
93 kilowatt hours times the revenue mill rate?

94 MR. OSLER: Yeah, I accept that, and it comes to the same

1 number, so obviously the number used in the evidence is  
2 the revenue and not the net.

3 MS. BUTLER, Q.C.: And the load variations column, which  
4 is the second last column, contains a series of numbers  
5 which, of course, would represent the difference between  
6 the revenue mill rate, that's the industrial customers' rate,  
7 and the actual cost at Holyrood, and we have to take those  
8 individually from each monthly report for the RSP for the  
9 year 2000, which we did, and it happens that the January  
10 2000 one is 1.01, which is actually on the screen.

11 MR. OSLER: Right.

12 MS. BUTLER, Q.C.: But because all those numbers in that  
13 column are positive, we know that the cost to Hydro of  
14 supplying the industrial customers was always higher than  
15 the revenue mill rate charged to the industrial customers  
16 every month for the full year of 2000, right?

17 MR. OSLER: Right.

18 MS. BUTLER, Q.C.: And then the savings column takes  
19 the load variations mill rate, for example, the 1.01, and  
20 multiplies it by the total kilowatt hours.

21 MR. OSLER: Yeah.

22 MS. BUTLER, Q.C.: To calculate the savings to the RSP.

23 MR. OSLER: What it effectively would be doing in the  
24 model is calculating the costs which will come out to  
25 \$442,466 versus the revenues and it will be assigning those  
26 revenues and it will be assigning those costs using the  
27 formulas, so the net effect of removing Albright & Wilson  
28 would not be as I suggested on page nine. It will be  
29 something closer to the small number in terms of the  
30 positive. In this case, in this year, it will actually work to  
31 the benefit of the RSP, but you can't deduce that this is the  
32 number without running the full model.

33 MS. BUTLER, Q.C.: But just that we're clear, what you had  
34 concluded in your second supplemental evidence in  
35 relation to the effect of including Albright & Wilson and  
36 Royal Oak Mines energy in the load variation component  
37 of the RSP was that the industrial customers' balance was  
38 worse off to the tune of \$415,810.

39 MR. OSLER: That was the number used for an example on  
40 page nine, and it appears to be incorrect. It doesn't go to  
41 the principal on page eight.

42 MS. BUTLER, Q.C.: And in fact, the effect, because what  
43 Hydro was able to charge the industrial customers for  
44 every month that year was actually less than what the  
45 industrial customers were paying ... I'm sorry, the cost to  
46 Hydro was higher than what the industrial customers were  
47 paying. The industrial Rate Stabilization Plan gets a credit  
48 as a result of Albright & Wilson and Royal Oak being

49 disconnected?

50 MR. OSLER: Yes, and to the extent that you were dealing  
51 with the overall earnings of the utility and not dealing with  
52 a break out between the two plans, that would be what I  
53 would understand to be the intent of the 1985 thought  
54 process, is that the earnings of the company would be  
55 affected by the differences we're seeing here with respect  
56 to fuel, and in this particular year the company actually  
57 saved some money by not having Albright & Wilson and  
58 the other mine on the load, at least in respect to energy.  
59 The principle I'm dealing with is not going to that, the  
60 extent to which the company should be kept whole or not  
61 kept whole, is in my mind, a separate issue, but the bearing  
62 of the risks or the benefits of Albright & Wilson leaving  
63 the system does not belong to the other industrial  
64 customers is my point.

65 MS. BUTLER, Q.C.: Well, I think actually your pre-filed  
66 evidence makes two points and let me ask you this. Had  
67 Albright & Wilson and Royal Oak's energy been removed  
68 from the test year forecast, and you can see that on the  
69 screen for January 2001, what they were ... we'll go back to  
70 page ... yeah, that's it, that was \$1.5 million and \$600,000 for  
71 Royal Oak. Had they been removed from the test year  
72 forecast, the industrial RSP balance would have had a  
73 charge to it as opposed to a credit to it.

74 MR. OSLER: Yeah, in that particular ... yeah.

75 MS. BUTLER, Q.C.: So when you look at your pre-filed  
76 testimony, the second supplemental page four, lines 19 to  
77 24, the statement that you have there in terms of the net  
78 effect of including these customers, is to collect from the  
79 remaining industrials all lost revenue, etcetera, is incorrect.

80 MR. OSLER: It has an effect of doing that, but it also has  
81 the effect of dealing with the operating costs and the  
82 example I'm using isn't appropriate. It gives a false  
83 impression. Obviously I had some numbers mixed up in my  
84 head doing it, but the point remains in terms of the  
85 principle, whether they get a credit or they get a debit, it  
86 will vary depending on which year we're looking at.

87 MS. BUTLER, Q.C.: Is your recommendation to the Board  
88 still the same?

89 MR. OSLER: Exactly, yes.

90 MS. BUTLER, Q.C.: Okay, and you're still recommending  
91 that the Board go back to 1992?

92 MR. OSLER: Yes.

93 MS. BUTLER, Q.C.: And the effect if this holds true for  
94 any year beyond 2000, is that the industrial customers retail  
95 Rate Stabilization Plan balance will continue to increase  
96 instead of decreasing?

1 MR. OSLER: The effect will be what it is, the principle is  
2 that the other industrial customers are not bearing the risks  
3 for the loads that are represented by Albright & Wilson or  
4 Royal Oak loads, or the benefits thereof, they belong to the  
5 system.

6 MS. BUTLER, Q.C.: Okay, thank you. We'll have to get the  
7 exhibit marked, Mr. Kennedy?

8 MR. KENNEDY: NP No. 11.

9 **EXHIBIT NP-11 ENTERED**

10 MS. BUTLER, Q.C.: Before we leave that point then, Mr.  
11 Osler, can we just go to your footnote 22 again and see  
12 how this affects the total of \$1.5 million that you're  
13 suggesting is the result for the year 2000? Is it correct to  
14 say that the first part of the footnote is no longer  
15 applicable?

16 MR. OSLER: Well the number isn't the ... the \$415,000, well  
17 the revenue credit is effectively that much, but it should be  
18 extended to deal with the effect of removing them from the  
19 operating costs from the Holyrood costs. You'd have to  
20 run the model to know what that is, but the sentence  
21 should be expanded to do that.

22 MS. BUTLER, Q.C.: Okay, look up to the top of the page,  
23 line 1 and 2.

24 MR. OSLER: Yes.

25 MS. BUTLER, Q.C.: But for 2000 alone, the impact is  
26 expected to be a credit of \$1.5 million. You're now saying  
27 that you concede it's not ... it's \$1.5 million less the  
28 \$415,000?

29 MR. OSLER: Yeah, we can't tell. It's somewhere in the  
30 neighbourhood of a million plus, but we'd have to run  
31 (inaudible) to get you the exact number.

32 MS. BUTLER, Q.C.: Okay, and back to the bottom of the  
33 page again, to the footnote, the other two numbers there,  
34 they are completely unrelated to this point. They were  
35 related to the point we were making before lunch, and that  
36 is the suggestion that Hydro should not have allocated  
37 production or transmission demand related costs because  
38 they have nothing to do with energy, right?

39 MR. OSLER: Right.

40 MS. BUTLER, Q.C.: Because you say though varied load  
41 as the term is used in the load variation component, is  
42 energy only, that's your interpretation of that.

43 MR. OSLER: Yes.

44 MS. BUTLER, Q.C.: Okay, and that's a matter that the  
45 Board will have to determine.

46 MR. OSLER: Obviously, yes.

47 MS. BUTLER, Q.C.: Is the ultimate effect, not only of the  
48 first element of this \$1.5 million that you were making,  
49 which we now know you've corrected, but the other two as  
50 well, of benefit to the industrial customers at the cost of  
51 Newfoundland Power and its customers.

52 MR. OSLER: Is the net effect of implementing this  
53 recommendation to transfer costs from industrial to  
54 Newfoundland Power, is that the question?

55 MS. BUTLER, Q.C.: Yes.

56 MR. OSLER: Yes. The net effect of not implementing it is  
57 to do the reverse.

58 MS. BUTLER, Q.C.: Okay, I want to turn now very quickly  
59 to the demand energy rate for Newfoundland Power. Mr.  
60 Osler, both Mr. Brockman and Mr. Brickhill have presented  
61 evidence pre-filed, and in the case of Mr. Brickhill, oral  
62 evidence as well, that they have no problems with the  
63 existing wholesale rate structure from Newfoundland Hydro  
64 to Newfoundland Power, but you don't agree that the  
65 existing wholesale rate structure currently is appropriate,  
66 right?

67 MR. OSLER: Correct.

68 MS. BUTLER, Q.C.: And you deal with this, I think, at page  
69 29 of your first supplementary evidence?

70 MR. OSLER: I thought the second would be where you  
71 would find it.

72 MS. BUTLER, Q.C.: Well, let's have a look at the first  
73 supplementary, page 29, line 11.

74 MR. OSLER: Page?

75 MS. BUTLER, Q.C.: 29, I thought.

76 MR. OSLER: I'm having trouble finding it. Okay. The first  
77 supplementary, sorry, I'm sorry. That's what I thought,  
78 they're all in the same rate class.

79 MS. BUTLER, Q.C.: Can you read what you've recorded  
80 there, please, at line 11?

81 MR. OSLER: We agree that the NP rate structure appears  
82 to be inappropriate for this type of customer. It is clear that  
83 NP subjects Hydro to similar cost pressures as large  
84 general service and industrial customers and for simple  
85 cost causation reasons, should have a similar multi-part  
86 rate in place, which includes demand charges, including  
87 appropriate ratchets, energy charges, and fixed charges as  
88 necessary compared to the status quo energy charge which  
89 notionally includes the demand and fixed components of  
90 NP's cost of service.

91 MS. BUTLER, Q.C.: Okay, and a little further down on 37  
92 to 39, you conclude that appropriate wholesale demand  
93 charges possibly with ratchets would serve to stabilize this



1 revenue closer to the costs incurred by Hydro.

2 MR. OSLER: Yes.

3 MS. BUTLER, Q.C.: Now I won't ask Mr. O'Rielly to put it  
4 on the screen, but Mr. Brickhill on page 8 of his first  
5 supplementary evidence said the use of energy only billing  
6 in conjunction with the RSP achieves a matching of  
7 revenue and cost. Do you agree that that's the effect of the  
8 rate from Hydro to Newfoundland Power with the effect of  
9 the RSP added?

10 MR. OSLER: Just read that to me again please?

11 MS. BUTLER, Q.C.: The use of energy only billing in  
12 conjunction with the RSP will achieve a matching of  
13 revenue and cost.

14 MR. OSLER: I think he was using that in the context of a  
15 mill rate of the magnitude it is and the oil cost where it is.  
16 It may or may not match those costs depending on where  
17 the oil price is, and it doesn't match all the other costs, it  
18 doesn't necessarily match other costs that may be affected  
19 as loads change or things.

20 MS. BUTLER, Q.C.: At the end of the day, Mr. Osler, isn't  
21 it true that Newfoundland Power pays its own way?

22 MR. OSLER: That's the intent. It depends on how much  
23 variation you can get between what was assumed in the  
24 cost of service and what the end result is as to whether  
25 that's actualized but that's certainly the intent.

26 MS. BUTLER, Q.C.: But the Rate Stabilization Plan takes  
27 care of the collection of that, so the intent is met by the  
28 terms of the Rate Stabilization Plan, right.

29 MR. OSLER: I don't believe it was. That was my evidence  
30 earlier with respect to historical plan, it will be met better  
31 with the new plan than it was in the past. But it still only  
32 deals with certain things. It deals with short-term energy  
33 cost issues.

34 MS. BUTLER, Q.C.: Well that's, again, your interpretation  
35 of it, but Newfoundland Power's rates are based on the cost  
36 of service.

37 MR. OSLER: Yes.

38 MS. BUTLER, Q.C.: And with the effect of the Rate  
39 Stabilization Plan added, Newfoundland Power at the end  
40 of the day always covers its own costs, right?

41 MR. OSLER: Not necessarily in the context of what we're  
42 talking about. If we're talking about rate stabilization, we're  
43 talking about dealing with situations where there's a  
44 deviance or a variance between what was expected and  
45 what happens, so to put it very simply, the cost of service  
46 will keep track of two things, capacity and energy. If you  
47 consume a little bit more energy or a lot more energy, but

48 you don't change the capacity of the requirements of the  
49 system, you have a different mill rate come out of the cost  
50 of service than the one you're going to be charged. If you  
51 consumed a lot less energy but didn't affect the capacity of  
52 the system, you'll get a different mill rate come out of the  
53 cost of service than the one you're charged. By rolling the  
54 whole thing together into one mill rate that deals with both  
55 capacity and energy, you do not track those variances  
56 when you deviate from the forecast, so without saying  
57 anything nasty, you don't do what you're asking me to  
58 agree with. You don't track the cost. That's why you have  
59 a two part rate, to try and do that better.

60 MS. BUTLER, Q.C.: Mr. Osler, the RSP has three primary  
61 components, according to Mr. Osmond's cross-  
62 examination, November 19th, one of which is the load  
63 variation component which we just addressed in some  
64 detail. Doesn't that component take care of the very issue  
65 you're describing?

66 MR. OSLER: No, not at all.

67 MS. BUTLER, Q.C.: Why?

68 MR. OSLER: Because it doesn't deal with capacity.

69 MS. BUTLER, Q.C.: Perhaps, Mr. Osler, we'll have to allow  
70 the debate to be held at a different level. You're again  
71 saying that load is energy only, are you?

72 MR. OSLER: Yes, I mean that's the substantive issue in a  
73 two part rate to do with Newfoundland Power. It's a  
74 melding, as all the expertise has agreed, of both energy and  
75 capacity into one simple rate, and the only issue is whether  
76 you should do it that way or should do it with a two part  
77 rate, like you charge industry, and the two part rate is  
78 justified by keeping separate capacity costs from the  
79 energy costs.

80 MS. BUTLER, Q.C.: Alright, well let me ask you this. Are  
81 you assuming or suggesting that the Rate Stabilization Plan  
82 should be abolished?

83 MR. OSLER: No, I have never suggested that.

84 MS. BUTLER, Q.C.: So you support the continued  
85 existence of the Rate Stabilization Plan.

86 MR. OSLER: As my testimony says, I support rate  
87 stabilization, I support the go-forward approach with  
88 respect to fuel and hydraulics. I think, recommend that the  
89 load component be removed, but not for the reasons that  
90 we're dealing with here.

91 MS. BUTLER, Q.C.: Okay, can we look at **Mr. Brickhill's**  
92 **first supplemental testimony**, page 9, and at lines 8 to 26,  
93 the author of the cost of service talks about the operational  
94 coordination between Hydro and Power, and concludes, I  
95 think actually, on the next page, but we can leave this to

1 discussion on the screen because I'm sure you've read it,  
2 that the ... there you go, at the bottom of the page, that he  
3 has no issue with the use of an energy only rate. Do you  
4 agree or disagree with the reasoning that's given by Mr.  
5 Brickhill here in support of the energy only rate?

6 MR. OSLER: Can I just ... the reference first?

7 MS. BUTLER, Q.C.: Supplemental, yes.

8 MR. OSLER: First supplemental?

9 MS. BUTLER, Q.C.: Yes.

10 MR. OSLER: What page are we on? Was it his first  
11 supplemental or was it his ...

12 MS. BUTLER, Q.C.: Or sorry, yes, the first supplemental.

13 MR. OSLER: Where does this start?

14 MS. BUTLER, Q.C.: Line 8, I think is the ... and feel free to  
15 go back to page seven, or yeah, page eight, if you wish, the  
16 discussions there as well.

17 MR. OSLER: So in this area I take the point to be that, it  
18 really starts from, as you say, the previous page, the  
19 concern that would lead to a two part rate in (inaudible) per  
20 use of capacity, and the recognition of a series of factors  
21 on page 9, line 18, that Mr. Brickhill's view mitigate against  
22 this in the circumstance of Newfoundland Power, and also  
23 give rise to concern which has been expressed on a few  
24 occasions, but if you gave Newfoundland Power a two part  
25 rate, they might behave inappropriately, or inefficiently  
26 from the point of view of the overall system. I think that  
27 that ...

28 MS. BUTLER, Q.C.: He's addressing operational  
29 coordination and the unique relationship, yeah.

30 MR. OSLER: Yeah, and I think it's an issue that should be  
31 raised and should be addressed, I'm not disputing that at  
32 all. There are many ways of addressing it. The Board has  
33 a lot of options open to it to ensure that the principles and  
34 directives of the legislation are carried out. Part of it is  
35 making sure that the price signals are such that  
36 Newfoundland Power wouldn't have the incentive to  
37 operate facilities that had a higher fuel cost than what can  
38 be operated elsewhere in the system, which is really when  
39 it gets silly. I assume Newfoundland Power already has the  
40 incentive to operate its hydraulic units as efficiently as  
41 possible in the middle of the winter peak, so I don't attach  
42 personally a great deal of importance to that issue, but it  
43 would be silly to have a two part rate structure that in the  
44 end gave an incentive to Newfoundland Power to spend  
45 money on running diesels when it could receive it more  
46 cheaply from the system point of view from Holyrood, and  
47 I would assume that paying attention to that you'd come up  
48 with a two part rate that wouldn't get you into that problem,

49 and you'd also come up with understandings with this  
50 Board and with each other that you wouldn't get into that  
51 type of issue.

52 (3:00 p.m.)

53 MS. BUTLER, Q.C.: Well, I guess what I'm asking you is  
54 do you disagree with what Mr. Brickhill has written here on  
55 his justification for the continued use of an energy only  
56 rate, or do you continue to maintain that it should be a  
57 demand energy rate for Newfoundland Power?

58 MR. OSLER: I don't think it's unusual to have some of  
59 these issues involved. I don't think this by itself has  
60 compelled me to say that I wouldn't use a wholesale two  
61 part rate in this circumstance, but I'd pay attention to this  
62 and make sure the rate was designed so this concern was  
63 not one that you'd have after the rate was put in place, but  
64 I mean people in Newfoundland have been discussing this  
65 issue from a lot more local knowledge than I have, and this  
66 is not an idea that, to paraphrase you earlier, that suddenly  
67 came courtesy of me onto the scene.

68 MS. BUTLER, Q.C.: Can we look at what Mr. Brockman  
69 said in his supplemental ... I'm sorry, first of all, your first  
70 supplemental evidence, page 29 has a comment in here,  
71 lines 7 to 9, could you just read what ... or actually start at  
72 line 6, and read what you say about Mr. Brockman's  
73 recommendation please?

74 MR. OSLER: In contrast, Newfoundland Power's expert,  
75 Mr. Brockman, page 28, notes that at this time he is not  
76 recommending a demand energy rate for Newfoundland  
77 Power despite the fact that he has recommended one at  
78 times in the past. The reasoning given is that it would tend  
79 to increase the volatility in revenues for both Hydro and  
80 Newfoundland Power. However, he provides no  
81 substantiation as to how such a rate would increase  
82 volatility.

83 MS. BUTLER, Q.C.: Okay, now your first supplemental was  
84 filed before his first supplemental, so can we go to his ... I'm  
85 sorry, look to his first supplemental to see what he said in  
86 justification, and it's **Brockman first supplemental, page 8**.  
87 The other question that was put was in relation to Mr.  
88 Bowman's evidence, but it addresses the notion of  
89 foregoing a demand energy rate because it would tend to  
90 create earnings volatility, do you agree, and Mr. Brockman  
91 clearly says no. Now I presume you've had a chance to  
92 review Mr. Brockman's supplemental evidence. The  
93 explanation he gives here goes on for several pages, and  
94 on page 11, if I can refer you to that, lines 10 to 14. Mr.  
95 Osler, could you kindly read the concluding paragraph he  
96 gives there for lines 10 to 14 please?

97 MR. OSLER: With the existing energy only wholesale  
98 tariff, Newfoundland Power would incur no additional

1 purchased power expense in the scenario above. It is this  
2 potential revenue variability that has caused concern for  
3 Newfoundland Power in trying to negotiate an agreement  
4 with Newfoundland Hydro in the determination of a  
5 demand energy rate.

6 MS. BUTLER, Q.C.: Do you agree, Mr. Osler, that earnings  
7 volatility is a legitimate concern for Newfoundland Power?

8 MR. OSLER: Yes.

9 MS. BUTLER, Q.C.: I'm going to turn back to another  
10 issue, and this is on your comments on the proposed  
11 relative rate increases from your **first supplemental**  
12 **evidence**, page 3, lines 25 to 27. Ms. Osler, when you're  
13 ready can you just read those three lines in please?

14 MR. OSLER: Our investigation does not readily indicate  
15 any similar substantive factors which would be expected at  
16 the outset to increase the rates for IC by a comparatively  
17 greater amount than for NP and rural customers..

18 MS. BUTLER, Q.C.: Okay, I'll come back to that point in a  
19 moment, and obviously I want to address what you're  
20 referring to as substantive factors which would be expected  
21 to increase the rates for the industrials by a comparatively  
22 greater amount than Newfoundland Power and the rurals,  
23 and your testimony yesterday, if we can see the transcript  
24 for November 29th, page 40, lines 4 to 24 actually ... sorry,  
25 it's lines 92 to 105, page 40. I wonder if you might just  
26 refresh our memories on this starting at line 92, and maybe  
27 you could just read what you said, starting you've  
28 reviewed with others the expected rate changes.

29 MR. OSLER: You have reviewed with others, Mr. Hamilton,  
30 I think the expected rate changes ... after we had gone  
31 through all of this, we did sit down to look at these  
32 numbers and say what, what would one have expected if  
33 you went back and looked at the situation. Is this what  
34 you would expect to have emerged, and the conclusion I  
35 came to was no, and the reasons for that are laid out on  
36 page 3 and the subsequent pages focusing on the factors  
37 that were there from 1992 versus the 2000 test year, the  
38 three key ones being the rural deficit as reflected in the NP  
39 rates would be a new change that would tend to put  
40 upward pressure on NP, Newfoundland Power. Secondly,  
41 the interest coverage and margin of equity to the extent of  
42 our knowledge, the rates that were in place reflected a  
43 higher interest coverage for the industrials than would be  
44 the case for the rates as proposed, and thirdly, the cost of  
45 service methodology in moving from what you'd call interim  
46 to what you'd call generic are proposed. As we read the  
47 evidence available to us, that would lead to a significant  
48 reduction in the order of a million and a half dollars in the  
49 test year in the industrial cost of service.

50 MS. BUTLER, Q.C.: So you say you'd sit back and you'd

51 think about what factors would have caused the relative  
52 rate increase to be different and you point to, first of all, as  
53 you say, at line 101, the rural deficit which you would have  
54 expected to increase Newfoundland Power's rates, and  
55 secondly at line 103 the interest coverage and margin of  
56 equity, and thirdly the cost of service methodology moving  
57 from interim to generic. Now **Mr. Brockman, in his second**  
58 **supplemental testimony**, if we might go to that please, Mr.  
59 O'Rielly, on pages 6 to 8, Brockman, there you go, thank  
60 you, page 6. Okay, you see he's addressing here the  
61 question, what are your comments on the relative allocation  
62 of proposed increases as addressed by Mr. Osler, so you  
63 would have given this, I presume, a careful read, Mr. Osler

64 MR. OSLER: Since it came out, yes.

65 MS. BUTLER, Q.C.: Okay, and he has a table called exhibit  
66 LBB-5, page 1 of 1, and you'll see it referred to there at line  
67 19, there you go, thank you, and can we get the whole table  
68 on the screen there, Mr. O'Rielly, is that possible? Okay, so  
69 Mr. Brockman is addressing your expectation that the  
70 relative rate increase to the industrial customers would  
71 have been different and what he's pointing out in this table  
72 is that the industrial customers have had three decreases in  
73 base rates since 1992; the first in 1993, a six percent  
74 decrease; a second in 1994, 2.3 percent decrease; and the  
75 third in 2000, a 10.7 percent decrease, and you were aware  
76 of those decreases, were you, historically?

77 MR. OSLER: Yes, they were referenced in my same  
78 testimony at page 5, lines 3, 4, 5.

79 MS. BUTLER, Q.C.: And the cumulative effect of these rate  
80 decreases is that the current base rate for the industrial  
81 customers which he shows in the third column there at the  
82 end of the year ... that's the fourth column, sorry Terry,  
83 thanks ... at the end of the year, 2001, just to move the hand  
84 up there, Terry, thanks ... 82 percent.

85 MR. OSLER: Right.

86 MS. BUTLER, Q.C.: So the current base rates for the  
87 industrials are 82 percent of base rates that were set in 1992.

88 MR. OSLER: Yes.

89 MS. BUTLER, Q.C.: And by comparison, if you look at  
90 Newfoundland Power, there were no base rate decreases at  
91 all from '92 to 2001 .

92 MR. OSLER: Right.

93 MS. BUTLER, Q.C.: Okay, do you agree that, well do you  
94 agree that the historical information that he's provided first,  
95 is accurate?

96 MR. OSLER: Yes.

97 MS. BUTLER, Q.C.: And because the proposed increase  
98 for 2002 for the industrial customers is 10 percent, you'll see

1 that there at the bottom of the page, yeah.

2 MR. OSLER: Yes.

3 MS. BUTLER, Q.C.: The base rates the industrial  
4 customers will pay in 2002 will still only be 90.2 percent of  
5 the base rate cost of service, 1992, right?

6 MR. OSLER: Yes.

7 MS. BUTLER, Q.C.: Okay, and Newfoundland Power by  
8 comparison with a rate increase of 6.4 percent will pay 106.4  
9 percent of their rate in 1992.

10 MR. OSLER: That's right.

11 MS. BUTLER, Q.C.: Now does this historical information  
12 set out in this fashion offer another explanation for why the  
13 industrial customers relative rate increase is what it is  
14 compared to Newfoundland Power?

15 MR. OSLER: No, not in my view. It is a background factor  
16 that was known, but if by way of example both parties had  
17 a 6 percent increase then the increase that would have  
18 flowed, given the lower base that the industrial customers  
19 are starting from, the increase would be 7, just over 7  
20 percent, 7.3 percent. It was substantively more than that,  
21 so the fact that we're starting from a lower base is well  
22 known but it didn't seem to be enough to come close to  
23 indicating the rationale for the much larger increase.

24 MS. BUTLER, Q.C.: Can we look back at **Mr. Brockman's**  
25 **second supplemental** this time ... thank you, oh, I'm sorry,  
26 yeah, thank you ... page 7, lines 10 to 14, and can you just  
27 read what Mr. Brockman said there please, Mr. Osler?

28 MR. OSLER: The relative spread between the base rates  
29 proposed to be charged by Newfoundland Power and the  
30 industrial ... charged to Newfoundland Power and the  
31 industrial customers has thus widened by 16.2 percent  
32 since 1992. Mr. Osler was correct that the spread between  
33 the rates for industrial customers and Newfoundland Power  
34 should have widened since 1992, and with the downward  
35 rate adjustments for industrial customers since 1992, this in  
36 fact ... this is in fact what has transpired.

37 MS. BUTLER, Q.C.: Do you agree with what he said in his  
38 second supplemental about the relative spread between the  
39 base rates?

40 MR. OSLER: I don't remember ever saying, suggesting that  
41 it should be, should have widened. I didn't think that was  
42 the thrust of my point, and I don't see how the downward  
43 rate adjustments frankly have much to do with what we're  
44 talking about. They were justified in each instance for  
45 specific reasons and I have them in my mind when I wrote  
46 what I wrote, so I don't agree with Mr. Brockman in terms  
47 of where he seems to be going on this point.

48 MS. BUTLER, Q.C.: Well let's take it in baby steps.

49 Whether you said it in your pre-filed testimony or not, do  
50 you suggest that the spread between the rates for the  
51 industrial customers and Newfoundland Power should  
52 have widened since 1992?

53 MR. OSLER: Given the fact that the rates went down for  
54 one and not the other, it will widen (inaudible) widen, okay.

55 MS. BUTLER, Q.C.: And that is, in fact, what has  
56 transpired since 1992.

57 MR. OSLER: Correct.

58 MS. BUTLER, Q.C.: Right, now also on page 7 of his  
59 second supplemental testimony, Mr. Brockman gives an  
60 additional reason to help explain the relative increases  
61 proposed, and page 7, line 16, there you go. Could you  
62 read the question and answer there please?

63 MR. OSLER: Are there any other significant items to help  
64 explain the relative allocation of proposed increases, and  
65 the answer is yes.

66 MS. BUTLER, Q.C.: And can you just continue on, it will  
67 go onto the next page as well.

68 MR. OSLER: Okay, and the cost of No. 6 fuel which is  
69 classified as an energy cost in the cost of service study has  
70 increased significantly since the last cost of service study  
71 was approved for setting rates in 1992. Because they have  
72 a higher load factor, the industrial customers are allocated  
73 a higher percentage of system energy costs and of system  
74 demand costs, approximately 23 percent and 15 percent  
75 respectively, while Newfoundland Power is allocated a  
76 higher proportion of demand costs than of energy costs,  
77 it's approximately 78 percent and 71 percent respectively.  
78 These percentages are taken from Exhibit JAB-1 revised  
79 revision two, pages 38 of 94.

80 (3:15 p.m.)

81 MS. BUTLER, Q.C.: Now can I ask you, Mr. Osler, do you  
82 agree with Mr. Brockman's observation here in relation to  
83 ... just scroll up slightly, Mr. O'Rielly please? Okay, the  
84 price of No. 6 fuel, and the industrial customers having a  
85 higher load factor?

86 MR. OSLER: Yes, these are correct statements, yes.

87 MS. BUTLER, Q.C.: And going back to where we started  
88 in relation to your problem with this area, it's the November  
89 29th transcript, page 41, lines 10 and 11. Okay, up at the  
90 top there. I had you read a moment ago what you had said  
91 here and that was that the factors that you had indicated  
92 would tend to lead to a different result than what was  
93 emerging, and you go on to say, I just, I thought it would  
94 be a useful question to pose which I don't have any better  
95 answer for frankly than the time I wrote this as to why it  
96 came out differently, and what I want to ask you, Mr. Osler,

1 is whether you accept that the reasons that have been  
2 given by Mr. Brockman in relation to the decreases in base  
3 rates which have been granted to the industrials three times  
4 since 1992, as well as the increase in fuel and higher load  
5 factor for the industrials are, in fact, answers for the relative  
6 price increase that you see, at least in part?

7 MR. OSLER: They would contribute to an overall  
8 assessment, but I don't see them as explaining the  
9 fundamental question for the magnitude of the difference  
10 in the two rate increases given the factors cited in my  
11 evidence which were offsetting the things that Mr.  
12 Brockman has pointed out.

13 MS. BUTLER, Q.C.: Sorry, can you just repeat that again?

14 MR. OSLER: I do not see ... I'll start again. The factors that  
15 Mr. Brockman identifies are things that would be  
16 considered in trying to understand the situation. I do not  
17 personally see them, or his evidence helping me to see how  
18 those factors would have been sufficient to come close to  
19 offsetting the other ones in my evidence, and then come up  
20 with a result that has such a big difference in the two rate  
21 increases. So in the end they're factors, but I don't see  
22 them solving the problem I posed.

23 MS. BUTLER, Q.C.: Well, I guess that begs the question  
24 as to whether you've done the calculations.

25 MR. OSLER: I just did one of them for you a few minutes  
26 ago, the impact of just a lower base doesn't have that big  
27 an impact. The energy calculation, I haven't gone through,  
28 but it has to offset these other factors that we talked about.  
29 I haven't gone at it in great detail since writing it. I think it's  
30 an important question but I don't, I'm not sure how we  
31 would begin to answer it in more detail than we've tried so  
32 far.

33 MS. BUTLER, Q.C.: Just bear with me a moment. Mr.  
34 Osler, thank you very much. Those are all my questions,  
35 Mr. Chairman.

36 MR. NOSEWORTHY, CHAIRMAN: Thank you very much,  
37 Ms. Butler. Thank you, Mr. Osler. We'll break now for  
38 fifteen minutes until twenty to please.

39 (break)

40 (3:40 p.m.)

41 MR. NOSEWORTHY, CHAIRMAN: I apologize, Mr.  
42 Young and Ms. Greene, I forgot the undertakings, so if you  
43 want to spend a minute or so on these now, certainly.

44 MS. GREENE, Q.C.: Thank you, Mr. Chair. Another  
45 document was circulated during the coffee break as well  
46 that I would like to speak to.

47 MR. NOSEWORTHY, CHAIRMAN: Certainly.

48 MS. GREENE, Q.C.: The first is a list of undertakings from  
49 yesterday, and you will see there were two undertakings  
50 provided. The first was to Counsel for the Board, and it  
51 was to file Hydro's procedure relating to the collection of  
52 overdue accounts. The second undertaking was given to  
53 Commissioner Saunders, and it related to confirmation with  
54 respect to whether there were any government departments  
55 or agencies receiving a subsidized rate on the  
56 interconnected system. We will file responses to both  
57 undertakings on Monday. The second document that was  
58 just circulated during the coffee break is Hydro's response  
59 to what I fervently hope is the last information request that  
60 we received a couple of weeks ago, since the hearing  
61 started. It was information request, IC-288, and we have  
62 just filed that response now.

63 MR. NOSEWORTHY, CHAIRMAN: Thank you, Ms.  
64 Greene. Mr. Browne, could I ask you to begin your cross  
65 please?

66 MR. BROWNE, Q.C.: Thank you, Mr. Chairperson. Some  
67 of my colleagues have asked for mercy, one has to catch a  
68 flight, so ...

69 MR. NOSEWORTHY, CHAIRMAN: If you request it, I  
70 have the power to grant it (*laughter*).

71 MR. BROWNE, Q.C.: I think we can take a hint, okay,  
72 maybe we'll continue Monday morning, if that's better for  
73 us all.

74 MR. NOSEWORTHY, CHAIRMAN: That's fine with me,  
75 thank you very much. We'll reconvene at 9:30 on Monday  
76 morning.

77 (hearing adjourned to December 3, 2001)

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