

1 (9:30 a.m.)

2 MR. NOSEWORTHY, CHAIRMAN: Thank you and good
3 morning. Counsel, are there any preliminary items this
4 morning?

5 MR. KENNEDY: No, Chair, no preliminary matters as far as
6 I'm aware.

7 MR. NOSEWORTHY, CHAIRMAN: Thank you very much.
8 Good morning, Mr. Roberts.

9 MR. ROBERTS: Good morning.

10 MR. NOSEWORTHY, CHAIRMAN: How are you this
11 morning? Good morning, Ms. Butler. I wonder could I ask
12 you to continue with your cross-examination?

13 MS. BUTLER, Q.C.: Thank you, Mr. Chairman. Good
14 morning, Mr. Roberts.

15 MR. ROBERTS: Good morning.

16 MS. BUTLER, Q.C.: Can I return just very briefly to an
17 issue from yesterday, which is in the **transcript at page 41**?
18 Around line 37, Mr. O'Rielly, in the hard copy it appeared.
19 Okay. Just take a minute to refresh our collective memories
20 on the discussion we were having, and this related to the
21 \$1 million increase in capitalized expenses. We're talking
22 about line 37 there. Okay. Which arose between May
23 when you first filed the application and October when you
24 filed the revised schedule, and then the answer which you
25 gave me, which goes from lines 43 and following, you got
26 into the discussion of the concerted effort at Hydro to
27 ensure the capital program for 2001 was completed.

28 MR. ROBERTS: Yes.

29 MS. BUTLER, Q.C.: Okay. And then on to the top ... there
30 you go. Similar discussion then in paragraph, from line 56
31 to 75, where you discuss that efforts will be made in 2002,
32 because the focus basically ... let's see the line here, line 66.
33 "Not only do you have to bring the project in on time and
34 on budget, but it's also crucial as to the years that the
35 project is completed now and that the costs are incurred
36 because the approval process" ... now, with that little bit of
37 history I wonder if we might just look at **NP-3**, page two of
38 three, Mr. O'Rielly, line 34. Do you have your hard copy?

39 MR. ROBERTS: Yes, I do.

40 MS. BUTLER, Q.C.: Okay, great. So line 34 is of course
41 Hydro's capitalized expenses, which is the topic we were
42 addressing yesterday, and just go through the figures here.
43 The last time that Hydro was before the Board you were
44 seeking capitalized expenses or estimating capitalized
45 expenses as \$5,071,000.

46 MR. ROBERTS: That's correct.

47 MS. BUTLER, Q.C.: And they came in actually at
48 \$6,296,000.

49 MR. ROBERTS: That's correct.

50 MS. BUTLER, Q.C.: And then we just read along line 34 to
51 the other years. In 1993 they came in at \$5.8 million; '94,
52 \$6.4 million; '95 was \$7.2 million; '96 was \$6.07 million; and
53 '97 was \$6.9 million approximately. Now we have to go to
54 line 77 of the next page, Mr. O'Rielly, please. Okay. '98 it
55 went up as high as \$8.6 million; '99 is \$8.5 million; 2000, \$7.2
56 million. And now you're estimating for 2001, \$5.6 million,
57 but that's the figure that of course you've now recently
58 increased by \$1 million.

59 MR. ROBERTS: That's correct.

60 MS. BUTLER, Q.C.: Okay. You didn't, however, increase
61 your forecast for the test year 2002, which remains at \$5.7
62 million.

63 MR. ROBERTS: That's correct.

64 MS. BUTLER, Q.C.: Okay. So the capital ... Hydro's
65 capitalized expenses for the test year are in fact lower than
66 any other year on record before the Board.

67 MR. ROBERTS: That's what NP-3 is showing, yes.

68 MS. BUTLER, Q.C.: And given that they're lower than the
69 last ten years, Mr. Roberts, and given that you've increased
70 2001 by \$1 million, since you filed in May, is it reasonable
71 for the Board to increase the allowance for capitalized
72 expenses in the test year?

73 MR. ROBERTS: I don't believe it is. At this point we have
74 no knowledge to indicate that the amount of capitalized
75 allocation to take place for 2002 would be any different than
76 what's shown there.

77 MS. BUTLER, Q.C.: The result of course if the Hydro
78 capitalized expenses are increased is that revenue
79 requirement in the test year reduces.

80 MR. ROBERTS: Yes, but the increase in capitalized
81 expense can be offset by an increase in an operating cost
82 and have no effect coming down through. As an example,
83 I raise the, and it's also raised by Grant Thornton, is the
84 increments of overtime to complete a capital project.

85 MS. BUTLER, Q.C.: Uh hum.

86 MR. ROBERTS: Even though the capitalized expense
87 number could go up, but there would be a corresponding
88 increase in, say, the salaries line, line 61, which is what's
89 found here on this page.

90 MS. BUTLER, Q.C.: But given the history here of Hydro's
91 capitalized expenses over the ten years which the Public
92 Utilities Board has on record, clearly Hydro's capitalized
93 expense allowance for 2002 test year is lower than any other
94 year on record, so we know that. We've just seen that from

- 1 NP-3.
- 2 MR. ROBERTS: Yes.
- 3 MS. BUTLER, Q.C.: And the capitalized expenses result, I
4 think you told me yesterday, from subjective decisions by
5 managers, some subjectivity.
- 6 MR. ROBERTS: Some of it is.
- 7 MS. BUTLER, Q.C.: Okay. And the amount of capitalized
8 expenses, as you indicated to me yesterday, and I think
9 again today, can be volatile.
- 10 MR. ROBERTS: Yes, it can fluctuate.
- 11 MS. BUTLER, Q.C.: And Hydro's capital budget for the
12 test year is the largest in history, that is the history before
13 the Public Utilities Board.
- 14 MR. ROBERTS: If you say so. I just know the amount is
15 \$43 million.
- 16 MS. BUTLER, Q.C.: Okay. Well, I'll suggest that it is and
17 we'll let the record speak for itself. And you told me
18 yesterday that there is an internal focus to complete the
19 capital projects.
- 20 MR. ROBERTS: Yes.
- 21 MS. BUTLER, Q.C.: Okay. On time, on budget, and in the
22 year for which they're allocated.
- 23 MR. ROBERTS: In the year in which they are scheduled to
24 do.
- 25 MS. BUTLER, Q.C.: My view of it, I guess, is that the
26 figure that you're showing does stand out as being
27 significantly low for a test year.
- 28 MR. ROBERTS: I guess you're using histories compared to
29 a forecast and it's difficult to do that without looking at the
30 make-up of the capital program because that's, it's the make-
31 up of the capital program that will dictate the amount of
32 capitalized expense. The more direct purchases that Hydro
33 has in its capital program in a particular year will result in a
34 lower number in that particular category, and I used an
35 example yesterday that in the case of the purchase of
36 vehicles there is no capitalized expense attached to that.
37 The same thing also happens in the case of a capital project
38 for which most of the work is contracted out rather than
39 done by our own internal forces. An example of that is the
40 VHF radio system. The bulk of that will be either a direct
41 purchase or a contract out to complete the work.
42 Consequently, you wouldn't have a high number in there.
43 However, if circumstances were to change on a project and
44 the decision was that Hydro will be doing the work, then,
45 yes, that number would change, but that number right now
46 is based on what our estimate is of the involvement of our
47 staff in the capital program for 2002.
- 48 MS. BUTLER, Q.C.: And in terms of the history, which I'm
49 using as a comparison, and your suggestion to me now
50 that in fact maybe the history is not as relevant as the
51 nature of the capital projects ...
- 52 MR. ROBERTS: I think you can look at history but I also
53 think without looking at what's happening in individual
54 years, it's difficult to draw a conclusion that, yes, 2002
55 should be higher.
- 56 MS. BUTLER, Q.C.: Uh hum. Is there anything particular
57 about the nature of the capital projects in 2002 that would
58 cause you to believe that it would not increase because
59 we've just seen that you've increased 2001 by \$1 million
60 from May to October and that's part of your history too.
- 61 MR. ROBERTS: Yes. All I can say to you is that this was
62 our best estimate based on the people that prepare these
63 particular capital budget proposals.
- 64 MS. BUTLER, Q.C.: I'd like to turn now, if I can, Mr.
65 Roberts, to an issue of supplies inventory, and I think the
66 starting point here would be your **Schedule 1A**. That's the
67 **Revised Schedule 1 to your supplementary evidence**. Item
68 13 ... okay, wait now. Page three of four, Item 13. Okay.
69 We can go back in a moment, Mr. O'Rielly, but not right
70 now, to see where that footnote, what line it actually relates
71 to, but I wonder if you might just read line, Footnote 13 for
72 me, please, Mr. Roberts.
- 73 MR. ROBERTS: "Increase primarily due to additional write-
74 offs of inventory, \$688,000, and additional staff training
75 mainly related to diesel service representatives, \$150,000."
- 76 MS. BUTLER, Q.C.: Okay. And is the suggestion here that
77 you decided to write off obsolete inventory of \$688,000
78 since you originally filed in May?
- 79 MR. ROBERTS: Yes. That was not reflected in the revenue
80 requirement in May.
- 81 MS. BUTLER, Q.C.: Okay. Can we go back then to page
82 one of three and see which line Footnote 13 relates to? If
83 you've got the hard copy there you ... okay. Miscellaneous
84 expense.
- 85 MR. ROBERTS: That's correct, at line 27.
- 86 MS. BUTLER, Q.C.: At line 27, okay. Now, in the same re-
87 filed evidence, your Schedule 2A, I notice that you haven't
88 reduced your inventory estimate. Can you look at
89 **Schedule 2A**? Supplies inventory is still showing for 2002
90 at \$21,095,000.
- 91 MR. ROBERTS: Yes.
- 92 MS. BUTLER, Q.C.: Okay. Is there a discrepancy here or
93 am I missing something?
- 94 MR. ROBERTS: That supplies inventory is based on the

1 December 31st, 2000, balance. Hydro does not budget for
2 changes in its inventory. They may happen during the
3 year but it doesn't budget for it. It has no idea how much
4 will be added through inventory during the year and
5 relieved from inventory.

6 MS. BUTLER, Q.C.: Okay, but I just saw that you had
7 written off or plan to write off \$688,000 of obsolete
8 inventory in 2001.

9 MR. ROBERTS: That's correct. It has been done to the
10 best of my knowledge. Inventory has been reduced.

11 MS. BUTLER, Q.C.: Shouldn't that be reflected on one of
12 these schedules? So that I make sure that I'm
13 understanding this, what we see in here for 2002 filed
14 should reflect the opening inventory balance?

15 MR. ROBERTS: If you'll just bear with me for one second?

16 MS. BUTLER, Q.C.: Sure.

17 *(9:45 a.m.)*

18 MR. ROBERTS: The supplies inventory that you see here
19 is based on the December 31st, 2000, balance and that is the
20 amount that's been used here in calculation of the rate
21 base. Whether or not that write-down would change that
22 value if we had the actual inventory values, I don't know.
23 I guess all I'm saying is that this is based on a December
24 31st, 2000, balance ...

25 MS. BUTLER, Q.C.: Yes.

26 MR. ROBERTS: ... because we don't project inventory
27 changes over the course of a year.

28 MS. BUTLER, Q.C.: Okay.

29 MR. ROBERTS: So consequently, I don't know if the
30 inventory value at December 31st, 2001 or 2002, would be
31 different in that number. That's the best average that I
32 have.

33 MS. BUTLER, Q.C.: Alright. But given that this is a test
34 year of course and the estimates have to be as precise as
35 possible, and given that you've indicated now in your
36 supplementary testimony that there was a conscious
37 decision to write off \$688,000 of obsolete inventory ...

38 MR. ROBERTS: Yes.

39 MS. BUTLER, Q.C.: ... I expected, you see, to see a
40 reduction in that figure from filed to revised. So given that
41 it's not there, I wonder whether you'd be able to give us an
42 undertaking to provide the best figures you have, because
43 you're saying that you don't know whether that figure
44 would be different based on actual.

45 MR. ROBERTS: All I would be able to provide would be
46 our actual inventory balances from January of 2001 up to

47 the end of September and October.

48 MS. BUTLER, Q.C.: Yeah, and the write-off would be
49 apparent off that, right?

50 MR. ROBERTS: It would have been off ... would be off of
51 that, whenever the amounts occurred, that's correct.

52 MS. BUTLER, Q.C.: Okay. So could you do that for me?

53 MR. ROBERTS: I guess all I'm trying to say is that the
54 averages may or may not change that value.

55 MS. BUTLER, Q.C.: I accept that, yeah, but ...

56 MR. ROBERTS: But you would like to have those
57 inventory values for January to October?

58 MS. BUTLER, Q.C.: Right. Well I would say that that
59 would be your best estimate and that should be what's
60 before the Board. Yeah, okay. Do you know, Mr. Roberts,
61 what items were written off?

62 MR. ROBERTS: No, I don't.

63 MS. BUTLER, Q.C.: Or when they became obsolete?

64 MR. ROBERTS: I honestly couldn't answer that. Our
65 Materials Management Section are continually reviewing
66 the inventories with the various areas to determine whether
67 or not the inventory items are still required and used and
68 useful, and if they're not, then they are to be disposed of.

69 MS. BUTLER, Q.C.: Okay. I'm just going to leave that
70 schedule for the moment, Mr. Roberts, and look at **Grant**
71 **Thornton's Report for 2001, page 32**, and perhaps, Mr.
72 O'Rielly, you might just show first the date on Grant
73 Thornton's Report ... there you go ... dated August 15th,
74 2001, and at page 32. No, right at the bottom of the page,
75 I believe. Okay. Can you just read into the record, Mr.
76 Roberts, from your hard copy, if you have it there, the last
77 paragraph, please?

78 MR. ROBERTS: "The decrease in miscellaneous expense
79 for 2001 as compared to 2000 is primarily attributable to the
80 extra staff training related to programs such as diesel
81 system representatives, reliability centre maintenance, work
82 protection code and JD Edwards implementation which
83 occurred in 2000. However, this decrease is partially offset
84 by an increase in inventory losses. Hydro's intention is to
85 reduce the Bishop's Falls inventory for writing off more
86 obsolete items to make room for newer inventory
87 purchased through bulk ordering."

88 MS. BUTLER, Q.C.: Okay. So that relates to the same item
89 we were talking about, the \$688,000 in inventory written
90 off?

91 MR. ROBERTS: It's the same type of adjustment to
92 inventory.

1 MS. BUTLER, Q.C.: Yes, okay. So clearly by August, Mr.
2 Brushett of Grant Thornton, knew that it was Hydro's
3 intention to reduce the Bishop's Falls inventory. Is he
4 talking about the \$688,000?

5 MR. ROBERTS: No, no. He's talking ...

6 MS. BUTLER, Q.C.: Is he talking about an additional
7 amount?

8 MR. ROBERTS: He's talking about, if you go up into the
9 table ...

10 MS. BUTLER, Q.C.: Yes.

11 MR. ROBERTS: Mr. O'Rielly, you can just move up.

12 MS. BUTLER, Q.C.: Yeah.

13 MR. ROBERTS: You'll find a line item there called
14 "Inventory Gain and Loss."

15 MS. BUTLER, Q.C.: Yes.

16 MR. ROBERTS: That's the line that he's referring to.

17 MS. BUTLER, Q.C.: Okay, but ...

18 MR. ROBERTS: We make a provision for it and there were
19 some things that were known.

20 MS. BUTLER, Q.C.: Help me then with respect to whether
21 it is additional to the \$688,000 referred to in your
22 supplementary evidence or ...

23 MR. ROBERTS: The 688 is in addition to what's reflected
24 there.

25 MS. BUTLER, Q.C.: Alright. And is the figure that's
26 reflected here, which is the, for the test year, \$594,000, is
27 that reflected in the figure that we just saw on your
28 Schedule 2A?

29 MR. ROBERTS: As I mentioned, the figure on 2A is based
30 on the December 2000 balance because we don't project
31 inventory balances on a month-by-month basis.

32 MS. BUTLER, Q.C.: Alright. Let's look at **NP-269** where
33 Newfoundland Power asked a question about the statement
34 that had been made in the Grant Thornton Report. Okay.
35 The question was, in reference to page 32, reference to
36 Hydro's intention to reduce the Bishop's Falls inventory by
37 writing off more obsolete items, provide an estimate of the
38 total carrying value of obsolete items included in inventory.
39 Can you just read the answer there for us, Mr. Roberts,
40 please?

41 MR. ROBERTS: "Hydro's inventories are periodically
42 reviewed for obsolete parts as major equipment or
43 components are replaced due to end of life cycle, changes
44 in engineering standards or technological change. The
45 value of obsolete items remaining in inventory at this time
46 is insignificant."

47 MS. BUTLER, Q.C.: Now this RFI was given September
48 7th, 2001. Did you know at that time that it was your
49 intention to write off \$688,000 of obsolete items that are
50 reflected in your supplementary testimony?

51 MR. ROBERTS: I certainly wasn't aware of it.

52 MS. BUTLER, Q.C.: Because it seems to me anyway,
53 there's a bit of an inconsistency with saying ...

54 MR. ROBERTS: That's correct. I agree.

55 MS. BUTLER, Q.C.: ... that these obsolete items ...

56 MR. ROBERTS: Yeah. We're saying there's none and we
57 just made a provision to write off \$688,000.

58 MS. BUTLER, Q.C.: Yeah.

59 MR. ROBERTS: There's no dispute on that.

60 MS. BUTLER, Q.C.: Sorry?

61 MR. ROBERTS: I say there's no dispute with that. There
62 is an inconsistency there.

63 MS. BUTLER, Q.C.: Thank you, Mr. O'Rielly. Can I turn
64 now, Mr. Roberts, for a moment to the issue of re-call
65 sales?

66 MR. ROBERTS: Yes.

67 MS. BUTLER, Q.C.: Now, as I understand it, Hydro
68 receives income from the sale of re-call energy to Hydro-
69 Quebec, which you've indicated of course is part of your
70 non-regulated operations.

71 MR. ROBERTS: Yes.

72 MS. BUTLER, Q.C.: And the Board asked in an RFI some
73 questions about that which are **PUB-56**, specifically 56.1 ...
74 there you go ... line three. Okay. The question was seeking
75 the details of all adjustments to revenue requirement related
76 to non-regulatory costs and the effect of export sales to
77 Hydro-Quebec, etcetera, specifically referencing your
78 original evidence, and I believe in the answer at line 13 you
79 refer to an attached reconciliation.

80 MR. ROBERTS: Yes.

81 MS. BUTLER, Q.C.: Okay. So can we look at page two,
82 please, for the reconciliation? And we have to get on the
83 screen, Mr. O'Rielly, at line 32, if possible ... is it possible to
84 get the headings in the same picture? Thank you. If I'm
85 reading this correctly, Mr. Roberts, at line 32, Hydro had
86 originally forecasted \$92.784 million in interest expense?

87 MR. ROBERTS: That is the corporate ...

88 MS. BUTLER, Q.C.: Sorry?

89 MR. ROBERTS: That is the corporate financial statement

1 revenue number, yes.

2 MS. BUTLER, Q.C.: Yes. Hydro's corporate ...

3 MR. ROBERTS: Yes.

4 MS. BUTLER, Q.C.: ... financial statements, what we call
5 the consolidated.

6 MR. ROBERTS: No.

7 MS. BUTLER, Q.C.: No?

8 MR. ROBERTS: No, that is not consolidated. I referred to
9 corporate. Consolidated financial statements are different.

10 MS. BUTLER, Q.C.: You're talking about the affiliates with
11 the consolidated ...

12 MR. ROBERTS: Yeah, where you add all the numbers
13 together and that's why I say corporate ...

14 MS. BUTLER, Q.C.: Yeah, okay.

15 MR. ROBERTS: ... versus consolidated.

16 MS. BUTLER, Q.C.: Alright. How does corporate, being
17 regulated and non-regulated together.

18 MR. ROBERTS: Yes. Hydro is a separate entity by itself.

19 MS. BUTLER, Q.C.: Right. Originally showed interest
20 expense of \$92.784 million. And in response to the
21 question from the Board you indicated that that had been
22 increased to \$93.584 million for revenue requirement
23 purposes.

24 MR. ROBERTS: Yes.

25 MS. BUTLER, Q.C.: In other words, you're adding \$800,000
26 in interest expense to the regulated expense.

27 MR. ROBERTS: I'm adding back \$800,000 to the financial
28 statement number to arrive at the regulated number, yes.

29 MS. BUTLER, Q.C.: Okay. Now, what exactly is happening
30 here in terms of the addition of this \$800,000 to regulated
31 expense?

32 MR. ROBERTS: Each month we bill Hydro-Quebec for
33 sales of re-call power. Those funds are received by Hydro
34 and has been deposited into its bank account. The
35 agreement with the province is that by March the 31st of
36 the following year, these funds will be paid to the 100
37 percent to the province of the net re-call revenue. So we
38 have these funds sitting in our bank account for
39 approximately 12 months and it's impacting the amount of
40 interest expense that's being recorded. So what we have
41 done here is we have gone back and re-ran the interest
42 model and eliminated the impact or the additional revenue
43 received from Hydro-Quebec on those re-call sales to arrive
44 at what the regulated interest number should be.

45 MS. BUTLER, Q.C.: Is the \$800,000, because it's a round
46 number obviously, a nominal calculation only?

47 MR. ROBERTS: No, it is not. I believe the calculation was
48 made reference to in NP-244.

49 MS. BUTLER, Q.C.: Yeah.

50 MR. ROBERTS: I think we actually showed the calculation
51 of short-term interest with and without.

52 MS. BUTLER, Q.C.: Yes, okay. I can ...

53 MR. ROBERTS: And I think that amount ...

54 MS. BUTLER, Q.C.: I can look at that for you, if you wish.

55 MR. ROBERTS: That amount, I think, came to \$892,000,
56 and then there was an error in the way that the debt
57 guarantee fee was calculated, and that resulted, when that
58 was done, it resulted in a reduction of \$92,000, and that's
59 how you arrive at the net of 800, but as I pointed out, there
60 was an error in the calculation of the debt guarantee fee
61 initially and that compounded this particular problem.

62 MS. BUTLER, Q.C.: Do you see that the issue of ... let me
63 re-word that. Do you see that the debt guarantee fee is
64 related to the interest?

65 MR. ROBERTS: The debt guarantee is a percentage based
66 on the amount of debt outstanding.

67 MS. BUTLER, Q.C.: Right.

68 MR. ROBERTS: We, from the point of view of financial
69 disclosure, combine interest and debt guarantee fee in a
70 one line, but in our financial statements, in the note that
71 describes the breakdown of the interest component that we
72 provide on the income statement, it's clearly evident that
73 here is the interest and then we come down and say here is
74 the debt guarantee fee, here is our total interest and debt
75 guarantee fee.

76 MS. BUTLER, Q.C.: Okay. Does the amount which we
77 show on the screen for the 2002 year in any event, the
78 \$800,000 adjustment, does that become the subject of
79 approval by the Board? Does Hydro seek approval by the
80 Board for that \$800,000 in, as a regulated expense?

81 MR. ROBERTS: I think if the Board accepts and reviews
82 and it concurs that the interest cost is 93.584, that is the
83 true number.

84 MS. BUTLER, Q.C.: Does the \$800,000 sit in a separate
85 bank account?

86 MR. ROBERTS: No, it does not.

87 MS. BUTLER, Q.C.: And does Hydro have a written policy
88 on the allocation of interest expense between regulated and
89 non-regulated?

- 1 MR. ROBERTS: A written policy, no.
- 2 MS. BUTLER, Q.C.: We might just take a moment to look
3 at **NP-244**, for the details of the calculation. As I recall, it
4 was a fairly long explanation that was given. Maybe we
5 could just look at the next page, Mr. O'Rielly, for the
6 schedules. Okay. And the interest rate that's being used,
7 Mr. Roberts, is it prime plus or what?
- 8 MR. ROBERTS: It's our estimated short-term borrowing
9 rate.
- 10 MS. BUTLER, Q.C.: Uh hum. Which at that time was
11 between 4.5 and 4.9, looks like.
- 12 MR. ROBERTS: That's the way it appears to me.
- 13 MS. BUTLER, Q.C.: Rather than go through the details of
14 the calculations, can I just ask you was the \$800,000, which
15 of course you estimated based on these calculations,
16 actually paid to any third party?
- 17 *(10:00 a.m.)*
- 18 MR. ROBERTS: Was this \$800,000 paid?
- 19 MS. BUTLER, Q.C.: We're talking about the 2002 year of
20 course. Will the \$800,000 that you estimate for 2002
21 actually be paid or is it a paper entry?
- 22 MR. ROBERTS: 75 percent of it will be paid to the
23 province. The other 25 percent at this point in time will
24 remain with Hydro.
- 25 MS. BUTLER, Q.C.: Okay. And why 75/25?
- 26 MR. ROBERTS: The 75/25 is supplying it at the same as
27 net operating income, and the interest at this point is being
28 treated differently than 100 percent of the net re-call
29 revenue which is the sale minus the cost of the power
30 purchase and the interest associated with that. At this
31 point we have not been instructed by the province to pay
32 over 100 percent of the interest associated with this.
- 33 MS. BUTLER, Q.C.: So the province gets the debt
34 guarantee fee plus 75 percent of the interest?
- 35 MR. ROBERTS: It's getting ... it will be getting 75 percent
36 of the interest in its dividend.
- 37 MS. BUTLER, Q.C.: In its dividend. At what level of
38 Hydro, Mr. Roberts, was the \$800,000 adjustment or
39 estimate, the actual policy of paying the interest,
40 approved?
- 41 MR. ROBERTS: The actual calculation was done by the
42 Treasurer of the Company and his staff, who reports to the
43 Vice-President of Finance, so the Vice-President of Finance,
44 Mr. Osmond, was briefed and aware of it, as well as other
45 members of the Rate Committee including the President of
46 the Company, the Vice-President, Legal Counsel, myself,
47 and other members that have already testified here.
- 48 MS. BUTLER, Q.C.: I might have mis-spoken. I might have
49 said actually paid. I appreciate that it has not been paid.
50 The calculation, as you say, was done by the Company
51 Treasurer, and that is who?
- 52 MR. ROBERTS: Mr. Bradbury.
- 53 MS. BUTLER, Q.C.: Mr. Bradbury, right. As you say,
54 approved, and Mr. Osmond was briefed as VP Finance and
55 aware, but in terms of the actual ... perhaps we can just go
56 back to the schedule where we started, **PUB-56**. Okay, the
57 table. There you go. Thank you. The actual decision to
58 increase regulated revenue requirements by \$800,000 based
59 on the calculations that you've done, the decision to do
60 that was at what level?
- 61 MR. ROBERTS: The decision ... I guess it's not a point of
62 having to make a decision at a level. It's that if you go back
63 and you recognize that the re-called revenue that we're
64 receiving is impacting the regulated operations, then it's
65 automatically that you would adjust and take that out.
- 66 MS. BUTLER, Q.C.: Yes, and at what level was it decided
67 to recognize that?
- 68 MR. ROBERTS: Well, once it was recognized within
69 Treasury that this was in fact the case and this was
70 impacting the amount of promissory notes and the amount
71 of interest expense, then the decision was to quantify that
72 amount, the impact that it would have for 2002, because it
73 was also done back in earlier years, and to adjust the
74 interest expense accordingly for the filing.
- 75 MS. BUTLER, Q.C.: Okay. You say it was done for
76 previous years as well. So can you tell me how long this
77 practice has been ongoing?
- 78 MR. ROBERTS: Re-called sales started March the 9th,
79 1998, so the first invoice that was ever sent to Hydro-
80 Quebec was sometime in 1998.
- 81 MS. BUTLER, Q.C.: Thank you, Mr. Roberts. Mr. Roberts,
82 you had mentioned the invoices to Hydro-Quebec.
- 83 MR. ROBERTS: Yes.
- 84 MS. BUTLER, Q.C.: So there would have been one a year
85 from March ...
- 86 MR. ROBERTS: Bear with me for my memory now. I think
87 the first invoice to Hydro-Quebec related to re-call was
88 issued in either October or November. The reason for the
89 delay was to iron out some of the items related to the re-call
90 agreement, where the billing points were, etcetera, that was
91 required to be done, and I think the first billing was issued
92 either October or November of '98. Since then it is monthly.
- 93 MS. BUTLER, Q.C.: Before I leave this area, can I just go

1 back to NP-3, Mr. O'Rielly, please, and, Mr. Roberts, my
2 question for you on NP-3 is whether you've been making
3 the adjustment to the revenue requirement for this interest
4 in the years since ...

5 MR. ROBERTS: Yes, I understand ...

6 MS. BUTLER, Q.C.: Since 1998.

7 MR. ROBERTS: ... that it has been made ...

8 MS. BUTLER, Q.C.: Can you show me there ...

9 MR. ROBERTS: ... 2002.

10 MS. BUTLER, Q.C.: Yeah, I know. I know for 2002, but for
11 the past years, '98, '99 and 2000, 2001.

12 MR. ROBERTS: It's netted into that interest number.
13 They're not just numbers being grossed up.

14 MS. BUTLER, Q.C.: The interest number is at what line,
15 please?

16 MR. ROBERTS: On this screen I think it's line 84.

17 MS. BUTLER, Q.C.: Okay, thank you. I'm going to turn
18 now to the issue of employee future benefits. Mr. Roberts,
19 I recognize that all corporations that have employees and
20 offer benefits to those employees will have an issue of
21 employee future benefits. When we talk about this
22 category for Hydro and the election that's been made with
23 respect to certain accounting treatment of these expenses,
24 can you tell us what employee future benefits we're actually
25 speaking of?

26 MR. ROBERTS: Employees are entitled to a retiring
27 allowance upon retirement. There is a cap on it. It's based
28 on the number of years of continuous service and I think
29 it's one week for every year up to a maximum of 20 or 23, I'm
30 not sure right off the top of my head as to what it is, as well
31 as health, dental and a life insurance.

32 MS. BUTLER, Q.C.: And when we speak of these
33 employee future benefits, in Hydro's case would it
34 definitely not include any pension, right?

35 MR. ROBERTS: We are definitely not including pension.

36 MS. BUTLER, Q.C.: Okay. So there are a couple of issues
37 here on employee future benefits that were addressed by
38 John Brown when he testified for Newfoundland Power last
39 week or the week before. First he points out, as of course
40 I think you do in your application, that the CICA has
41 recommended certain accounting treatment for these
42 expenses on an accrual method.

43 MR. ROBERTS: Yes.

44 MS. BUTLER, Q.C.: And he expresses the opinion that the
45 CICA of course cannot tell the Board how to treat the
46 expense for rate-making purposes. Do you agree with that?

47 MR. ROBERTS: Yes.

48 MS. BUTLER, Q.C.: The second point he makes, I think, is
49 that the practical result of the recommendation of the CICA,
50 which Hydro has elected to follow, is that instead of
51 expense in this year, say 2001, the amount of the benefits,
52 retiring allowance, health, dental, life insurance, you
53 actually paid to retired employees in 2001, you will expense
54 the value of the benefits that you estimate you will later
55 pay to employees based on the service they provided in
56 2001.

57 MR. ROBERTS: The comparison that he was making was
58 going with a cash basis versus an accrual basis.

59 MS. BUTLER, Q.C.: Have I ...

60 MR. ROBERTS: We've adopted the accrual basis.

61 MS. BUTLER, Q.C.: Yeah. Have I accurately described the
62 difference though?

63 MR. ROBERTS: I think so. We reflect the benefit that I am
64 earning in this particular year, as an example, and I'll use my
65 own case, and that's part of the cost within his particular
66 year, and not to be charged to a future year.

67 MS. BUTLER, Q.C.: Okay. And it starts to sound like an
68 issue of inter-generational equity.

69 MR. ROBERTS: That's correct.

70 MS. BUTLER, Q.C.: Okay. And Hydro did choose or elect
71 to convert from the cash method to the accrual method.

72 MR. ROBERTS: Yes.

73 MS. BUTLER, Q.C.: And Newfoundland Power takes no
74 issue with that. But having decided to convert, you also
75 decided to write off the accrued to date present value of
76 those employee future benefits.

77 MR. ROBERTS: Yes, we did.

78 MS. BUTLER, Q.C.: Okay. And that's what he referred to
79 as the transitional obligation.

80 MR. ROBERTS: Yes, that's the amount that was accrued up
81 to that point in time.

82 MS. BUTLER, Q.C.: Okay.

83 MR. ROBERTS: Up to the end of 1999.

84 MS. BUTLER, Q.C.: Kathleen McShane, on your behalf,
85 indicated that of course there was another option, maybe
86 more, but the one she referred to was that Hydro could
87 have chosen to amortize the expense ...

88 MR. ROBERTS: That's correct.

89 MS. BUTLER, Q.C.: ... with the result that your equity
90 would be higher, and she calculates 1.5 percent.

1 MR. ROBERTS: Yes. We had the option not to write that
2 20 odd million dollars off against retained earnings but to
3 defer and amortize (*sic*) it on a go-forward basis.

4 MS. BUTLER, Q.C.: Okay. Going forward now, leaving the
5 transitional obligation for the moment, on a go-forward
6 basis, the conversion to the accrual method results in \$1
7 million in additional expenses now, that's in the test year,
8 although not actually spent in the test year.

9 MR. ROBERTS: The write-off that's taking place as a result
10 of switching to the accrual basis is in the red approximately
11 \$2.2 million.

12 MS. BUTLER, Q.C.: Okay. Go ahead, okay.

13 MR. ROBERTS: Okay. One of the questions that was
14 asked was what would this be on a cash basis. I think the
15 answer was our estimate right now was approximately one
16 point million or \$1.2 million, so in effect there is an extra
17 million dollars going through into revenue requirement.

18 MS. BUTLER, Q.C.: Okay. The difference between ...

19 MR. ROBERTS: Over and above what appears to be at this
20 point a cash basis.

21 MS. BUTLER, Q.C.: So I think we're saying the same thing.
22 I had suggested ...

23 MR. ROBERTS: I think so, yes.

24 MS. BUTLER, Q.C.: And in terms of the details, we can
25 actually see them, for the Board's benefit if you wish, but
26 perhaps rather than get it on the screen I'll just make ... the
27 accrual method, the \$2.2 million you spoke of, is shown in
28 **NP-4**, page two of three, and the cash method is shown in
29 **NP-53**, the \$1.2 million.

30 MR. ROBERTS: That sounds right. I guess the only
31 caution that I would add on the cash payments that we
32 made is we anticipate 1.2 but if more people retire, and they
33 can, then that number of 1.2 can go to something else.

34 MS. BUTLER, Q.C.: Sure. But of course the actuarial ...

35 MR. ROBERTS: So I just want to say it's not an absolute
36 and it's not a fixed number.

37 MS. BUTLER, Q.C.: But the actuarial calculation of the
38 future benefits may turn out not to have been precise
39 either, so ...

40 MR. ROBERTS: Well, it's fixed for a three-year period.
41 We're required to go back and re-valuate this next year, so
42 it's not something that will stay there forever. It will
43 automatically be revised every three years ...

44 MS. BUTLER, Q.C.: Uh hum.

45 MR. ROBERTS: ... and it will take into account new history
46 and what's actually happened in the number of people that
47 have retired, so the amount in 2003, or whenever the next
48 review period is, the amount may change downward rather
49 than remain the same or continuing on.

50 MS. BUTLER, Q.C.: So because Newfoundland Power
51 takes no issue with the decision that you've made, my only
52 question in this area is what consideration, if any, was
53 given within Hydro when making the election to the
54 consumer impact of the election, which is \$1 million in the
55 test year?

56 MR. ROBERTS: What management looked at, what was
57 being fair and looking at the customers and looking at the
58 inter-generational equity and saying that these costs which
59 are \$20 million had occurred in prior years, and based on
60 that the decision of management was that Hydro would
61 write that amount off rather than try to recover it in future
62 years from ratepayers. It was a benefit that has been
63 earned in the past and that's the decision that was made.

64 MS. BUTLER, Q.C.: But you're talking about a transitional
65 obligation now.

66 MR. ROBERTS: That's correct.

67 MS. BUTLER, Q.C.: I'm talking about the go-forward ...

68 MR. ROBERTS: You can't write one off without full accrual
69 and you amortize all of it or you're strictly on a cash
70 basis. From an accounting perspective, our decision was
71 we would go with an accrual rather than continue with a
72 cash basis of accounting.

73 (*10:15 a.m.*)

74 MS. BUTLER, Q.C.: Alright. Let's have a look at the
75 calculations which were given in **NP-160**. Okay. Now, as
76 I understand it, at the beginning of the year 2001, when you
77 say opening balance, Hydro was estimating, Hydro was
78 carrying on its books at that time an obligation for future
79 employee benefits of \$22.8 million.

80 MR. ROBERTS: Yes.

81 MS. BUTLER, Q.C.: Okay. In the year 2001, with
82 adjustments obviously, you're adding on current service
83 and interest expense and you deduct then what you pay
84 out of that in actual employee future benefits that year.

85 MR. ROBERTS: That's the way that the system is
86 designed, that any retirements and payments for retired
87 employees would go against this particular account.

88 MS. BUTLER, Q.C.: Okay. And I'm going to be coming
89 back to this screen in a minute, but you'll see the similar
90 type of calculation of course for the test year 2002. What
91 I want to focus on is the payments out of \$675,000.

92 MR. ROBERTS: Uh hum.

93 MS. BUTLER, Q.C.: And there was another RFI asked

1 about that figure in **NP-250**, and you corrected that figure
2 from \$675,000 to one million one ninety-nine. We see it at
3 line ...

4 MR. ROBERTS: 11.

5 MS. BUTLER, Q.C.: 11.

6 MR. ROBERTS: Yes.

7 MS. BUTLER, Q.C.: And the last sentence there says,
8 "This revision will be reflected in a revised cost of service
9 to be filed at a later date."

10 MR. ROBERTS: Yes.

11 MS. BUTLER, Q.C.: Mr. Roberts, can you tell me, because
12 I know the cost of service obviously has been revised and
13 filed, was that adjustment, the \$1.199 million, instead of 675,
14 reflected in the new cost of service?

15 MR. ROBERTS: Yes, it is.

16 MS. BUTLER, Q.C.: Okay. Can you show me where
17 because unfortunately I couldn't see it?

18 MR. ROBERTS: You won't find it through the revenue
19 requirement because it's a balance sheet item.

20 MS. BUTLER, Q.C.: Okay.

21 MR. ROBERTS: If I may refer you to **Schedule 11A in my**
22 **revised evidence**, which is the revised projected balance
23 sheet. Close to the bottom of the table you'll find a line
24 there referred to as employee future benefits.

25 MS. BUTLER, Q.C.: Uh hum.

26 MR. ROBERTS: And you'll find it at 25.076.

27 MS. BUTLER, Q.C.: Okay. 2002 used to be 25.123.

28 MR. ROBERTS: Yes.

29 MS. BUTLER, Q.C.: And it's now in column three, 25.076.

30 MR. ROBERTS: Yes.

31 MS. BUTLER, Q.C.: So the difference there is a decrease of
32 ...

33 MR. ROBERTS: Yes.

34 MS. BUTLER, Q.C.: 47 ...

35 MR. ROBERTS: There was an error in the calculation of the
36 employee future benefits related to interest which impacted
37 2001 and flowed over into 2002.

38 MS. BUTLER, Q.C.: Okay. Well while we have perhaps
39 **Schedule 11A** out, let's just go back to **NP-160** then and
40 tell me how the numbers are supposed to work. Okay, there
41 you go. So we've got, we're looking at 2002, we know that
42 the figure at line 13 has been adjusted because in **NP-250**
43 we saw that (inaudible) to 1.199 million.

44 MR. ROBERTS: I'm sorry, I ...

45 MS. BUTLER, Q.C.: I'm sorry.

46 MR. ROBERTS: Okay.

47 MS. BUTLER, Q.C.: Okay. Do you have the copy of ...

48 MR. ROBERTS: NP-150?

49 MS. BUTLER, Q.C.: Yeah.

50 MR. ROBERTS: Yes.

51 MS. BUTLER, Q.C.: At line 13 for 2002, that figure is now
52 changed, right? You changed that in NP-250.

53 MR. ROBERTS: The 675 ...

54 MS. BUTLER, Q.C.: Yeah.

55 MR. ROBERTS: ... is now changed. We said it should be
56 one million, one ninety-nine.

57 MS. BUTLER, Q.C.: Yes. Now if I plugged that figure in
58 there ...

59 MR. ROBERTS: It's not going to work for you.

60 MS. BUTLER, Q.C.: Why not?

61 MR. ROBERTS: Because we've revised 2001 as well.

62 MS. BUTLER, Q.C.: Okay. So what I need to see is the
63 revision for 2001, revision ...

64 MR. ROBERTS: And 2.

65 MS. BUTLER, Q.C.: And 2. I really don't think I actually
66 have that anywhere between NP-160, 250 or your revised
67 Schedule 11A.

68 MR. ROBERTS: No, you don't.

69 MS. BUTLER, Q.C.: Okay. Would you be able to give me
70 that?

71 MR. ROBERTS: Yes, we can.

72 MS. BUTLER, Q.C.: Thank you very much. Can I look now
73 to the issue of hearing cost deferrals, which is referred to in
74 your direct evidence? That's **the supplementary evidence**
75 **at page one, line 11**. Okay. Just explain to me what's
76 happening here, Mr. Roberts, please.

77 MR. ROBERTS: Are you talking about the PUB deferral
78 costs?

79 MS. BUTLER, Q.C.: Yeah.

80 MR. ROBERTS: Do you want ... it's not on the screen. At
81 least it's not on mine.

82 MS. BUTLER, Q.C.: Okay.

83 MR. ROBERTS: Page up, Terry.

- 1 MS. BUTLER, Q.C.: Let me just put to you then that
2 somewhere between May of 2001 when you first filed and
3 October 31st, 2001, when you filed the supplementary, a
4 decision was made to defer certain rate hearing costs from
5 2001 and amortize them over two years.
- 6 MR. ROBERTS: And ask the Board for approval to do that.
- 7 MS. BUTLER, Q.C.: Oh, yes, of course, yeah. Alright.
- 8 MR. ROBERTS: Yes, yes.
- 9 MS. BUTLER, Q.C.: Now, on **Schedule 1A, line 33** ...
- 10 MR. ROBERTS: Yes.
- 11 MS. BUTLER, Q.C.: Okay, here we go. We have the rate
12 hearing cost deferrals.
- 13 MR. ROBERTS: Yes.
- 14 MS. BUTLER, Q.C.: Now, I can clearly see in Column C
15 that you've taken off two million.
- 16 MR. ROBERTS: Yes.
- 17 MS. BUTLER, Q.C.: And you're showing that that is fully
18 related to increases or decreases in Column D.
- 19 MR. ROBERTS: Some of those costs, if I may, some of the
20 costs would initially have been in C and additional costs
21 are added in D.
- 22 MS. BUTLER, Q.C.: I think it's B and C actually, Mr.
23 Roberts. I think you're saying that some ...
- 24 MR. ROBERTS: Oh, okay.
- 25 MS. BUTLER, Q.C.: ... some of the costs were initially in ...
- 26 MR. ROBERTS: In ...
- 27 MS. BUTLER, Q.C.: ... B.
- 28 MR. ROBERTS: Yes. And now they've been added to C.
29 In other words, as an example, in the professional services
30 ...
- 31 MS. BUTLER, Q.C.: Line?
- 32 MR. ROBERTS: Line 24.
- 33 MS. BUTLER, Q.C.: 24, yeah.
- 34 MR. ROBERTS: There were some provisions in there for
35 costs associated with this rate hearing.
- 36 MS. BUTLER, Q.C.: Uh hum.
- 37 MR. ROBERTS: And it has now been re-forecasted higher.
38 The same thing would apply in the case of the salary and
39 fringe benefits category, that additional overtime has been
40 incurred.
- 41 MS. BUTLER, Q.C.: Yes, line 18.
- 42 MR. ROBERTS: Which is line 18.
- 43 MS. BUTLER, Q.C.: Uh hum.
- 44 MR. ROBERTS: There are also additional travel costs in
45 line 25 that are associated with this rate hearing.
- 46 MS. BUTLER, Q.C.: But to be precise, I wonder if we might
47 just go through the three. I clearly understand you though
48 that the full \$2 million is not a new \$2 million. There were
49 some costs associated with this hearing built into the
50 original numbers in Column B ...
- 51 MR. ROBERTS: Yes.
- 52 MS. BUTLER, Q.C.: ... which Hydro had made the decision
53 not to seek deferral of.
- 54 MR. ROBERTS: Initially, yes.
- 55 MS. BUTLER, Q.C.: Right. But sometime between May
56 and October you made the decision that you were going to
57 seek approval to defer some of them.
- 58 MR. ROBERTS: Yes.
- 59 MS. BUTLER, Q.C.: So let's look at what the actual
60 numbers are. We can take them in order that you address
61 them. In the professional services, line 24, which is \$4.506
62 million, it was \$4.506 million ...
- 63 MR. ROBERTS: Yes.
- 64 MS. BUTLER, Q.C.: Okay. Let's take that one first. And if
65 you scroll over, Mr. O'Rielly, to Column D, you'll see the
66 Footnote No. 11 relates to that. How much of the increase
67 relates to the hearing costs? It's actually thirteen fifty,
68 right?
- 69 MR. ROBERTS: That's correct.
- 70 MS. BUTLER, Q.C.: Because your increase of eleven
71 hundred was actually offset by something else.
- 72 MR. ROBERTS: By other reduction ... that's right.
- 73 MS. BUTLER, Q.C.: Okay. So we've captured thirteen fifty
74 of the \$2 million. Let's go back then to the schedule. The
75 next one is, I believe, Note 7 at line 18, salaries and fringe
76 benefits. How much of the salaries and fringe benefits
77 relates to the rate hearings, looks to me like it's \$173,000.
- 78 MR. ROBERTS: \$173,000 there.
- 79 MS. BUTLER, Q.C.: And the third category you wanted to
80 address was travel. We might look at that, line 25, for the
81 benefit of the Board, Footnote 12.
- 82 MR. ROBERTS: Yes.
- 83 MS. BUTLER, Q.C.: And how much is that?
- 84 MR. ROBERTS: \$75,000.

1 MS. BUTLER, Q.C.: \$75,000. Now if I added the three I'd
2 get \$1,598,000?

3 MR. ROBERTS: I'm not sure. If you wanted me ... if it
4 would make it easier, I can quite easily tell you the
5 components that make up the \$2 million.

6 MS. BUTLER, Q.C.: Sure. Well, let me just tell you, just for
7 the benefit of the transcript if nothing else, \$1,350,000 in
8 professional services, \$173,000 in overtime and \$75,000 in
9 travel by my calculation adds up to \$1,598,000 of the \$2
10 million that we're talking about.

11 MR. ROBERTS: Some costs were already in the original
12 number, so ...

13 MS. BUTLER, Q.C.: Okay.

14 MR. ROBERTS: ... that's why I'm saying if you bear with
15 me, let me deal with what's in the revised number that's
16 making it up, then maybe this may be of some help to you.

17 MS. BUTLER, Q.C.: Go ahead.

18 MR. ROBERTS: The components that make up the
19 requested \$2 million deferral are \$75,000 for travel ...

20 MS. BUTLER, Q.C.: Okay, we've got that one.

21 MR. ROBERTS: ... \$175,000 for overtime ...

22 MS. BUTLER, Q.C.: Okay. We had 173, but anyway ...

23 MR. ROBERTS: ... \$750,000 for consultants incurred by
24 Hydro, and we had estimated approximately \$1 million for
25 costs billable by the Board, including the approved
26 intervenors' costs, and I use the word "estimated." At this
27 point we're not sure what those final numbers will be but
28 this was an estimate that we used based on our own
29 knowledge at this point as to what the costs could possibly
30 be, and that's what makes up the components of the \$2
31 million deferral that we're requesting approval of the Board
32 to defer and amortize over a two-year period.

33 MS. BUTLER, Q.C.: Can we just look at the **Grant**
34 **Thornton Report for 2001**, please, page 33? Okay.
35 Underneath the yellow table. Thanks, Mr. O'Rielly. Here
36 the Board's financial consultant is suggesting in the
37 paragraph under the yellow table there that the high costs
38 in the PUB-related costs category for 2000 and 2001 relates
39 to the rate hearing. Category includes the rate assessment
40 and the rate referral costs for the engagement of various
41 consultants. Costs forecast for 2002 include the PUB's rate
42 assessment and costs associated with regulatory reviews.
43 So as I understand what he's saying there, correct me if I'm
44 wrong, Mr. Roberts, but the \$4.5 million shown under 2001
45 includes consultants' fees.

46 MR. ROBERTS: It would include consulting fees as well as
47 PUB-related costs (inaudible) before the Board.

48 MS. BUTLER, Q.C.: So how much of the figure you've just
49 given us now, which is \$750,000, was originally built into
50 the 2001 figure of 4.5?

51 MR. ROBERTS: I believe there was 1/2 million dollars
52 included in the PUB-related costs associated with the
53 hearing.

54 MS. BUTLER, Q.C.: And those were the costs that Hydro
55 had originally elected not to defer into the test year.

56 MR. ROBERTS: That's correct.

57 *(10:30 a.m.)*

58 MS. BUTLER, Q.C.: Mr. Roberts, before I leave that area,
59 perhaps you could just tell the Board why the decision was
60 made to defer those costs into the test year?

61 MR. ROBERTS: Hydro looked at the costs that were being
62 incurred relative to the hearing and the length of time that
63 it was with this particular rate hearing in light of the
64 magnitude of what these costs will be. It was decided that
65 we would ask the Public Utilities Board for approval to
66 defer and amortize over a two-year period, similar to what
67 had been done with a hearing of Newfoundland Power in
68 1998, as I understand.

69 MS. BUTLER, Q.C.: Thank you. And why two years?

70 MR. ROBERTS: Two years was picked because of the fact
71 that we anticipate being back here in 2003 for 2004 and we
72 didn't want to have these costs flowing over into the 2004
73 test year.

74 MS. BUTLER, Q.C.: Thank you. Okay. I want to turn now
75 to a discussion that I had with Mr. Reeves on the issue of
76 some salaries in the TRO Division and some savings that
77 were, Mr. Reeves indicated, reflected in the Finance
78 Department budget.

79 MR. ROBERTS: Yes.

80 MS. BUTLER, Q.C.: Okay. I wonder, Mr. O'Rielly, can you
81 get the transcript for October 1st at page 39 on the screen?
82 Did you want the hard copy of that, Mr. Roberts, or are you
83 okay with the screen for that?

84 MR. ROBERTS: Try it on the screen.

85 MS. BUTLER, Q.C.: Lines 56 to 61 on the hard copy, it was.
86 Let's just see what comes up here. It looks to be around
87 lines 48, 50, around there, and up to 55. Starting at line 52
88 I'll just read what I had asked him. "Are you saying then
89 that of the salaries shown for 2001 for your division of
90 \$19.4 million, really there should be savings of how much
91 off that?" And he said, "Well, probably at least \$1.5
92 million." He did indicate that this would be reflected in the
93 Finance budget. Is he correct when he suggests that the
94 savings from TRO salaries are reflected in the Finance

1 budget?

2 MR. ROBERTS: On a budget basis, salary increases,
3 vacancy reduction, as well as proposed complement
4 reductions, are reflected in the Finance Division, and that's
5 done for the purposes of trying to maintain confidentiality.

6 MS. BUTLER, Q.C.: Yes, I did understand that from him
7 and I can accept that you don't want staff to be aware that
8 you're necessarily downsizing their particular department.

9 MR. ROBERTS: It's difficult if you don't do it that way.

10 MS. BUTLER, Q.C.: Yeah. But we've already seen from
11 your **Schedule 1A**, and perhaps you might just go back and
12 look at that, that Hydro is currently forecasting an increase
13 in salaries, on line 18. So for the 2001 year, which was the
14 year Mr. Reeves was addressing, rather than showing a
15 reduction of \$1.5 million, you're showing now an increase
16 of \$1.7 million.

17 MR. ROBERTS: Yes.

18 MS. BUTLER, Q.C.: Okay. So just explain to me what's
19 happened here. Has the savings that he, his department
20 found been eroded and an additional \$1.7 million needed in
21 salaries?

22 MR. ROBERTS: Yes.

23 MS. BUTLER, Q.C.: Okay. And how did this occur?

24 MR. ROBERTS: As I mentioned yesterday when I read out
25 the changes that's on Schedule 1A, page two of four, these
26 are the components that make up the change of \$1.7 million
27 and the salaries employee, in the salaries and fringe benefit
28 grouping.

29 MS. BUTLER, Q.C.: Note 7, is that right?

30 MR. ROBERTS: Yes, where I make reference to why it's
31 gone up to \$1.7 million, higher wages, mainly to backfilling
32 permanent positions, additional capital work, lower
33 permanent salaries due to additional vacancies, higher
34 overtime mainly related to additional maintenance, rate
35 hearing, more capital work, revised employee future
36 benefits and higher fringe benefits.

37 MS. BUTLER, Q.C.: Thank you. So going back to the
38 schedule then at line 18, where are his savings reflected?

39 MR. ROBERTS: The original budget savings were reflected
40 in the \$60.3 million.

41 MS. BUTLER, Q.C.: They were already ...

42 MR. ROBERTS: Yes.

43 MS. BUTLER, Q.C.: ... deducted then?

44 MR. ROBERTS: Yes. Anticipated savings from the
45 proposed reduction in the complement was reflected in that

46 initial number.

47 MS. BUTLER, Q.C.: Okay. The other issue relative to this
48 that I wanted to talk to you about was the vacancy
49 adjustment.

50 MR. ROBERTS: Yes.

51 MS. BUTLER, Q.C.: And your budget for 2.5 percent
52 vacancy adjustment is shown at **NP-255, lines 23 to 25**.

53 MR. ROBERTS: Yes.

54 MS. BUTLER, Q.C.: Okay. So Hydro does estimate
55 approximately 2.5 percent of total permanent salaries is
56 representative of vacancies, amounts to approximately \$1
57 million.

58 MR. ROBERTS: That's correct. That's what we have used
59 for 2002, I believe, yes.

60 MS. BUTLER, Q.C.: Right. So for the test year you're
61 using an adjustment of \$1 million on the basis of 2.5
62 percent.

63 MR. ROBERTS: Yes.

64 MS. BUTLER, Q.C.: But again Mr. Brushett, Grant
65 Thornton, 2001 at page 25, suggests that the vacancy
66 allowance, if I can find his reference for you, the top of the
67 page there. He says ... middle of that paragraph, Mr.
68 O'Rielly, please. "Per hour review of actual and budgeted
69 permanent salaries, '97 to 2000, Hydro has over-budgeted
70 on average by four percent to compensate for this potential
71 over-budgeting, Hydro budgets a vacancy credit, included
72 in the Finance Department forecast. Credit budgeted for
73 2001, 2002 is \$1 million." I'm interested in, Mr. Roberts, as
74 Controller, your position on the difference between the 2.5
75 percent vacancy adjustment and what Grant Thornton is
76 suggesting should perhaps be four percent.

77 MR. ROBERTS: If you look back at what's actually
78 happened ...

79 MS. BUTLER, Q.C.: Yeah.

80 MR. ROBERTS: ... in the last four years, the average is
81 approximately 3.8 percent, which is the four percent referred
82 to by Grant Thornton. I guess to add further to that, in the
83 year 2000 positions were, permanent positions were left
84 vacant in light of the fact that there were going to be
85 reductions in the complement in 2001, so that the vacancy
86 reduction on an actual basis for the year 2000, I would have
87 expected it to be higher than a 2 1/2 percent, because we
88 knew that certain positions were going to be eliminated and
89 they were not filled. For setting the vacancy reduction for
90 the year 2001 and 2002, we were cognizant of the fact that
91 there were going to be staff reductions and positions
92 eliminated, and that's why 2 1/2 percent was used rather
93 than, say, four or five. It was recognizing the fact that

1 these positions were going to be gone and there would be
2 no savings arising from these positions.

3 MS. BUTLER, Q.C.: Can I have the same numbers from
4 Hydro for '97, '98, '99, 2000?

5 MR. ROBERTS: Budget against actual?

6 MS. BUTLER, Q.C.: Yeah. I don't think we have them.

7 MR. ROBERTS: No, you haven't asked for them.

8 MS. BUTLER, Q.C.: No. Can we have them now, Mr.
9 Roberts?

10 MR. ROBERTS: Would you like for me to ... do you want
11 them written or do you want me to just give you the
12 percentage ...

13 MS. BUTLER, Q.C.: If you have them.

14 MR. ROBERTS: Oh, I have the percentage.

15 MS. BUTLER, Q.C.: Sure.

16 MR. ROBERTS: I asked somebody to go back and do it for
17 me. '97 was 6.4 percent; '98 was 3 percent; '99 was 1.6
18 percent; and 2000 was 4.4 percent.

19 MS. BUTLER, Q.C.: Do you have your most recent
20 estimate of the vacancy allowance that you will achieve in
21 2001?

22 MR. ROBERTS: At this point I believe we will achieve \$1
23 million but I can't tell you any more than that at this point.

24 MS. BUTLER, Q.C.: What's the percent?

25 MR. ROBERTS: I think it's 2 1/2 percent. I think that's
26 approximately what we've used for 2001 and 2.

27 MS. BUTLER, Q.C.: Yes, it is, for 2001 and 2. Are you
28 sticking with 2.5 percent for 2002?

29 MR. ROBERTS: Yes, we are.

30 MS. BUTLER, Q.C.: \$1 million?

31 MR. ROBERTS: Yes.

32 MS. BUTLER, Q.C.: Now, I know from yesterday, very
33 early part of your testimony, that you talked about
34 regularly assessing the financial statement. Would that
35 include the vacancy allowance?

36 MR. ROBERTS: That would include assessing positions.
37 The vacancy allowance is the fall-out from that. If
38 positions ... and I just ... if positions don't materialize, if
39 vacancies don't occur, then we will never obtain that, but
40 we recognize from the point of view of the, when a position
41 becomes vacant and by the time we get somebody hired
42 and filled into that position, if you have approval to fill it
43 immediately, you're talking at least a minimum of 30 days,
44 so it's difficult to determine how long positions are going

45 to be vacant. It may be relatively easy for me to fill an
46 accounting position but to fill an engineering position to
47 go into St. Anthony or up in Happy Valley or some other
48 area, it may take a lot longer, so it's difficult to try and
49 gauge what the amount should be and it really has to come
50 back to what is your best estimate taking into account the
51 circumstances that you're aware of.

52 MS. BUTLER, Q.C.: Well, when was the last review
53 completed?

54 MR. ROBERTS: The vacancy reduction is part of the
55 review that's done by Management Committee when they
56 review the operating budgets.

57 MS. BUTLER, Q.C.: Refresh my memory. Last month?

58 MR. ROBERTS: It's reviewed in June and it's also reviewed
59 when we come back with a revised budget in September,
60 before it gets completely finalized.

61 MS. BUTLER, Q.C.: I think I'm into my last area actually,
62 Mr. Roberts, bear with me, and that's a revenue requirement
63 issue again, back to your **Schedule 1**. Mr. O'Rielly, is this
64 Schedule 1 or Schedule 1A?

65 MR. O'RIELLY: 1A.

66 MS. BUTLER, Q.C.: Okay. I'd like to see 1, please, which
67 is the original one, the 2002 column, which is "I." Okay. So
68 when it was filed in May, the revenue requirement forecast
69 for 2002 was \$322.3 million.

70 MR. ROBERTS: Yes.

71 MS. BUTLER, Q.C.: Let me just make a note of that number
72 because I want to just point out Mr. Brickhill's evidence,
73 **JAB-1**, Mr. O'Rielly. That's cost of service. Is that in ...
74 Schedule 1.1, page one of two, revenue requirement. Thank
75 you very much. Column 2 at the bottom, total ... no, that's
76 column 3. Column 2, thank you, at the bottom, revenue
77 requirement was \$318.846 million. Now it was the ... it was
78 the discrepancy between those two numbers when the
79 application was originally filed that caused Newfoundland
80 Power to ask a question about the reconciliation between
81 the two numbers. So we're comparing your \$322.3 million
82 to his \$318.8 million, and that's **NP-1**.

83 MR. ROBERTS: Yes.

84 MS. BUTLER, Q.C.: Okay then. We just see the
85 reconciliation there and you have to scroll down a little
86 further. Thanks, Mr. O'Rielly. So between line 13 and line
87 22 we see the adjustments.

88 MR. ROBERTS: That's correct.

89 MS. BUTLER, Q.C.: Okay. And the largest of these of
90 course is the IOCC revenue adjustment which relates to a
91 non-regulatory item, right?

- 1 MR. ROBERTS: Yes.
2 (10:45 a.m.)
- 3 MS. BUTLER, Q.C.: I guess my point here, Mr. Roberts, is
4 that it's this kind of adjustment and, at first glance,
5 discrepancy between the number which wouldn't need
6 explanation if we were keeping a separate set of regulatory
7 books, right?
- 8 MR. ROBERTS: Yes.
- 9 MS. BUTLER, Q.C.: Yeah. Mr. Chairman, those are my
10 questions, I believe, for Mr. Roberts, and thank you very
11 much, Mr. Roberts.
- 12 MR. ROBERTS: Thank you.
- 13 MR. NOSEWORTHY, CHAIRMAN: Thank you, Ms.
14 Butler. Thank you, Mr. Roberts. Mr. Hutchings, I would
15 ask for your direction. Would you like your break now or
16 would you like to go through till 11?
- 17 MR. HUTCHINGS: We can carry on till 11 with a few items
18 and then come back, Mr. Chair, I think.
- 19 MR. NOSEWORTHY, CHAIRMAN: Okay. Thank you, sir.
- 20 MR. HUTCHINGS: Good morning, Mr. Roberts.
- 21 MR. ROBERTS: Good morning.
- 22 MR. HUTCHINGS: I'd just like to briefly, before we break,
23 deal with a couple of items that you discussed already to
24 some extent with Ms. Butler. Looking at your **Schedule 1A**,
25 on the question of the hearing cost deferrals, do I
26 understand correctly that the \$2 million that we're talking
27 about now represents your best estimate of the total
28 hearing costs?
- 29 MR. ROBERTS: No. The \$2 million is our estimate of the
30 incremental costs. Our estimate of the total cost of this
31 hearing including the internal time associated with it will be
32 in the order of \$3 1/2 to \$4 million.
- 33 MR. HUTCHINGS: Okay. I was a little bit confused, I
34 guess, by line four at page two of your pre-filed evidence
35 where you said that Hydro's current estimate is that will
36 incur approximately \$2 million of costs associated with the
37 current rate hearing for these particular items, but what
38 you're telling me is that this is \$2 million in addition to your
39 initial estimate. Is that fair?
- 40 MR. ROBERTS: I guess ... just let me try and give it to you
41 this way. The \$3 1/2 to \$4 million that I'm referring to as
42 being the total cost would include the allocation of my time
43 as an example to the work order that we have established
44 for this.
- 45 MR. HUTCHINGS: Right.
- 46 MR. ROBERTS: And my time is, I refer to it as sunk.
- 47 (laughter)
- 48 MR. HUTCHINGS: You're expecting a cheque every week
49 anyway, right?
- 50 MR. ROBERTS: I certainly hope so.
- 51 MS. GREENE, Q.C.: It doesn't include overtime.
- 52 MR. ROBERTS: And I don't get paid overtime and I really
53 wish I did. So these are additional costs in addition to the
54 internal costs that would be incurred in any respect.
- 55 MR. HUTCHINGS: Okay. So does the \$2 million then
56 represent all of the outside costs, the out-of-pocket costs,
57 shall we say?
- 58 MR. ROBERTS: There are some out-of-pocket costs that
59 aren't included but they are not significant, and I'll use an
60 example of our staff getting overtime meals when they work
61 on weekends or at night ...
- 62 MR. HUTCHINGS: Sure.
- 63 MR. ROBERTS: ... which is an \$11 or \$12 to compensate for
64 a meal, and that's not included, but the overtime and the
65 estimate of the costs billable by the Board for their costs as
66 well as the intervenors', the overtime and travel have been
67 included.
- 68 MR. HUTCHINGS: Okay. Now, in ordinary accounting
69 practice, am I correct in assuming that these costs would
70 normally be expensed in the year in which they're incurred?
- 71 MR. ROBERTS: That's correct. There would be no basis
72 without regulatory approval to defer these costs and
73 amortize them.
- 74 MR. HUTCHINGS: If we can look briefly at your **initial**
75 **Schedule 1**, not 1A but the original schedule, this has the
76 2000 actuals on it as well, and I'm trying to project some
77 sort of understandable progression in the professional
78 services, which are at line 24, and it appears that we don't
79 have what I would have expected to be a considerable
80 increase relative to the rate hearing shown here. Granted
81 there's an extra \$700,000 in 19, in 2001 compared to 2000, but
82 overall that's not a huge increase and the projection was for
83 a slight decrease in 2002. Is there some reason why the
84 expense doesn't show up as a particular peak?
- 85 MR. ROBERTS: This one is the original filing.
- 86 MR. HUTCHINGS: Yes.
- 87 MR. ROBERTS: Like the Schedule 1A that's attached
88 provides you with the revised number for professional
89 services which is now grown to \$5.6 million ...
- 90 MR. HUTCHINGS: Right.
- 91 MR. ROBERTS: ... which is picking up an extra \$1.3 million
92 in costs associated with this particular hearing.

1 MR. HUTCHINGS: So is it ... is the 3.8, shall we say, in
2 2000, clear of any hearing costs?

3 MR. ROBERTS: It should be. The costs that are in 2000 are
4 related to other items like the PUB assessment, other
5 professional services that are required for other purposes.
6 There may be some professional services in there in
7 assisting Hydro in writing a cost of service model in the
8 year 2000 as an example, but the majority of the costs are in
9 2001.

10 MR. HUTCHINGS: So the initial estimate was somewhere
11 in the range of \$700,000 for an increase in professional
12 services largely due to the rate hearing.

13 MR. ROBERTS: Primarily due to the rate hearing.

14 MR. HUTCHINGS: So going back to your **Schedule 1A**, do
15 I take it that the \$1 million increase in professional services
16 for 2002 represents the amortization of the deferred hearing
17 costs?

18 MR. ROBERTS: Yes, it does.

19 MR. HUTCHINGS: Okay. And your rationale for asking
20 the Board to approve the deferral is based upon the impact
21 on your bottom line basically in 2001.

22 MR. ROBERTS: It's combination looking at the magnitude
23 of the cost being incurred and, yes, it will have an impact
24 on the bottom line in 2001 of approximately \$2 million if a
25 deferral doesn't take place.

26 MR. HUTCHINGS: So looking at line 40 then on Schedule
27 1A, what you're saying is that the \$11 million, \$11.3 million,
28 you project to make in 2001, would be down to a mere \$9
29 million.

30 MR. ROBERTS: That's correct.

31 MR. HUTCHINGS: Just one other quick question before
32 we break on your initial **Schedule 1**. Looking at the
33 allocations there that start at line 32, I recognize that a new
34 one has been added on Schedule 1A for the requested cost
35 deferral for the rate hearing, but do those items constitute
36 all of the allocations that there are supposed to have been
37 deducted from the revenue requirement in each of those
38 years?

39 MR. ROBERTS: That's the only allocations that have been
40 done and they primarily consist of the capitalized expense
41 and the administrative services agreement with Churchill
42 Falls Labrador Corporation Limited.

43 MR. HUTCHINGS: Right.

44 MR. ROBERTS: As I mentioned sometime yesterday, we
45 do have other entities but they are (inaudible) inactive.

46 MR. HUTCHINGS: Uh hum, yeah, and I notice LCDC is in
47 there simply because, I guess, in 1992 it was a ...

48 MR. ROBERTS: In 1992 ...

49 MR. HUTCHINGS: ... little less inactive.

50 MR. ROBERTS: Yes.

51 MR. HUTCHINGS: Yeah, okay. But the reason for my
52 question is that there doesn't seem to be a line 36 on the
53 schedule and I'm wondering if there is supposed to be
54 something else in there.

55 MR. ROBERTS: No.

56 MR. HUTCHINGS: No. That's purely typographical, as far
57 as you know?

58 MR. ROBERTS: Yes.

59 MR. HUTCHINGS: Yeah, okay. Alright. Well perhaps
60 we'll break there, Mr. Chair, and start again.

61 MR. NOSEWORTHY, CHAIRMAN: Thank you, Mr.
62 Hutchings. We'll reconvene at 11:10.

63 *(break)*

64 *(11:15)*

65 MR. NOSEWORTHY, CHAIRMAN: Could I ask you to
66 continue, Mr. Hutchings, please?

67 MR. HUTCHINGS: Yes, thank you, Mr. Chair. Mr.
68 Roberts, just a couple of questions with respect to
69 Newfoundland and Labrador Hydro's long-term debt. In
70 the bond issues that are outstanding, and some of them
71 obviously have been outstanding for some time and has
72 significantly higher interest rates than we expect today, are
73 there any provisions for prepayment of those series?

74 MR. ROBERTS: I'm not sure what's in the current ones that
75 are outstanding, but since, I guess, '92 to now, there were
76 some high coupon debt that had provisions like a year or
77 two years before the actual maturity date, and those were
78 exercised over the years.

79 MR. HUTCHINGS: I was looking at your schedule which
80 talks about the series V and X which have rates, coupon
81 rates of over 10 percent on them, but they don't mature
82 until 2014 and 2017?

83 MR. ROBERTS: Historic, I would suggest that it would be
84 a year or two years prior to that you wouldn't.

85 MR. HUTCHINGS: And are any of the existing series
86 subject to any other sorts of prepayment provisions?

87 MR. ROBERTS: To the best of my knowledge, no. There
88 may be a sinking fund attached to the particular debt issue,
89 but there would be no further option for retirement.

90 MR. HUTCHINGS: Yes, okay. Have you had discussions
91 with your financial advisors about the possibility of
92 including those types of provisions as a hedge against

1 lower rates later on?

2 MR. ROBERTS: I wouldn't be able to speak directly to that.
3 Treasury within Hydro is a separate function and the
4 treasury reports directly to Mr. Osmond, the Vice-President
5 of Finance, so he would have more in depth knowledge of
6 discussions with the underwriters.

7 MR. HUTCHINGS: Okay. Thank you. I notice that one of
8 the things that you report on here, and I don't think we
9 need to look at it, but it's your Schedule 14, is the Rate
10 Stabilization Plan. Can you just explain for us what your
11 connection with that plan is?

12 MR. ROBERTS: I guess my department has the
13 responsibility for issuing the monthly rate stabilization
14 report, so information is provided to my section on the
15 generation during the month. We do the calculations and
16 actually record the entries. We obtain the information from
17 Holyrood on the fuel consumed tying in as to when the
18 purchases take place during a particular month, so we do
19 that particular calculation. We do the calculation of the
20 load section as well. When those three items are completed
21 we forward that information to the rates department who
22 then, in turn, provide a customer splits via the cost of
23 service, so they would, once the splits and that are done ...
24 and I should say in the same time they're confirming the
25 calculations that my staff have done. Once that's done
26 they will then provide me with the splits between the two
27 customers and we will complete the typing of the
28 document.

29 MR. HUTCHINGS: So, the calculations which give rise to
30 the splits are all done in the rate section?

31 MR. ROBERTS: That's correct.

32 MR. HUTCHINGS: Okay, and then it's sent back to you for
33 ...

34 MR. ROBERTS: And then it's sent back to me for final
35 typing and issuing the document.

36 MR. HUTCHINGS: Uh hum, okay. As you're aware,
37 obviously, the rate stabilization adjustment for industrial
38 consumers is based upon the September balances?

39 MR. ROBERTS: That's correct.

40 MR. HUTCHINGS: Can you tell us now what the
41 adjustment will be for the year 2002 for industrial
42 customers?

43 MR. ROBERTS: I'm just trying to remember if that was
44 attached to the ... if that was included in the September,
45 2001 plan or if it's not. We should be able to tell you the
46 adjustment.

47 MR. HUTCHINGS: Okay. Well, perhaps you'll get a
48 chance to check that over lunch and we can get that

49 information? Is it fair to say though in terms of the Rate
50 Stabilization Plan that your function is basically to
51 manipulate the data and come up with the right numbers?

52 MR. ROBERTS: That's correct.

53 MR. HUTCHINGS: Okay, and am I correct in assuming that
54 Mr. Osmond would speak to the principles behind the
55 plan?

56 MR. ROBERTS: The workings and how it would go
57 through with the cost of service would flow through from
58 Mr. Osmond.

59 MR. HUTCHINGS: Okay. I think you've probably covered
60 most of this with Ms. Butler now, but I did want to have a
61 couple of questions addressed with respect to the
62 regulatory and non-regulatory split. I guess part of the
63 problem that I had with this was that in your initial
64 evidence, at page 1, you talk about excluding some non-
65 regulatory costs and then you talk at the top of the next
66 page about the cost of service allocating certain costs to an
67 unregulated customer, and when we asked in **IC-259** about
68 regulatory costs, the word "include" was used rather than
69 the word "this is" or "these are." Are we satisfied at this
70 stage that the donations and the costs related to Muskrat
71 Falls are the only non-regulated items within Hydro
72 corporate?

73 MR. ROBERTS: From an operating expenditure perspective
74 they are the only two costs.

75 MR. HUTCHINGS: Okay. The exclusion of CF(L)Co. itself,
76 I take it, deals with most of the issues that would arise
77 there, so when we're reduced to Hydro corporate we get rid
78 of most of the aspects related to CF(L)Co?

79 MR. ROBERTS: Well, if you look at CF(L)Co., Hydro, on
80 its financial records, has an investment in CF(L)Co. which
81 is completely eliminated because the investment, and the
82 other side of the entry is a portion of retained earnings and
83 Hydro sheer capital, so they offset, together with some
84 debt. The only other charge that's between Hydro and
85 CF(L)Co. is through our administrative services agreement
86 which we detailed in **NP-11(b)** and that outlines the
87 services that Hydro is providing to CF(L)Co.. And this
88 goes back to 1985 when a decision was made to integrate
89 the head office functions of CF(L)Co. and Hydro, and at
90 least ever since that date, and I can go back that far
91 because I was there at that time, I, as an example, as being
92 a corporate controller and a corporate controller for the
93 Hydro Group, so I provide a similar function to CF(L)Co.
94 the same as I do to Hydro and I allocate my time based on
95 the hours that I spend. Other departments are providing
96 similar services, so that CF(L)Co. does have, as an example,
97 a separate legal department. It avails of the services from
98 Newfoundland and Labrador Hydro's legal department, and

1 those costs are charged appropriately by time sheets to a
2 work order to account for those services being rendered.

3 MR. HUTCHINGS: Okay. In your discussion with Mr.
4 Butler you referred to Twin Co. (phonetic) and indicated
5 that basically their costs were paid for by CF(L)Co.?

6 MR. ROBERTS: That's correct.

7 MR. HUTCHINGS: Does that affect the administrative
8 agreement between Hydro and CF(L)Co.?

9 MR. ROBERTS: Any time that I spend on Twin Co. is
10 charged to the CF(L)Co. work order that I had created.

11 MR. HUTCHINGS: Okay.

12 MR. ROBERTS: So, from a costing perspective, if it's
13 CF(L)Co. or Twin, it still gets charged to CF.

14 MR. HUTCHINGS: Okay, so the agreement between Hydro
15 and CF(L)Co. extends to any services that Hydro itself
16 provides to Twin Co.?

17 MR. ROBERTS: Provides to Twin, because there is an
18 agreement going back in time when Twin was originally
19 mothballed as a plant and Churchill was diverted the water
20 from that particular facility. There was an agreement
21 reached, at that point, between Twin and CF(L)Co. as to
22 services that would be provided on an ongoing basis.

23 MR. HUTCHINGS: And the only other element that we
24 seem to be dealing with here, to some extent, is your
25 reference to an unregulated Labrador industrial customer,
26 which I presume is Iron Ore Company of Canada?

27 MR. ROBERTS: That's correct, it's IOC.

28 MR. HUTCHINGS: Okay.

29 MR. ROBERTS: And the reason why that it is exactly as
30 that, it is a customer, and the only true way to determine
31 the cost to be assigned to that customer is through the
32 cost of service. It's not a straightforward you buy
33 something and you sell something.

34 MR. HUTCHINGS: So, once we account for the regulated
35 activities of Hydro we account for IOCC, we account for
36 CF(L)Co. and the sales of recall power to Hydro Quebec,
37 we've basically exhausted everything that the Hydro Group
38 does, is that fair?

39 MR. ROBERTS: That's correct, yes.

40 MR. HUTCHINGS: Okay. Can you identify for us the
41 effect that the sales to IOCC have on the revenue
42 requirement?

43 MR. ROBERTS: In 2002 the revenue requirement includes
44 approximately \$2.4 million associated with IOC, so this is
45 over and above the cost that's been allocated to that
46 particular customer, so if you want to call it profit the

47 answer is yes.

48 MR. HUTCHINGS: Okay, and is that identified on your
49 Schedule 1-A?

50 MR. ROBERTS: No, it's not, but earlier this morning before
51 the coffee break Ms. Butler took me into **NP-1** and we made
52 the reference there to the IOC revenue adjustment of 2,375,
53 if memory serves me correctly.

54 MR. HUTCHINGS: Yes.

55 MR. ROBERTS: That is the profit on the sales to IOC, so
56 in the original filing that is the number that's included.

57 MR. HUTCHINGS: Is that the only impact that IOCC has
58 on your revenue requirement?

59 MR. ROBERTS: Yes, because the cost of services allocated
60 in the other costs and this is the excessive revenue we're
61 receiving from that customer above the costs that are
62 allocated to it.

63 MR. HUTCHINGS: And what's the effect if the costs that
64 are forecast to be associated with IOCC for the purpose of
65 the cost of service study turn out not to be accurate when
66 the actuals are known?

67 MR. ROBERTS: The element of profit that we'll receive on
68 IOC will either go up or down depending on what's going
69 on with cost. The cost of service is what will allocate the
70 cost, so if the cost within the cost of service changes, then
71 the proportionate share in accordance with the
72 methodology that's being used, we'll allocate those costs
73 to IOC as being a customer, so the element of profit that's
74 arrived from IOC will vary based on that.

75 MR. HUTCHINGS: Okay, but your cost of service for the
76 purpose of rate setting assumes a certain level of cost and
77 a certain level of profit for IOCC?

78 MR. ROBERTS: It doesn't assume profit, it assumes that
79 the costs will be allocated to that customer based on the
80 methodology that's being used to allocate costs.

81 MR. HUTCHINGS: Uh hum.

82 MR. ROBERTS: The sales value that we're making to that
83 customer is the load times that rate. The cost of service
84 allocates the cost to that customer, the difference between
85 the two represents this profit element.

86 MR. HUTCHINGS: Yes.

87 MR. ROBERTS: But the cost of service doesn't determine
88 the revenue for that customer. Within the cost of service
89 revenue and costs are deemed to be the same because it's
90 not used for setting of a rate.

91 MR. HUTCHINGS: And those costs for IOCC show up
92 within the Labrador interconnected system, in any event,

1 don't they?

2 MR. ROBERTS: I guess all I could tell you is they're in the
3 cost of service.

4 MR. HUTCHINGS: Okay. Alright, we can pursue that
5 elsewhere if we see the need. I have a few questions on the
6 subject of interest coverage. I guess this has been a source
7 of some confusion through the years because we get so
8 many different versions of interest coverage. For your
9 purposes, what interest coverages do you use if, in fact,
10 you use any, on any sort of regular basis?

11 MR. ROBERTS: I use what I refer to as the corporate
12 interest coverage.

13 MR. HUTCHINGS: Uh hum.

14 MR. ROBERTS: And I'll just try to elaborate on that a little
15 bit for you. If you were to look at Hydro's financial
16 statements and our income statement, which the corporate
17 financial statements have been filed in one of the questions
18 for Newfoundland Power.

19 MR. HUTCHINGS: Uh hum.

20 MR. ROBERTS: And if you looked at the income
21 statements you would come and we'll find and determine a
22 net income before the following, and that following then
23 deals with items related to CFL Co, so our net income is
24 before any activity associated with CF(L)Co.

25 MR. HUTCHINGS: Right.

26 MR. ROBERTS: So, when I refer to the measurement that
27 I use, I look at gross interest plus that margin to arrive at an
28 interest coverage, so ...

29 MR. HUTCHINGS: That leaves out CF(L)Co.?

30 MR. ROBERTS: That leaves out CF(L)Co. and the ...

31 MR. HUTCHINGS: But would include IOCC?

32 MR. ROBERTS: But it would include IOC. We do it with
33 and without recall. As you can appreciate, recall, to date,
34 has a significant impact on the calculation of the interest
35 coverage at a point in time, and the reason why I say that
36 is because, at least at this point, the recall is not being paid
37 until March, but in effect we have that amount of net profit
38 sitting there up to the end of a particular year, so it does
39 impact on what the interest coverage would be, so we have
40 been calculating the interest coverage with and without
41 recall, but not excluding the impact of IOC.

42 MR. HUTCHINGS: Okay, so in terms of the types of
43 interest coverages we may see during the course of dealing
44 with your presentations in hearings of this nature, we can
45 see a regulated interest coverage which, I guess, is the one
46 that shows up on NP-2?

47 MR. ROBERTS: That's correct.

48 MR. HUTCHINGS: Or one of the ones that shows up on
49 NP-2?

50 MR. ROBERTS: Yes. NP-2 is the cost of service regulated
51 interest coverage.

52 MR. HUTCHINGS: Okay, and that leaves out all the
53 CF(L)Co., all the recall and all of ...

54 MR. ROBERTS: IOC.

55 MR. HUTCHINGS: ... IOC?

56 MR. ROBERTS: And it would also adjust, within the
57 interest number for anything that would have to be
58 adjusted as well.

59 MR. HUTCHINGS: What would have to be adjusted within
60 the interest number?

61 (11:30)

62 MR. ROBERTS: Just see if I can help you out a small bit.
63 If I may, if I could refer you to NP-240, page 2 of 2?

64 MR. HUTCHINGS: Okay.

65 MR. ROBERTS: You will find there that adjustments are
66 being made for the rural allocation?

67 MR. HUTCHINGS: Uh hum.

68 MR. ROBERTS: In determining of the interest coverage
69 because we're not allowed to earn a margin on the rural
70 assets. On line 14.

71 MR. HUTCHINGS: Okay.

72 MR. ROBERTS: So as a result of not being allowed to earn
73 a margin on those particular assets this is another factor
74 that has to be considered now in the calculation of the
75 regulated gross interest for calculation of the margin. On
76 a go forward basis, as of the date of effect of this particular
77 hearing, the calculation of interest coverage is just purely
78 a financial tool because we will be regulated on a rate of
79 return on a rate base.

80 MR. HUTCHINGS: Right, okay, so the only value of this
81 type of calculation from this point on, I guess, will be
82 possibly to make some comparison ...

83 MR. ROBERTS: That's correct.

84 MR. HUTCHINGS: ... with the older system?

85 MR. ROBERTS: And it will also identify, you know, the
86 amount of margin that's ... or amount of interest that's
87 associated with rural allocation.

88 MR. HUTCHINGS: Okay. That's the only other adjustment
89 you would say that you would need to make?

1 MR. ROBERTS: That's the only one that comes to mind
2 that I'm aware of right now.

3 MR. HUTCHINGS: Okay. Alright, so in terms of our
4 interest coverages then there is the regulated version which
5 makes allowance for the rural deficit amount, as you point
6 out. Then you would have a corporate version which
7 would include IOCC but leave out CF(L)Co.?

8 MR. ROBERTS: That's correct. CF(L)Co. has never been
9 included in the calculation of the interest coverages by
10 Hydro.

11 MR. HUTCHINGS: Right, okay.

12 MR. ROBERTS: It has always been excluded.

13 MR. HUTCHINGS: Yeah, okay, but there'd be two of those
14 because there'd be one with recall and one without recall?

15 MR. ROBERTS: Yes, we do do that.

16 MR. HUTCHINGS: Okay, and then if you can do,
17 obviously, a consolidated version which would include
18 CF(L)Co.?

19 MR. ROBERTS: Yes, it could be done but we don't do it.

20 MR. HUTCHINGS: Okay, and do you know which of these
21 interest covers the bond rating agencies normally reports?

22 MR. ROBERTS: The calculation that I have seen is they
23 calculate their own.

24 MR. HUTCHINGS: Okay. Which is unrelated to any of
25 these?

26 MR. ROBERTS: Which is ... and the reason why I say that,
27 because I did look at, I think it was either '99 or 2000 and
28 they had calculated an interest coverage except they
29 referred to it as like about 1.5, and as you can see, ours was
30 certainly not up to 1.5, but they do their own calculation in
31 their own terminology.

32 MR. HUTCHINGS: Okay. Do you know essentially what
33 the difference is in their approach?

34 MR. ROBERTS: I think it's the way that they're treating
35 other costs, and I think they include CF(L)Co.

36 MR. HUTCHINGS: Okay, so that is more likely the
37 consolidated version?

38 MR. ROBERTS: Well, the calculation that I've seen is of
39 the non-consolidated financial statements, but as a result
40 of following proper accounting and equity accounting for
41 CF(L)Co. it has the same effect. Net income would still be
42 the same on a consolidated.

43 MR. HUTCHINGS: Yes, so, and I presume in the case of
44 the bond rating agencies they include effects of recall
45 power or anything else that's in there?

46 MR. ROBERTS: I can shed some information that I have,
47 is that I sat in this year on some presentations made to the
48 bond rating agencies whereby we did take them through
49 Hydro's annual report and provided further explanation and
50 commentary to them, as an example, that we were going for
51 a hearing and what was being proposed in this particular
52 hearing, and we certainly did provide them with the
53 information that, you know, here's the interest coverages
54 that we have and this does include the effect of recall and
55 here's the amount, so it certainly ... they are certainly aware
56 of the amounts and the magnitudes.

57 MR. HUTCHINGS: From your point of view as the
58 Controller of Hydro which of these calculations is most
59 significant in terms of reflecting Hydro's financial position?

60 MR. ROBERTS: Are you comparing return on rate base
61 now to ...

62 MR. HUTCHINGS: No, no. On the interest coverages.

63 MR. ROBERTS: To me, the most important calculation is
64 the one at corporate excluding recall. Recall to me is only
65 a timing factor.

66 MR. HUTCHINGS: Uh hum.

67 MR. ROBERTS: It's eventually going to go out the door,
68 it's just delayed.

69 MR. HUTCHINGS: Okay.

70 MR. ROBERTS: So if I was going to use the interest
71 coverage, then that's the one that I would be referring to.

72 MR. HUTCHINGS: Just turning back to your discussions
73 with Ms. Butler about that point and the \$800,000 number
74 in **PUB-56**. That \$800,000 number, that is added to the
75 financial statement interest in order to get regulated
76 interest, and I understood you to say to Ms. Butler that
77 that \$800,000 was not actually paid out as interest, but 75
78 percent of it ultimately went to the government?

79 MR. ROBERTS: That's correct.

80 MR. HUTCHINGS: Okay, and the 75 percent that you're
81 talking about is a dividend to government, correct?

82 MR. ROBERTS: Yes. We pay a dividend of 75 percent net
83 operating income.

84 MR. HUTCHINGS: Yes. Well, that's what the policy says,
85 correct?

86 MR. ROBERTS: Yeah.

87 MR. HUTCHINGS: This policy isn't always followed, I
88 think, as we've learned, but assuming that the policy were
89 followed, then that 75 percent of that \$800,000 would go to
90 government but not as interest?

91 MR. ROBERTS: No. It would go out as a dividend.

- 1 MR. HUTCHINGS: Yes, okay. As part of the return to
2 government?
- 3 MR. ROBERTS: That's correct.
- 4 MR. HUTCHINGS: Okay, and the 25 percent, again,
5 assuming the policy were to be followed, stays in the
6 company's retained earnings?
- 7 MR. ROBERTS: Yes.
- 8 MR. HUTCHINGS: Okay, so the \$800,000 really represents
9 an interest saving arising from the fact that you have this
10 additional cash flow from the recall power?
- 11 MR. ROBERTS: Yes. As I mentioned, I think it was in **NP-**
12 **240** we provided the details that shows where we actually
13 went back and reran the short-term interest cost compared
14 before and the after, and this how the amount was
15 determined.
- 16 MR. HUTCHINGS: Okay. There is an effect also arising
17 from this situation on the guarantee fee as well, isn't there?
- 18 MR. ROBERTS: Yes, it does impact the guarantee fee.
- 19 MR. HUTCHINGS: Okay, so, in terms of the guarantee fee
20 that is included in regulated expenses for the purpose of
21 this hearing, that's calculated on the basis of what interest
22 would have been without the recall power, is that correct?
- 23 MR. ROBERTS: It's based on the debt, excluding the
24 impact of recall.
- 25 MR. HUTCHINGS: Okay, so what do you actually pay the
26 government, is it the one percent of the financial statement
27 number or one percent of the revenue requirement number?
- 28 MR. ROBERTS: Good question. I don't know. I haven't
29 thought about it, to tell you the truth.
- 30 MR. HUTCHINGS: Okay.
- 31 MR. ROBERTS: Once again, if I may, it's not to defer it, but
32 treasury looks after that function and would pay and do the
33 calculation and pay it.
- 34 MR. HUTCHINGS: Yes.
- 35 MR. ROBERTS: All I do is just provide an account for
36 them to record it in.
- 37 MR. HUTCHINGS: Yes, okay. Alright, well, we'll perhaps
38 ask Mr. Osmond about that and see which is which, but, I
39 guess the point is that the number that would be calculated
40 on the basis of the revenue requirement would actually be
41 a higher number than the number that would be calculated
42 on the basis of the financial statement?
- 43 MR. ROBERTS: Yes.
- 44 MR. HUTCHINGS: Yeah, okay.
- 45 MR. ROBERTS: Because of that impact on the borrowing.
- 46 MR. HUTCHINGS: Okay. We spoke briefly before the
47 break about the effect on your bottom line in 2001 of the
48 rate hearing costs. I think we agreed that the effect if the
49 Board declined to permit the deferral would be to reduce
50 your margin in the year 2001 to \$9.316 million from the
51 \$11.316 million?
- 52 MR. ROBERTS: That's correct.
- 53 MR. HUTCHINGS: Okay. Would you agree with me that
54 even at \$9.316 million on a regulated basis you'd still have
55 an interest coverage of about 1.10? I think at the 13 you
56 were predicting 1.14?
- 57 MR. ROBERTS: Bear with me for one second.
- 58 MR. HUTCHINGS: Sure.
- 59 MR. ROBERTS: Based on the \$11.3 million the interest
60 coverage is estimated to be about 1.12.
- 61 MR. HUTCHINGS: Uh hum.
- 62 MR. ROBERTS: If the 2 million is not there it's roughly \$1
63 million a point.
- 64 MR. HUTCHINGS: Uh hum.
- 65 MR. ROBERTS: So could go to 110 or 1094, depending on
66 where the rounding and the cut off is, but a rough rule of
67 thumb is normally close between \$800,000 to \$1 million will
68 change your interest coverage by a point.
- 69 MR. HUTCHINGS: Okay, so you will still be earning in
70 excess of the interest coverage approved by the Board in
71 1992?
- 72 MR. ROBERTS: Well, in 1992 the Board recommended a
73 target of 1.08. It didn't set a specific 1.08, it should aim to
74 achieve the 1.08.
- 75 MR. HUTCHINGS: Uh hum, but the Board set rates on the
76 basis of 1.08 in 1992 and that's the last time rates were set,
77 correct?
- 78 MR. ROBERTS: That's correct.
- 79 MR. HUTCHINGS: Okay. I mean, looking at the
80 information contained in **NP-3**, if I look back, for instance,
81 to the year 1999 you're actually showing a negative margin
82 in that year?
- 83 MR. ROBERTS: Yes.
- 84 MR. HUTCHINGS: Minus \$3.665 million?
- 85 MR. ROBERTS: Yes, and that's because of the write off for
86 the Roddickton wood chip plant.
- 87 MR. HUTCHINGS: Yes, okay, but, the point being that you
88 actually had a negative margin and hence, an interest cover

1 of less than one?

2 MR. ROBERTS: When all factors are factored in, yes.

3 MR. HUTCHINGS: All in, yeah.

4 MR. ROBERTS: Yes.

5 MR. HUTCHINGS: And in that year you did not ask the
6 Board to defer any costs?

7 MR. ROBERTS: That's correct.

8 MR. HUTCHINGS: Nor did you apply for any rate
9 increase?

10 MR. ROBERTS: No. We had a hearing for approval from
11 the Board to abandon the Roddickton wood chip plant.

12 MR. HUTCHINGS: Uh hum.

13 MR. ROBERTS: And that's what was recorded, and it was
14 written off to retained earnings. And at that point there
15 was no approval requested of the Board to consider that
16 asset as an abandoned asset and request permission or
17 approval to defer and amortize over a future period.

18 MR. HUTCHINGS: Okay. Looking for a moment, Mr.
19 Roberts, at your pre-filed evidence on page 12, line 11.
20 You're discussing there the conditions, surveys on thermal
21 units, and the recommendation that Holyrood unit No. 3,
22 for instance, have an additional service life of at least 20
23 years, and you're saying this recommendation is
24 implemented effective January 1, 2002. What's the effect on
25 depreciation expense, if any, of that recommendation?

26 MR. ROBERTS: It will from what would have happened. It
27 will reduce the amount of depreciation expense in the
28 future, spreading it out over a longer period of time.

29 MR. HUTCHINGS: Okay, so the effect has simply been to
30 take the undepreciated capital cost existing with the
31 Holyrood unit and spread it out over a longer period?

32 MR. ROBERTS: That's correct.

33 *(11:45)*

34

35 MR. HUTCHINGS: Okay. I had had a number of questions
36 on the issue of employee future benefits, but Ms. Butler
37 has covered most of that ground. Just from a very high
38 level point of view, the amount that is now in Hydro's
39 books as no cost of capital in respect of this transitional
40 obligation, can we foresee a time when that will be removed
41 from the books of Hydro or is that going to be a permanent
42 fixture?

43 MR. ROBERTS: I don't think it will ever be removed. I
44 think there will always be some balance in that account
45 because annually, following that the method that we're

46 using as the actual, you are booking the cost today of the
47 service that's going to get, be paid to me in the future, as an
48 example, so my portion that I've earned, if I stay with
49 Hydro, as an example, for another ten years and decide to
50 retire, well, that cost will continue to be added to that
51 particular account, and in ten years time if I go to retire then
52 that cost will then go back against that liability that's being
53 created as worked, so I would anticipate there always being
54 a balance here.

55 MR. HUTCHINGS: Okay. Can you just explain for me, and
56 I'm looking at **NP-160**, how the interest expense shown in
57 the calculation is put together?

58 MR. ROBERTS: I can tell you how it's supposed to be put
59 together.

60 MR. HUTCHINGS: Okay.

61 MR. ROBERTS: And that's ...

62 MR. HUTCHINGS: I think we're getting some updated
63 numbers, yeah.

64 MR. ROBERTS: Yeah, and that's part of the issue that Ms.
65 Butler asked for the update. The interest is supposed to be
66 calculated on the opening balance on the account at the
67 beginning of the year, plus the current service cost, less
68 one half of the payments that are projected to be made.

69 MR. HUTCHINGS: And what's the rationale for one half of
70 the payments?

71 MR. ROBERTS: I guess it's recognizing the time factor of
72 that these payments are going to be paid sometime over the
73 12 month period.

74 MR. HUTCHINGS: Uh hum.

75 MR. ROBERTS: And the midpoint of the payment as being
76 one half, so basically as you make the payment the first of
77 July isn't different from the first half of the year and the last
78 half of the year.

79 MR. HUTCHINGS: Okay. Is there a reason why we're
80 simply focusing on interest here as opposed to return,
81 generally?

82 MR. ROBERTS: Well, the interest is used here because this
83 was done by an actuarial actuary.

84 MR. HUTCHINGS: Uh hum.

85 MR. ROBERTS: And it's projecting here's the current
86 situation, what do you have to use as an interest cost to
87 add to this particular account, so that by the time these
88 payments had to be made in the future sufficient funds will
89 have been built up.

90 MR. HUTCHINGS: Uh hum.

91 MR. ROBERTS: And that's the discount rate that was used

1 in the study that was carried out by the actuary.

2 MR. HUTCHINGS: Okay, so it's an expense based on a
3 discount rate?

4 MR. ROBERTS: That's right.

5 MR. HUTCHINGS: As opposed to an interest rate?

6 MR. ROBERTS: That's right, and this will stay in effect, as
7 I mentioned for another year and then every three years
8 there's supposed to be a revised revaluation done.

9 MR. HUTCHINGS: Okay. I just want to turn, briefly, to
10 another subject that you discussed with Ms. Butler, and
11 that was the question of the supplies inventory as it
12 appears on your Schedule 2. As I understood your
13 answers to her, the number of \$21,095,000 is an actual
14 number as at the end of December of 2000?

15 MR. ROBERTS: Yes, it is. And I should point out that
16 supplies inventory is basically four accounts, but it is
17 based on the December 2000 balances. And when we
18 looked at what number should be derived, we actually
19 looked back at the actual balances for the previous 13
20 months and said that the balance at the end of December
21 was representative of what would happen. There would be
22 increases and there would be decreases throughout the
23 year, but we have no reason to believe that the inventory
24 may not change, so the 21,095 or the portion that supplies
25 inventory purely was the amount that was used.

26 MR. HUTCHINGS: Okay.

27 MR. ROBERTS: Because we don't forecast changes in the
28 inventory.

29 MR. HUTCHINGS: No. Did you compare that result in any
30 number of years, the year end figure, with what the average
31 would be?

32 MR. ROBERTS: Well, what was looked back was the effect
33 of a 13 month average, so we went back and took January
34 1st, 2000, January 31st, 2000, all the way through, end of
35 every month, look at that 13 month average, and based on
36 that analysis then the decision was made that, you know,
37 the end balance at the end of December is representative of
38 what the average inventory would be outstanding.

39 MR. HUTCHINGS: Okay. I mean, but for how many years
40 did you do that?

41 MR. ROBERTS: To the best of my knowledge, we just
42 looked at the year 2000.

43 MR. HUTCHINGS: Okay. I mean, were you able to tell
44 whether or not that was a coincidental result and whether
45 or not, you know, the normal approach, as I would have
46 thought, for a rate base calculation would have been to try
47 to come up with a yearly average?

48 MR. ROBERTS: I don't believe that there's very significant
49 movements in the inventory of ... you know, it's \$10 million
50 one year and it's 15 million the next and it drops down to 12
51 or it goes up to 20.

52 MR. HUTCHINGS: Uh hum.

53 MR. ROBERTS: A fair number of the items that are required
54 in inventory are required there on an ongoing basis, so I
55 don't think the fluctuations in the inventory count would
56 be there. These are items that are being used for the
57 various facilities and minimum stock levels would be
58 maintained.

59 MR. HUTCHINGS: By choosing one particular point in
60 time you're leaving yourself open to a potential fluctuation
61 on that date for some unforeseen reason?

62 MR. ROBERTS: Well, we looked at what the 13th month
63 results were on an actual basis for the year 2000, and the
64 decision was, the conclusion that was reached was that the
65 year end balance at the end of December of \$21 million was
66 representative of what happened in the year 2000.

67 MR. HUTCHINGS: Yeah, and ...

68 MR. ROBERTS: And we have no further information to
69 warrant it being something else for 2001 and 2002.

70 MR. HUTCHINGS: No, but, I'm not questioning your
71 evaluation of the numbers in 2000 and the number at the
72 year end of 2000, but are you suggesting that on an
73 ongoing basis in each year you're going to pick the year
74 end number?

75 MR. ROBERTS: When the actual calculations are done it
76 will be based on what the actuals are in a test year, then we
77 had no other choice but to pick based on the most current
78 information that we had available to us in our analysis of
79 that.

80 MR. HUTCHINGS: Okay, and your proposal is in any
81 given test year to pick the last available year end number?

82 MR. ROBERTS: We would look back at the last year and
83 do that particular calculation.

84 MR. HUTCHINGS: Okay. I guess we'll have to explore that
85 a bit further at another time. I take it that the inventory
86 itself is actually managed by the individual managers of the
87 business units who would be responsible for that
88 inventory, is that correct?

89 MR. ROBERTS: The responsibility for the inventory lies
90 underneath the materials management department.

91 MR. HUTCHINGS: Uh hum.

92 MR. ROBERTS: Even though the inventories are located
93 in the areas the materials management people had the
94 responsibility of maintaining that inventory for the

1 operations people.

2 MR. HUTCHINGS: Uh hum.

3 MR. ROBERTS: So they forward their request to materials
4 management and they would arrange the acquisition of the
5 various items that are required to either have in inventory
6 for a particular job at that time ...

7 MR. HUTCHINGS: In the Grant Thornton report at page 32,
8 in the breakdown of miscellaneous expenses, there is an
9 item for inventory gain/loss, and just as an example, under
10 the year 2000, the number is \$462,000. Can you just explain
11 what the significance of that \$462,000 is?

12 MR. ROBERTS: That represents the book value of the
13 inventory that has been disposed of, net of any salvage
14 that had been received on the sale.

15 MR. HUTCHINGS: When you say inventory that is
16 disposed of, you're not including things that you actually
17 use, are you?

18 MR. ROBERTS: No, no.

19 MR. HUTCHINGS: No.

20 MR. ROBERTS: These would be items that have become
21 obsolete from changing that equipment that's no longer
22 required and spare parts were in inventory that no longer
23 are needed by us. Could be all kinds of various reasons, in
24 that respect, so these things would be identified by an
25 analysis of the inventory and then, in consultation with the
26 area office and the people that are involved in operations,
27 it would be reviewed, do you really need these parts, you
28 know, if they're not required then do we need them
29 anywhere else in the system. If they have a like piece of
30 equipment that they may be used then we'd transfer them.
31 If the decision is that we are no longer using these
32 particular parts then the materials management department
33 would be responsible for disposal of those things, and any
34 salvage that we would get on disposal would be netted
35 back against the cost of the write off.

36 MR. HUTCHINGS: Okay, so these numbers represent
37 losses as opposed to gains?

38 MR. ROBERTS: Yes.

39 MR. HUTCHINGS: Yes.

40 MR. ROBERTS: If it was a gain it would be in brackets.

41 MR. HUTCHINGS: Yeah, okay. I want to come back to
42 that note later, but, I think we're okay on the supplies and
43 inventory for now. Just looking briefly at your Schedule
44 11-A. This is your projected balance sheet, excluding
45 CF(L)Co., LCDC Inc., and contributed capital Muskrat Falls.
46 I take it there is no adjustment in here anywhere for IOCC,
47 nor any need for one?

48 MR. ROBERTS: There's no adjustment for IOC, no.

49 MR. HUTCHINGS: No, okay. You're showing, as an asset,
50 on this balance sheet, an amount with respect to the Rate
51 Stabilization Plan?

52 MR. ROBERTS: Yes.

53 MR. HUTCHINGS: Okay.

54 MR. ROBERTS: That's a receivable.

55 MR. HUTCHINGS: Yeah. Those are monies that, over the
56 next three year period, on an ongoing basis, you're going
57 to be recovering from customers?

58 MR. ROBERTS: In theory, yes.

59 MR. HUTCHINGS: Yes, okay. If, in fact, the Rate
60 Stabilization Plan had gone in the other direction and there
61 were monies owing to customers, do I presume there
62 would be an entry under the liability section to account for
63 that?

64 MR. ROBERTS: Yes, it would.

65 MR. HUTCHINGS: Okay, and those monies that accrued
66 due to customers under the Rate Stabilization Plan if, in
67 fact, more prices were \$6 a barrel instead of what they are,
68 without the Rate Stabilization Plan those would go to
69 Hydro's bottom line, I presume?

70 MR. ROBERTS: If no other mechanism was in place then
71 you're correct, but I don't foresee that you would be able to
72 eliminate the Rate Stabilization Plan without putting some
73 mechanism in place ...

74 MR. HUTCHINGS: No, no.

75 MR. ROBERTS: ... to deal with the changes in water and
76 fuel.

77 MR. HUTCHINGS: No, no, I'm not suggesting that. I'm
78 just trying to make sure that we're clear on the accounting
79 in terms of how it would work.

80 MR. ROBERTS: if there is no means of deferral then
81 whatever is incurred would go straight through as an
82 operating expenditure and fall through to Hydro's bottom
83 line if it wasn't allowed for and included in the rate.

84 MR. HUTCHINGS: Okay, and it is, in fact, the order of the,
85 or the order of the Board, I guess. Let's assume we're in a
86 completely regulated situation. The order of the Board that
87 establishes the Rate Stabilization Plan that allows you to
88 account for it in this way?

89 MR. ROBERTS: Yes. This was done back in the 1985
90 hearing where it was first proposed to the Board for the
91 implementation of this Rate Stabilization Plan.

92 (12:00)

1 MR. HUTCHINGS: Right, okay. Just turning over to your
2 Schedule 12-A. I notice, in your revised numbers in the
3 schedule for dividends, there's actually a decrease in
4 dividends that are predicted for the year in question, and
5 this deals with, obviously, 2002 and 2001, but there's a
6 decrease in the test year dividend from \$70 million to \$67
7 million. Can you tell us how that came about?

8 MR. ROBERTS: Yes. Hydro's total dividend requirement
9 to the province for, I think it's their year ending March 31st,
10 2002, I believe is in the order of approximately about \$104
11 million, and that's then reduced by the amount of recall
12 dividend that will flow through.

13 MR. HUTCHINGS: Uh hum.

14 MR. ROBERTS: And then the balance is what will flow
15 through from Hydro from its earnings. In the 2002 revised
16 there is a change in the amount of load in Labrador that's
17 being sold to the Labrador interconnected customers.

18 MR. HUTCHINGS: Uh hum.

19 MR. ROBERTS: When their load goes down the amount of
20 money that's ... amount of power that's available to sell to
21 Hydro Quebec increases, so consequently, what's
22 happened in 2002 is the amount of funds that are available
23 from the net recall revenue have increased, and therefore,
24 the corresponding changes happen here in the dividend, so
25 the total requirement from the province hasn't changed, it's
26 just the source of where it's going to come from.

27 MR. HUTCHINGS: So if there's an increase in the so-called
28 recall dividend and hence ...

29 MR. ROBERTS: Yes.

30 MR. HUTCHINGS: ... in the so-called regulated dividend?

31 MR. ROBERTS: Hence, a reduction, because there's no
32 change in the overall requested total.

33 MR. HUTCHINGS: Okay. I want to discuss with you a
34 little bit, Mr. Roberts, the cash working capital allowance
35 and the lead lag analysis that was done. Does Hydro have
36 any established plan to improve cash flows from the picture
37 that is presented now by your lead lag analysis?

38 MR. ROBERTS: It doesn't have one yet, but it will.

39 MR. HUTCHINGS: Okay. When are we going to see that?

40 MR. ROBERTS: How about 2003?

41 MR. HUTCHINGS: Okay.

42 MR. ROBERTS: Seriously, this was our first attempt at it,
43 based on the advice that we had received from Fosford and
44 Associates (inaudible) as to the methodology and how it
45 should be used.

46 MR. HUTCHINGS: Uh hum.

47 MR. ROBERTS: And it will be updated now as we proceed
48 through 2001, and if there are refinements that have to be
49 made on a go forward basis then they will have to be made.
50 The analysis that was done was based on the actual results
51 for 2000, and in certain areas it can only be done on a
52 sample basis, so.

53 MR. HUTCHINGS: Okay. If we can look at your Schedule
54 4 from your original evidence? This is the detail of the
55 revenue lag, and basically I think, if my understanding of
56 the theory is correct, these are the days that cost us
57 money?

58 MR. ROBERTS: Yes.

59 MR. HUTCHINGS: Yes, okay. In respect, you know, the
60 service lag, I think, is probably something that is
61 essentially fixed unless you want to go to more frequent
62 billing?

63 MR. ROBERTS: That's correct. That's basically it's billed
64 once a month and that's the midpoint.

65 MR. HUTCHINGS: Yes, okay. There are, I think, on file in
66 the industrial contracts billing terms, payment terms. Are
67 those similar for Newfoundland Power or is there anything
68 in place?

69 MR. ROBERTS: There are contract terms with
70 Newfoundland Power and I think it's approximately the 20th
71 day after the end of the month.

72 MR. HUTCHINGS: Uh hum, okay.

73 MR. ROBERTS: If memory serves me correct.

74 MR. HUTCHINGS: Alright. The billing lag for both
75 Newfoundland Power and for the industrial customers is in
76 here at 7.6 days?

77 MR. ROBERTS: Yes.

78 MR. HUTCHINGS: Does that strike you as being perhaps
79 a bit long?

80 MR. ROBERTS: No, because it's taking into account that
81 you have weekends, you may have off days. This is not,
82 you know, your Monday to Friday. By the time the end of
83 the month comes all the various readings arrive, they're
84 checked and verified and the invoice is prepared, and the
85 invoices, on average, take approximately about seven days
86 to complete, but that's calendar days, not necessarily a
87 work day.

88 MR. HUTCHINGS: No, I understand, but ...

89 MR. ROBERTS: And I guess, if I may, just to interject for
90 one second, the overall collection date, and I'll just use
91 Newfoundland Power as an example, I think it's
92 approximately 20 days after the end of the month, and that
93 is being adhered to.

- 1 MR. HUTCHINGS: Yes.
- 2 MR. ROBERTS: So, the split between billing and
3 collection, you could almost combine them into one.
- 4 MR. HUTCHINGS: Well, although ...
- 5 MR. ROBERTS: In their particular case because, you know,
6 there is an agreement that says on the 20th, I think, of the
7 month, they pay us.
- 8 MR. HUTCHINGS: Yes, but the billing lag is one over
9 which you have some control and the collection lag is
10 perhaps one which is more in the control of your
11 customers, up to the limit, I guess?
- 12 MR. ROBERTS: In certain respects we can reduce the
13 billing lag.
- 14 MR. HUTCHINGS: Yeah. No, I mean, I'm told that there
15 was a time, certainly, in Ontario, when industrial customers
16 would receive their bills the day after the month expired.
17 Do you know what the practice is elsewhere?
- 18 MR. ROBERTS: No, I do not.
- 19 MR. HUTCHINGS: Okay, and to this point there's no plan
20 in place to make any specific attempt to reduce that lag, is
21 there?
- 22 MR. ROBERTS: I think the thing to remember is that this is
23 an average of what has happened for the 12 month period,
24 some months may be four days, some months may be six,
25 it depends on where the weekend fell and when a statutory
26 holiday may have followed.
- 27 MR. HUTCHINGS: Uh hum.
- 28 MR. ROBERTS: So, I just want to caution that these are an
29 average of what the results are for a 12 month period.
- 30 MR. HUTCHINGS: Uh hum.
- 31 MR. ROBERTS: So, in some cases, as I said, it could be
32 four, it could be five, it could be six.
- 33 MR. HUTCHINGS: Okay, and if the Board were to take it
34 upon themselves to reduce the allowance on the basis that
35 these lag days are too long, that would certainly provide
36 you with an incentive to move more quickly, wouldn't it?
- 37 MR. ROBERTS: The incentive happens to be what's in the
38 particular contract. If the contract says pay me within 20
39 days, then the split between billing and collection is really
40 an academic exercise. We still got 20 days in which we're
41 going to get paid, so unless the payment terms were
42 changed in the contract then it really has no relevance.
- 43 MR. HUTCHINGS: So, your contract is tied into 20 days
44 from the end of the month as opposed to 20 days from the
45 billing, is that ...
- 46 MR. ROBERTS: I think. I'm just saying normally
47 Newfoundland, as I remember, used to always pay on the
48 20th of the month or thereabouts, depending on where it
49 fell.
- 50 MR. HUTCHINGS: Okay.
- 51 MR. ROBERTS: And I think the industrials are, and I'm
52 saying this without really knowing for sure, but I think they
53 have a similar provision as to when they are supposed to
54 pay.
- 55 MR. HUTCHINGS: Okay. Does Newfoundland and
56 Labrador Hydro actually collect interest from any of its
57 customers due to late payments?
- 58 MR. ROBERTS: I know we were charging interest to North
59 Atlantic Refining when we were having difficulty in getting
60 their payments. I don't believe we charge interest on Hydro
61 rural yet, but I believe we are in the process of
62 implementing that. In the case of Newfoundland Power, I
63 do not believe we have ever charged them interest, and as
64 I mentioned, I think the only industrial customer that comes
65 to mind is the North Atlantic Refinery, and that's some
66 years ago. That's not to say that we may not have spoken
67 to them and said if we don't get our payment we're going to
68 start charging you interest.
- 69 MR. HUTCHINGS: Okay.
- 70 MR. ROBERTS: But that's as much as I can provide right
71 now.
- 72 MR. HUTCHINGS: Alright. I presume, however, that if any
73 interest is, in fact, collected, then there will be the
74 appropriate credit against what the charges would
75 otherwise have been?
- 76 MR. ROBERTS: If we charge a customer interest then the
77 other side of the entry would go against interest income
78 and add as a reduction in operating cost.
- 79 MR. HUTCHINGS: Just looking over onto Schedule 5, and
80 these are the operating expenses lag, and when these days
81 are positive they should be saving us money, correct?
- 82 MR. ROBERTS: Yes.
- 83 MR. HUTCHINGS: Okay. Now, but we do have a few here
84 that are negative, and I guess I'm wondering how it is that
85 the lag days for professional services, for instance, are
86 negative?
- 87 MR. ROBERTS: It's a function of the payment terms that
88 are in there. There are some people that we deal with in the
89 provision of a maintenance agreement, as an example, on
90 JD Edwards that require payment in advance, and it's very
91 similar to what you will see here on the insurance. The
92 insurance policies come up for renewal and we have to pay
93 the full year's cost within, say, approximately 30 days. The

1 same thing is happening in the case of professional
2 services with certain particular suppliers that we deal with,
3 that payments are being made in advance for the services.

4 MR. HUTCHINGS: And have you explored with your
5 insurance providers more favourable payment terms?

6 MR. ROBERTS: There's a cost. They're only going to be
7 financing exactly that. The reduction is ... I shouldn't say
8 the reduction. The terms are that here's the insurance
9 premium and historically if you wanted to go finance the
10 operation I'm sure they would probably be willing to do
11 that. Undoubtedly their costs would be higher than
12 Hydro's, so it's a fairly normal operation in which to have to
13 pay for insurance up front.

14 MR. HUTCHINGS: And your property rentals, I presume,
15 are reflecting ...

16 MR. ROBERTS: I believe they're reflecting rentals that
17 would be paid up front. First of the month the rent is due.

18 MR. HUTCHINGS: Uh hum, okay, and your lead lag
19 analysis has not taken into account or made any
20 adjustment for the dates upon which interest payments
21 have to be made?

22 MR. ROBERTS: No, it has not.

23 MR. HUTCHINGS: No, okay, and if I understood your
24 earlier answer to date there has been no effort to collect any
25 interest on rural accounts, Hydro rural?

26 MR. ROBERTS: I don't believe there is. I think we're in the
27 process of implementing that change now, as we speak.

28 MR. HUTCHINGS: Okay.

29 MR. ROBERTS: We're advising our customers that we're
30 about to implement that policy change.

31 *(12:15)*

32 MR. HUTCHINGS: You had some discussion earlier with
33 Ms. Butler on the subject of the capital budget, and I
34 believe you noted, in respect of the use of capital budget
35 funds, that the amount that is expended at any particular
36 point in time and the amount remaining to be expended
37 within a particular calendar year could change daily?

38 MR. ROBERTS: It's possible that it could. It depends on
39 how the work is being done on a particular project from
40 when the original estimate was done. As you can
41 appreciate, you know, I'm not a project manager now doing
42 construction and stuff. I'm just trying to relay my
43 understanding of what's happening.

44 MR. HUTCHINGS: Yeah, but I mean ...

45 MR. HUTCHINGS: When these projects ... an estimate is
46 done and then approval is obtained to proceed then a

47 refined estimate is prepared to bring it to an approved
48 capital work order. In doing that, there may be plans there
49 for, for instance, in a construction contract that they
50 anticipate work being done at certain times and progress
51 payments being made in relationship to that work. Of
52 course, when it actually happens it could have been
53 delayed in getting the tender awarded, there could have
54 been delay in the contractor starting the work. The amount
55 of work that's done could all vary, so the amount of cash
56 flow can change from month to month by a particular item.

57 MR. HUTCHINGS: And we could be talking about
58 significant amounts of money, in the millions of dollars on
59 occasion?

60 MR. ROBERTS: I guess anything would be possible,
61 depending on what's being done and what the results are.
62 For instance, if you go to tender and the tenders are not
63 acceptable or you consider that they're too high, you didn't
64 get enough bids, then you may decide we will re-tender,
65 and that will result in a delay. Whereas the project, when
66 it was originally scooped out and approved, you weren't
67 going on that basis as you were going to go to tender and
68 not have enough people to bid and have to go back and
69 redo it again.

70 MR. HUTCHINGS: Uh hum.

71 MR. ROBERTS: So there are changes that could happen.
72 Yes, it could be millions of dollars and it could be less. You
73 may be fortunate enough that you get better costs on the
74 particular contracts when you do go to tender and you
75 could end up with savings.

76 MR. HUTCHINGS: Yeah.

77 MR. ROBERTS: And we have experienced some of that
78 recently, and the case of one that comes to mind, I think,
79 was the insulator replacement. We were able to get a better
80 price than originally estimated.

81 MR. HUTCHINGS: Yeah, and I mean, that's to everybody's
82 benefit, obviously?

83 MR. ROBERTS: Yes.

84 MR. HUTCHINGS: Yeah. I mean, in terms of the timing of
85 these particular projects, I take it, from what you were
86 saying to Ms. Butler the other day that ... or yesterday, that
87 this didn't impress you as being a particular problem, that
88 the capital budget was not fully spent or was behind in its
89 anticipated time of being spent?

90 MR. ROBERTS: I guess what I was trying to outline is that
91 the project manager is managing the project and, yes, he
92 has concerns about cash flow, but as a result of a way that
93 we are now to be regulated the emphasis has increased in
94 ensuring that where at all possible these cash flows match
95 what's being provided in that capital budget. The overall

1 capital project should still be completed on budget and on
2 time, but there has to be an additional emphasis related to
3 the cash flow for that project now.

4 MR. HUTCHINGS: Yeah. It just seems to me though that
5 there is an implication for the timing and requirement of
6 particular capital projects if, in fact, they can be deferred
7 without creating major problems?

8 MR. ROBERTS: I'm not sure I understand that comment.

9 MR. HUTCHINGS: I mean, one would like to think that a
10 project is only approved, let us say, for the year 2001 if
11 there is a requirement that the project proceed in 2001, and
12 if, in fact, there is a deferral and, you know, the money isn't
13 spent until 2002 and that doesn't create a problem then it
14 shouldn't have been approved for 2010 at all, it should have
15 been approved for 2002?

16 MR. ROBERTS: The problem is is that you're approving
17 cash flows in a year, not projects, and that's what causes
18 part of the difficulty. That's why you would get ... you may
19 have an overrun in one year and an underrun into the next
20 year, but in total for the project, the project may still be
21 okay.

22 MR. HUTCHINGS: But from the ratepayers point of view,
23 obviously, we shouldn't be paying for projects until the
24 time that they are required, correct?

25 MR. ROBERTS: Yes, and I guess all I'm trying to say is
26 that the impact to cash flow has a significant impact on
27 that.

28 MR. HUTCHINGS: Uh hum.

29 MR. ROBERTS: And right now, with the rate base
30 methodology, it is critical to make sure that it is as close as
31 possible to what it should be, both for the ratepayer as well
32 as for the Company.

33 MR. HUTCHINGS: Yeah. From your description given to
34 Ms. Butler in answer to her questions on the capital
35 budget, it appeared to me that it was essentially entirely a
36 bottom up sort of process in that the projects were
37 generated from the business units and passed up through
38 the system?

39 MR. ROBERTS: The actual proposals are developed out in
40 the area of that people that have responsibility for
41 maintaining these assets and then feed through, up to
42 management, through to the Board of Directors and
43 eventually to the Public Utilities Board for approval as well.

44 MR. HUTCHINGS: Yeah. Is there no element of sort of top
45 down budgeting in the sense of saying your division is not
46 going to get more than X million dollars this year and do
47 with it what you can?

48 MR. ROBERTS: What's being looked at is a high level of

49 guideline by management when they sit down and review
50 the capital budget proposals. And I want to outline that
51 the management committee does receive a report similar to
52 what is filed in our capital budget proposal for the Board,
53 but it also includes a copy of all the individual capital
54 budget proposals and justifications that would be attached.
55 These binders are also provided to all members of
56 management committee for their review prior to the meeting
57 on the capital budget. As a rough rule of thumb, what we
58 have looked at at the management level, and it's only used
59 as a rule of thumb and a guide, is that we have looked at
60 what our net income is, plus depreciation as being our cash
61 available for capital expenditures, recognizing the fact that
62 there will be years in which it may be exceeded, but it will
63 be for valid reasons. But as a rough rule of thumb, that
64 guideline is being looked at by management, and that's
65 taken into account during their assessment of the capital
66 budget proposals that have come up through the ranks and
67 is being presented by a vice-president to the management
68 committee.

69 MR. HUTCHINGS: Does your net income, for that
70 purpose, take into account the dividend policy?

71 MR. ROBERTS: No. We are just basing it on the net
72 income and adding back depreciation.

73 MR. HUTCHINGS: Okay, so without making any reduction
74 for the fact that you can expect to lose 75 percent of your
75 net income as a dividend?

76 MR. ROBERTS: No, it hasn't been considered, to date.

77 MR. HUTCHINGS: Okay. I wanted to see if I could clarify
78 in my own mind your budgeting practice with respect to
79 overtime for capital work. You said, in response to Ms.
80 Butler yesterday, that Hydro does not budget for capital
81 overtime. Would the individual project manager, in putting
82 together his labour budget factor in the notion that some of
83 the work may have to be done on an overtime basis?

84 MR. ROBERTS: I don't believe that they are providing
85 these jobs to be completed on overtime.

86 MR. HUTCHINGS: Okay. I mean there are, obviously, you
87 know, in the planning of these things, times when it makes
88 sense to budget overtime. I mean if, in fact, you know, you
89 need to have someone in with a piece of equipment for two
90 hours to do a particular thing and if he's doing that at the
91 same time that ... if his doing that would require ten people
92 to be standing around doing nothing waiting for him, you
93 might be better off to bring him in on overtime and use your
94 other people.

95 MR. ROBERTS: On an actual basis that may, in fact,
96 happen, but if the job is planned correctly and coordinated
97 with other areas that are affected, then you shouldn't have
98 to incur that additional cost of overtime.

1 MR. HUTCHINGS: Okay, so all of the capital overtime that
2 is actually incurred is a result of your initial plan not being
3 met, is that correct?

4 MR. ROBERTS: It's a function of changing circumstances
5 that may contribute to that.

6 MR. HUTCHINGS: I wonder if we could look briefly at **NP-**
7 **179**, page 3? Line 20 talks about one of the criteria upon
8 which projects are assessed, and that is to reduce costs
9 and improve efficiency. Is there a procedure in place within
10 Hydro on a post facto basis, that is to say, after the project
11 has been complete, to examine whether or not projects
12 which are justified on the basis of cost reduction and
13 efficiency improvement do, in fact, reduce costs and/or
14 improve efficiency?

15 MR. ROBERTS: I'm not aware of anything that is
16 formalized.

17 MR. HUTCHINGS: Okay.

18 MR. ROBERTS: And I'll just elaborate a little bit for that.
19 As to use an example that I would use is that if we have a
20 diesel unit that we've had for the last 25 years and we've
21 gone through maximum of overhauls that's been on that
22 and it's been replaced by a new unit, then I would assume
23 the people in operations are monitoring that efficiency.
24 You automatically have a brand new unit so it should be, in
25 theory at least, more efficient than the old, and I would
26 assume the responsibility of the individuals that raised
27 these capital work orders to replace that type of a piece of
28 equipment are the people that would be ensuring that, yes,
29 they are getting these efficiencies and there has been
30 improvement, but to state that there is a formal mechanism
31 in place, the answer is no, that I am aware of.

32 MR. HUTCHINGS: So there's no reporting requirement
33 which will require the originator of the project to come back
34 after it's done and establish that it was, in fact, good ...

35 MR. ROBERTS: Not that I am aware of. Now, whether or
36 not it's done within the various divisions back to, you
37 know, the individual director or regional manager.

38 MR. HUTCHINGS: Okay. Mr. Chair, that might be a good
39 time to break. I may, in fact, be finished or I may have a few
40 more minutes with Mr. Roberts after lunch but we can deal
41 with that at 2:00.

42 MR. NOSEWORTHY, CHAIRMAN: Thank you, Mr.
43 Hutchings. Thank you, Mr. Roberts. We'll reconvene at
44 2:00

45 (break)

46 (2:00 p.m.)

47 MR. NOSEWORTHY, CHAIRMAN: Thank you and good
48 afternoon. Are there any preliminary matters? I notice

49 there's some additional paper ...

50 MR. KENNEDY: Yes, Chair, I believe ...

51 MR. NOSEWORTHY, CHAIRMAN: ... before us, Counsel.

52 MR. KENNEDY: ... Hydro's reporting on undertakings.

53 MR. NOSEWORTHY, CHAIRMAN: Ms. Greene?

54 MS. GREENE, Q.C.: Yes, thank you, Mr. Chair. The first
55 document I'd like to refer to is the list of undertakings for
56 November 14th. You'll see that there was one undertaking
57 given yesterday, and there was an undertaking to counsel
58 for Newfoundland Power with respect to interest
59 coverages, and you'll also find there has been circulated a
60 revised NP-2, and that the interest coverages are now
61 plugged into the attached table on NP-2, where they are
62 available. You will recall there's two years, 1996 and 1998
63 where they are not available. So that is the response to the
64 undertaking that was given yesterday.

65 The other document that has been filed is entitled
66 "Revised Hydrology Average in Comparison", and this is
67 revised to U-Hydro No. 17, and we have filed this as a
68 result of discussions with counsel for Industrial Customers,
69 and hopefully it addresses some of the questions that he
70 raised with us, so that is a revised U-Hydro 17. Thank you,
71 those are all my comments.

72 MR. NOSEWORTHY, CHAIRMAN: Will this preclude the
73 need to call Mr. Henderson back? Is this ...

74 MS. GREENE, Q.C.: I don't think counsel have had the
75 opportunity to review it to make that determination.

76 MS. BUTLER, Q.C.: Was that the intent?

77 MS. GREENE, Q.C.: No, not necessarily. I understand
78 Newfoundland Power may also wish ... while Mr. Hutchings
79 expressed it on the record, I think Newfoundland Power
80 may be interested as well, and they have not had the
81 opportunity to review that document, I don't think, to make
82 that decision.

83 MR. NOSEWORTHY, CHAIRMAN: I appreciate that.

84 MR. HUTCHINGS: It certainly raises the possibility.

85 MR. NOSEWORTHY, CHAIRMAN: Thank you.

86 MR. KENNEDY: Chair, as I understand it, the Industrial
87 Customers also have a filing to submit.

88 MR. NOSEWORTHY, CHAIRMAN: Thank you, Ms.
89 Greene. Mr. Hutchings?

90 MR. HUTCHINGS: Yes, thank you, Mr. Chair. In response
91 to the undertaking given by Dr. Vilbert in his evidence, we
92 have distributed the stock and dividend information on
93 Trans Canada Pipelines Limited from January 2000 to
94 September 2001, which was in response to a question

1 coming from the counsel for the Consumer Advocate. I
2 suppose we need to mark this.

3 MR. KENNEDY: Yes, and I think it's the first filing on a
4 reply to an undertaking by the Industrial Customers, and
5 therefore it would be U-IC No. 1.

6 **U-IC NO. 1 ENTERED**

7 MR. HUTCHINGS: I was going to say, we have sort of a
8 philosophical objection to that designation, Mr. Chairman
9 (*laughter*). If that's what it must be, that's what it must be.

10 MR. NOSEWORTHY, CHAIRMAN: I can appreciate that.
11 Thank you, Mr. Hutchings. Have you completed your
12 cross-examination of Mr. Roberts, Mr. Hutchings?

13 MR. HUTCHINGS: Just a couple of quick questions, Mr.
14 Chair, to conclude. Mr. Roberts, just to revisit the issue on
15 the payments of accounts that we discussed this morning.
16 I was able to review the industrial customers contracts over
17 the break, and the 20 day period that's provided for
18 payment there runs from the time that the account is
19 rendered under the draft contracts that are filed here. Are
20 you aware of whether or not that is, in fact, the same
21 provision in respect to Newfoundland Power?

22 MR. ROBERTS: No, I don't know.

23 MR. HUTCHINGS: Okay, I presume we can determine that.
24 That's relative to the question, to the discussion we had
25 this morning about the lead and lag obviously.

26 MR. ROBERTS: It should only be a matter of reviewing the
27 contract to see if the term is the same.

28 MR. HUTCHINGS: I'm sorry, I didn't hear your answer?

29 MR. ROBERTS: I say it should only be a simple matter of
30 reviewing the contract to see if the term is the same, 20
31 days from date rendered, or if it's 20 days from the date of
32 invoice.

33 MR. HUTCHINGS: Okay, we'll take your undertaking then
34 to provide that whenever it's convenient to you.

35 MS. GREENE, Q.C.: For the record, I should confirm that
36 there is no current contract, formal contract between
37 Newfoundland Power and Hydro that expired a number of
38 years ago, so there is no formal contract. It's based on past
39 practice at this point.

40 MR. HUTCHINGS: Well perhaps we can then get an
41 undertaking to provide whatever Hydro regards as being
42 the terms relative to payment as between themselves and
43 Newfoundland Power?

44 MS. GREENE, Q.C.: That's fine, yes.

45 MR. NOSEWORTHY, CHAIRMAN: Thank you.

46 MR. HUTCHINGS: Mr. Roberts, in answering some of Ms.

47 Butler's questions yesterday, you referred to the schedules
48 **NP-8(b)**, specifically page 5 of 5 which dealt with
49 capitalized expenses. Do you have that there?

50 MR. ROBERTS: Yes, I do.

51 MR. HUTCHINGS: Okay, your comment to her in respect
52 of what I am taking to be an accounting change, I think is
53 consistent with the note that appears at the bottom of this
54 page that says effective 2000 these costs are netted against
55 the appropriate expenses in the revenue requirement
56 schedule, and those are the capitalized expense, travel
57 district ...

58 MR. ROBERTS: District work orders.

59 MR. HUTCHINGS: Work orders, and capitalized fleet.

60 MR. ROBERTS: That's correct.

61 MR. HUTCHINGS: Am I correct in assuming that this is
62 simply an accounting change you were referring to?

63 MR. ROBERTS: Yes.

64 MR. HUTCHINGS: And can you explain to us why this
65 accounting change was implemented?

66 MR. ROBERTS: The change happened as a result of the
67 implementation of the JD Edwards system, and the way the
68 costs were being recorded.

69 MR. HUTCHINGS: Okay.

70 MR. ROBERTS: And you will find that I have restated this
71 information so it would be comparable back in history.

72 MR. HUTCHINGS: Okay, and I take it that no similar
73 change was mandated in respect of salaries or overtime as
74 a result?

75 MR. ROBERTS: There's no further change. We're still
76 disclosing these separately in separate accounts and
77 providing them here as a separate item within the revenue
78 requirement.

79 MR. HUTCHINGS: Aside from the peculiarities of the
80 accounting software itself, I mean do you have a preference
81 as to which way they should be stated?

82 MR. ROBERTS: I guess from my perspective on a go
83 forward basis, I would suggest that the capitalized expense
84 for travel and fleet remain back against the operating cost.
85 For the sake of the amount that's involved I think the
86 reclassification is not that significant. In the case of the
87 capitalized salaries and the overtime, any allocations to
88 these are in very specific accounts and materiality wise and
89 size wise, I think it's important to have a look at those
90 separately. We could quite easily have netted them back
91 against the salaries grouping which is what we do do
92 internally, but for purposes of the Board and trying to be as

1 helpful as we possibly can in being able to look at things,
2 the way things were presented in the past, we have restated
3 the salaries grouping and removed these numbers and
4 shown them separately as an allocation.

5 MR. HUTCHINGS: So the expense is still effectively
6 capitalized, it's just ...

7 MR. ROBERTS: It's just the presentation that's different.
8 Other than that everything still works the same as it did in
9 the past.

10 MR. HUTCHINGS: Okay, thank you, Mr. Roberts, those
11 are the only points I had remaining, Mr. Chair.

12 MR. NOSEWORTHY, CHAIRMAN: Thank you, Mr.
13 Hutchings. Thank you, Mr. Roberts very much. We'll
14 move now to the Consumer Advocate for your cross-
15 examination, Mr. Browne.

16 MR. BROWNE, Q.C.: Yes, Chairperson, we're going to
17 require ten minutes because Mr. Fitzgerald had to go back
18 to the office to retrieve some documents.

19 MR. NOSEWORTHY, CHAIRMAN: Okay, well we'll break
20 for ten minutes until Mr. Fitzgerald returns.

21 (break)

22 (2:20 p.m.)

23 MR. NOSEWORTHY, CHAIRMAN: Thank you. Are you
24 in a position to begin, Mr. Browne, at this point?

25 MR. BROWNE, Q.C.: Thank you, Mr. Chairperson, and
26 Members of the Board, thank you for the indulgence. Good
27 afternoon, Mr. Roberts.

28 MR. ROBERTS: Good afternoon.

29 MR. BROWNE, Q.C.: Mr. Roberts, can you go to **CA-6**?
30 I should tell you at the beginning that Mr. Fitzgerald is also
31 going to be doing some questions in different areas than
32 the ones I'll undertake. **CA-6** is a Board report. I don't
33 believe it's there, is it, Mr. O'Rielly, on the screen? **CA-6** is
34 the report of the Board of Commissioners of Public Utilities
35 to the Honourable W.W. Marshall, as he then was,
36 Minister Responsible for Energy, Government of
37 Newfoundland and Labrador, on the rate proposals filed by
38 Newfoundland and Labrador Hydro on August 6th, 1985.
39 Mr. Roberts, are you familiar with this particular report?

40 MR. ROBERTS: Yes, I was actually involved in that
41 particular rate hearing.

42 MR. BROWNE, Q.C.: In fact you testified at that hearing,
43 did you not?

44 MR. ROBERTS: Yes, I did.

45 MR. BROWNE, Q.C.: And were you there for the duration
46 of the hearing?

47 MR. ROBERTS: To the best of my knowledge I was.

48 MR. BROWNE, Q.C.: And you will recall, that's the hearing
49 in which the Rate Stabilization Plan was introduced.

50 MR. ROBERTS: Yes, it was.

51 MR. BROWNE, Q.C.: Okay, do you recall the politics at the
52 time in reference to the Rate Stabilization Plan and
53 specifically a group known as the, I think they called
54 themselves the New Lab Society, Ms. Roma Peddle and
55 company.

56 MR. ROBERTS: I remember the name of Ms. Peddle, yes.

57 MR. BROWNE, Q.C.: Okay, and do you recall their
58 presence at the hearing?

59 MR. ROBERTS: No, I do not.

60 MR. BROWNE, Q.C.: Do you recall them testifying at the
61 hearing?

62 MR. ROBERTS: I don't recall.

63 MR. BROWNE, Q.C.: Can you go for a moment to page 72
64 of the report and we'll see if we can bring some of it back.
65 Page 72 of the report, this is the Board writing here. Can
66 you go to the first paragraph, and can you read that into
67 the record please?

68 MR. ROBERTS: New Lab is opposed to the escalating cost
69 of the FAC over the year, especially the way it was done
70 last winter. New Lab stated that NLP have a budget
71 payment plan consumers can use and do not see the need
72 of imposing this on everyone.

73 MR. BROWNE, Q.C.: And can you read the next paragraph
74 please?

75 MR. ROBERTS: New Lab is opposed to Hydro's Rate
76 Stabilization Plan because of the risk to which the
77 consumers are exposed and the substantial and
78 exaggerated changes that could occur in rates if there are
79 high cost years and rejects the plan insofar as they
80 understand it.

81 MR. BROWNE, Q.C.: Okay, so there's been a little bit of
82 revisionist history we see, because people have made
83 references to, throughout this hearing, to this particular
84 group, and the fact that they wanted the Rate Stabilization
85 Plan. Did the Board find according to that language, that
86 it was New Lab who wanted the Rate Stabilization Plan in
87 your opinion?

88 MR. ROBERTS: Just going from memory, I think the Board
89 just stated that the plan that was put forward by Hydro
90 would be implemented, and had recommended a change to
91 include the load variation component. Hydro had
92 recommended a water variation and a fuel cost variation
93 and a coverage cap which, of course, an interest coverage

1 cap whereas the final recommendation of the Board was not
2 to have an interest coverage cap but to include another
3 component called load within the Rate Stabilization Plan.

4 MR. BROWNE, Q.C.: But on its face, you'd have to agree
5 with me that the consumers of the day, as stated in that
6 decision, did not agree with the implementation of a Rate
7 Stabilization Plan, is that fair comment from what you've
8 read?

9 MR. ROBERTS: Certainly the New Lab group did not
10 consent to what was being proposed.

11 (2:30 p.m.)

12 MR. BROWNE, Q.C.: And who did suggest the Rate
13 Stabilization Plan?

14 MR. ROBERTS: The Rate Stabilization Plan was suggested
15 by Newfoundland and Labrador Hydro.

16 MR. BROWNE, Q.C.: And did Newfoundland Light and
17 Power as they were then, did they also advocate the Rate
18 Stabilization Plan at that time to the best of your
19 knowledge?

20 MR. ROBERTS: I don't think they objected to the
21 implementation of a plan. They may have had some initial
22 issues as to how the plan could fluctuate and if I remember
23 correctly there were some various alternatives done altering
24 water, fuel, and showing the impact on the plan in that
25 particular year. I know Newfoundland Power certainly, if
26 memory serves me correctly, had raised the issue that if the
27 plan was implemented they would have to implement a
28 similar type of plan which was called the Rate Stabilization
29 Account in order for them to deal with the collection on
30 their behalf.

31 MR. BROWNE, Q.C.: And Newfoundland Light and Power,
32 do you know from your memory if they suggested a cap for
33 the Rate Stabilization Plan at that time?

34 MR. ROBERTS: I remember something about a cap.

35 MR. BROWNE, Q.C.: Okay, we'll help you out there.
36 Maybe if you go to page 51 of the decision, and the
37 previous page indicates this is NLP submission on the Rate
38 Stabilization Plan, and page 51, the last sentence in the first
39 paragraph there. Can you read that into the record please?

40 MR. ROBERTS: Beginning with, "To be acceptable"?

41 MR. BROWNE, Q.C.: Page 51, "If the cap option is
42 adopted", it's the fourth sentence down, I'm sorry, the first
43 paragraph.

44 MR. ROBERTS: Oh, at the top of the page, okay. "If the
45 cap option is adopted, NLP suggests that the fund for
46 retailers should be limited to no more than \$30 million in
47 either direction."

48 MR. BROWNE, Q.C.: And that is the fund for retailers, we
49 acknowledge, right?

50 MR. ROBERTS: Yes, just for Newfoundland Power.

51 MR. BROWNE, Q.C.: And in reference to the plan itself,
52 and from a consumer perspective, I'd just like to go back to
53 that for a moment. Can you go to **CA-179** please, and
54 there's some reports here. I don't know, Mr. O'Rielly if
55 they're all there, are they, and on page 179, Roman numeral
56 four, page 22 of 23, we see here parts of a submission made
57 by Ms. Roma Peddle, who was a member of the New Lab
58 Action Society, and on page 22 of 23 of her submission,
59 can you go to the last paragraph and read that into the
60 record, sir, beginning with "We have attended".

61 MR. ROBERTS: We have attended most of the hearings
62 and have listened to the arguments put forward by
63 Newfoundland Hydro and the cross-examinations of the
64 counsel for the Board and the counsel for Newfoundland
65 Light and Power, also the consumer counsel, Mr. Joe
66 Hutchings, and although we did not understand everything
67 that was said, and all the data given, we have to say that
68 we are opposed to what Newfoundland Hydro is proposing
69 because of the risk that it exposes consumers to in the
70 substantial and exaggerated changes that could occur in
71 rates if there is high cost years and maybe it could work if
72 there were some guarantees that the fuel and water cost
73 variations could be restricted to small amounts that would
74 include both positive and negative entries during the
75 period between rate hearings. But we reject this proposal
76 insofar as we can understand it. The only position that we
77 can take at this time is as we have said before, that we feel
78 that before any further increases are given to
79 Newfoundland Hydro or to Newfoundland Light and
80 Power, there be a public inquiry set out to inquire into all
81 aspects of the electricity in Newfoundland including the
82 advantages and disadvantages of nationalization of the
83 whole complex.

84 MR. BROWNE, Q.C.: Once again, according to what you
85 just read, were the consumers of the day, as represented by
86 this particular group, advocating the establishment of a
87 Rate Stabilization Plan as proposed by Hydro?

88 MR. ROBERTS: This group were not.

89 MR. BROWNE, Q.C.: And in fact, is it fair to say that they
90 objected to ...

91 MR. ROBERTS: I would interpret that as saying they
92 didn't, that they did object.

93 MR. BROWNE, Q.C.: And I guess it would follow that it
94 would be fair to state that the Board imposed the plan over
95 their objections, would that be fair comment?

96 MR. ROBERTS: The Board certainly did.

1 MR. BROWNE, Q.C.: I'd just like to go back and look at
2 some of the articles for greater certainty in reference to that
3 particular issue, and we have some newspaper articles
4 which were provided to us from the files of Hydro, and do
5 you recall the government of the day advocating the
6 establishment of a Rate Stabilization Plan, did the
7 government at the time advocate that?

8 MR. ROBERTS: I can't speak with definite assurances to
9 what government may or may not have raised. I can only
10 speculate from the point of view that the concern was that
11 electricity bills were high and undoubtedly some of this
12 feedback would have been provided to members of
13 government.

14 MR. BROWNE, Q.C.: And can you go just for a moment to
15 CA-179(iv), page 11 of 23, and there's an article there with
16 the headline, "Hydro caution scheme could haunt
17 consumers", and can you read the first paragraph of that
18 particular article, Mr. Roberts, please?

19 MR. ROBERTS: Yes. The provincial government's scheme
20 to average out the fuel escalation cost to consumers during
21 the winter months could come back to haunt consumers.

22 MR. BROWNE, Q.C.: And maybe if you just continue
23 because I think this leads somewhere.

24 MR. ROBERTS: Okay, a Newfoundland and Labrador
25 Hydro spokesman said Tuesday the Crown corporation will
26 have to borrow money during the winter to meet its cost for
27 oil generated electricity. The interest on that money, he
28 said, may be passed back to the consumers. As an
29 example, he said it cost Newfoundland Hydro \$6.7 million
30 in February to buy oil. He said that under the averaging
31 system, Newfoundland Light and Power, which supplies
32 consumers' electrical demands, was charged \$5.4 million
33 leaving a difference of \$1.3 million. He said Newfoundland
34 Hydro had to borrow the \$1.3 million to meet its allowed
35 payments. Sometime down the road, he said, the cost of
36 borrowing that money will be passed on to Newfoundland
37 Light and Power. He said the company in turn would then
38 apply to the Public Utilities Board to determine if the cost
39 should be absorbed by the company or passed on to its
40 consumers. However, he pointed out that when the warm
41 weather comes it is possible under the averaging system,
42 Newfoundland Hydro will collect more money from
43 Newfoundland Light and Power than it actually cost it to
44 buy oil for a particular month. The averaging system will
45 be used from February to August.

46 MR. BROWNE, Q.C.: Okay, so just based on that, it seems
47 to be fair comment based upon what this reporter stated
48 and what's printed in *The Telegram*, that the provincial
49 government was advocating an averaging system, is that
50 fair comment?

51 MR. ROBERTS: Yes, I think the provincial government
52 asked to have the fuel escalation charges averaged over a
53 three or four month period.

54 MR. BROWNE, Q.C.: And the caution that Hydro had at
55 the time reflects the fact that consumers would be charged
56 interest on an amount of money there, is it \$1.3 million?

57 MR. ROBERTS: Yes, that's the concern that's raised if the
58 total bill is \$6.7 million, and Newfoundland Power has paid
59 us the \$5.4 million, then it leaves the shortfall of \$1.3
60 million.

61 MR. BROWNE, Q.C.: And given that caution, what amount
62 in the Rate Stabilization Plan today are the consumers
63 paying interest on?

64 MR. ROBERTS: The balance in the plan is being charged
65 with Hydro's embedded cost of debt for 2001, so if there's
66 a balance owing from the customers, that balance is
67 attracting interest at Hydro's embedded cost of debt.

68 MR. BROWNE, Q.C.: And what debt is owing by
69 consumers in the plan today, can you just ball park it, sir?

70 MR. ROBERTS: How much is there?

71 MR. BROWNE, Q.C.: Yes, what's owing?

72 MR. ROBERTS: As of September, I would guess it's
73 somewhere between \$60 and \$70 million.

74 MR. BROWNE, Q.C.: \$60 and \$70 million?

75 MR. ROBERTS: Yes, and that is the total plan that would
76 be due from Newfoundland Power and the Industrial
77 Customers.

78 MR. BROWNE, Q.C.: So I put it to you, sir, that if the
79 Board had to adopt the provincial government scheme,
80 which was to average out the cost between February and
81 August, it would have been cheaper for consumers in the
82 long run, is that fair comment?

83 MR. ROBERTS: The averaging that I think was being
84 referred to here was only for a certain period in time. It
85 didn't deal with the balance of the year. Whereas the Rate
86 Stabilization Plan that came into effect January the 1st of
87 1986 now takes care of all those variations. Whereas back
88 here, the concern appears to be just during that three or
89 four month period, which is during the winter. It didn't
90 address, excuse me, what would happen after that period
91 was finished.

92 MR. BROWNE, Q.C.: But it was based upon a premise, I
93 guess, that people would pay as they go on some kind of
94 averaging system, is that fair comment?

95 MR. ROBERTS: What was happening is that the actual
96 fuel adjustment charge was still being calculated and then
97 being averaged over a three month, three to four month

1 period to help people out over the winter period, so they
2 were paying the additional fuel cost, not in the month in
3 which the fuel was actually burned, but being averaged out
4 over a three or four month period.

5 MR. BROWNE, Q.C.: Now if the Rate Stabilization Plan
6 was not advocated by the consumers of the day, and
7 people are left to read these articles, the same group, I
8 think, are mentioned in all the articles. It was Hydro, I
9 believe, according to your evidence, who advocated the
10 establishment of the plan, is that correct?

11 MR. ROBERTS: Hydro proposed the creation of a Rate
12 Stabilization Plan, yes.

13 MR. BROWNE, Q.C.: And can you go for a moment please
14 to **DH-1**, the DBRS report of Newfoundland and Labrador
15 Hydro. It's referred to as "Current Report, October 2, 2001",
16 and if you look to the DBRS report under considerations,
17 strengths, and the fifth bullet there under the strengths
18 column, and are you familiar with this particular piece of
19 paper?

20 MR. ROBERTS: Yes, I've read it.

21 MR. BROWNE, Q.C.: What does it say, the fifth bullet?

22 MR. ROBERTS: The Rate Stabilization Plan contributes to
23 long-term earning stability.

24 MR. BROWNE, Q.C.: Now where would DBRS have gotten
25 that particular information? Do you have any idea of how
26 these reports work?

27 MR. ROBERTS: That is their assessment of Newfoundland
28 and Labrador Hydro, based on their interpretation of
29 Hydro's annual report and from meetings and discussions
30 that they would have with Hydro officials. I should
31 mention, that is their, that is their conclusion. That is not
32 an item that was written by Hydro. This is their opinion.

33 MR. BROWNE, Q.C.: But the DBRS people before they
34 write a report, do they normally come down and meet with
35 executives of Hydro?

36 MR. ROBERTS: Yes, they normally come down and meet
37 with the Province as well as Hydro.

38 MR. BROWNE, Q.C.: Do they meet with the Province and
39 Hydro at the same time?

40 MR. ROBERTS: They certainly didn't this year because I
41 was involved in the meeting. They met with the Province
42 separately from Newfoundland and Labrador Hydro.

43 MR. BROWNE, Q.C.: And these meetings, if you can just
44 give us some idea of how they transpire, and what the
45 DBRS people ask?

46 (2:45 p.m.)

47 MR. ROBERTS: What was done is we gave them a
48 presentation on Newfoundland and Labrador Hydro and
49 provided them with the consolidated financial statements
50 and annual report as well as Hydro's nonconsolidated
51 financial statements, and discussed such items as the
52 current rate hearing application that we were filing, what
53 was being proposed in the application. We also talked
54 about payment of dividends. We also talked about the
55 impact of the price of oil and what it was adding both the
56 Rate Stabilization Plan and what we were proposing in our
57 application. We also discussed the impact of the recall
58 sales to Hydro Quebec by Newfoundland and Labrador
59 Hydro. In addition to that, in the presentation, they were
60 giving an overview of the system as to what actually Hydro
61 consists of, and some of those slides that they received
62 were used in the same presentations that were done by Mr.
63 Henderson and Mr. Reeves, so that they have an
64 understanding of the system, the location of our assets,
65 and what's entailed.

66 MR. BROWNE, Q.C.: And did you point out to them that
67 under your proposal before the Public Utilities Board, in
68 reference to the Rate Stabilization Plan, that the deficit in
69 the plan was moving towards \$100 million. Did you
70 disclose that?

71 MR. ROBERTS: We provided them with our estimate of
72 where we saw the plan going based on the information that
73 we had and what's included in my Schedule 14, I believe it
74 is, so they were aware of the projections that we were
75 anticipating, including in this application.

76 MR. BROWNE, Q.C.: And did they make any comment on
77 that? Did they say good show, or, you know, like where
78 are we going with this, or what did they say?

79 MR. ROBERTS: They understood as to what the plan
80 consisted of, and they also, in my opinion, were left with
81 the understanding as to what Hydro was proposing to do
82 in this rate application in respect to moving the price of
83 Bunker C fuel closer to what the actual price is that's being
84 paid.

85 MR. BROWNE, Q.C.: Did they express any concern
86 whatsoever that you were moving the plan to the \$100
87 million mark?

88 MR. ROBERTS: Not that I recall, and they were also aware
89 that, you know, relative to the plan, there is an automatic
90 rate adjustment that does take place each year which is
91 designed to recover one third of the balance, so they are
92 aware of that rate mechanism that is in place from a
93 recovery perspective.

94 MR. BROWNE, Q.C.: Were you here yesterday when Dr.
95 Basil Kalymon testified?

96 MR. ROBERTS: Early in the morning I was not.

1 MR. BROWNE, Q.C.: So you weren't here for his questions
2 from Commissioner Powell in which he asked about the
3 \$100 million ceiling?

4 MR. ROBERTS: Yes, my apologies. I have to figure out
5 which day now ... it was Tuesday I wasn't here, but
6 yesterday I was. Sorry about that.

7 MR. BROWNE, Q.C.: That's quite okay. The transcript
8 there, can we go to page nine of yesterday's transcript.

9 MR. ROBERTS: I have it.

10 MR. BROWNE, Q.C.: Okay, on line 30, Commissioner
11 Powell poses a question to Dr. Kalymon, "You're aware that
12 they're asking to increase the ceiling to \$100 million from
13 \$50 million", and Dr. Kalymon responded, "Correct, and
14 that's where it starts becoming visible in the capital
15 structure. I mean there is \$1.2 billion of debt and \$100
16 million is starting to be 9 percent, I guess, of that. It starts
17 to become visible as opposed to being what it should
18 normally be, which is just a fluctuating account that moves
19 up and down from year to year." Did Dr. Kalymon have it
20 right in reference to the debt?

21 MR. ROBERTS: \$1.2 billion, that's approximately correct of
22 Hydro's debt.

23 MR. BROWNE, Q.C.: And did they have it right in
24 reference to the \$100 million accumulated debt which would
25 be about nine percent that that would be attributed to the
26 Rate Stabilization debt?

27 MR. ROBERTS: It would be approximately \$100 million
28 owing from the customers.

29 MR. BROWNE, Q.C.: And you're Controller of the
30 company, do you express any concern to the Board about
31 allowing this Rate Stabilization Plan to move as Hydro has
32 proposed to \$100 million?

33 MR. ROBERTS: When you say to the Board, to the Public
34 Utilities Board?

35 MR. BROWNE, Q.C.: Yes sir, thank you.

36 MR. ROBERTS: I think it's going to be a function that the
37 plan in the last three to five years has been increasing
38 significantly because of the price of fuel. What's included
39 in the rates and used in the RSP is only \$12.50 per barrel
40 and we paid in excess of 30 odd dollars. Yes, the plan is
41 growing and Hydro is recommending increasing the cap to
42 \$100 million, but the plan was designed to go up as well as
43 to go down and unfortunately in the last four or five years
44 it's been going up, and it's primarily as a result of the price
45 of Bunker C fuel that's being consumed in Holyrood. The
46 mechanism in the Rate Stabilization Plan still provides the
47 rate stability to customers, and that was part of the reason
48 why it was implemented in the first place, was to provide

49 stability. Yes, it was recognized that things would be
50 financed and paid for over a three year period, but the
51 emphasis was to obtain a rate stability to customers.
52 Customers at the end of the day could turn around and
53 look at their load, here's their price, and they knew what
54 that price was for a year, and that was part of the reason
55 behind the implementation of the Rate Stabilization Plan.

56 MR. BROWNE, Q.C.: The fact that it's moving toward \$100
57 million though, as Controller, does that cause you any
58 concern?

59 MR. ROBERTS: I guess any increase in the receivable
60 would cause me concern, but I also look at the fact, is that
61 the receivable is due from Newfoundland Power and four
62 industrial customers, and I have no reason to believe that
63 they're not going to be going concerns, and therefore from
64 the financial respectability, or collectability, at this point I
65 don't have a major concern. I still have a concern because
66 of the fact that it is a receivable and it has to be collected,
67 but I believe in my own mind that it is there. Hydro is very
68 cognizant of the balance and certainly a lot of the factors
69 that are affecting that plan are outside of our control.

70 MR. BROWNE, Q.C.: And if you're saying to the Board
71 you have concern that it's getting to \$100 million, if it goes
72 beyond \$100 million, at what point should we push the
73 panic button here? \$120 million? \$125 million? Can you
74 pick a number for us? \$150 million?

75 MR. ROBERTS: I don't think there's any magic number. It
76 may not sound like ... but there's nothing scientific. It's a
77 judgement call as to where you think it's going to be. Next
78 year, instead of a projection of \$100 million, maybe the
79 account will be down to \$90 million. It will be a function of
80 what the weather happens to be, and where the price of fuel
81 goes. I know my own case, every night I watch NTV news
82 and the first thing I want to see is the price of crude, and
83 every time it goes down, I say "yes!", because I know the
84 impact that it has and when it rains in Bay d'Espoir I'm
85 delighted, but, yes ...

86 MR. BROWNE, Q.C.: And you may get lucky, if you
87 watched the news last night you saw that crude was down
88 below \$20.00, right?

89 MR. ROBERTS: It was down almost \$2.00. You know,
90 there's also the timing factor and the price of No. 6 is not
91 really that price. That's just the market to give you an
92 indication of where it will go, because of the fact that when
93 we acquire fuel, it's at the peak time that everybody else is
94 also looking at acquiring their fuel, so we may not be as
95 fortunate as you think in being able to utilize those prices.

96 MR. BROWNE, Q.C.: Because I believe some years ago I
97 read somewhere there was a coal strike in Great Britain, and
98 therefore they needed Bunker C to generate their own

1 electricity which was normally generated by coal. Do you
2 recall that episode?

3 MR. ROBERTS: I don't specifically recall that one.

4 MR. BROWNE, Q.C.: I read it there, and in any case, it had
5 a bearing here because he drew on the price of fuel.

6 MR. ROBERTS: Yes.

7 MR. BROWNE, Q.C.: So there are world events that can
8 affect Bunker C which even though the price of light crude
9 might come down, Bunker C might still stay high.

10 MR. ROBERTS: The demand for the product may still stay
11 high, as I understand it.

12 MR. BROWNE, Q.C.: In reference to that DBRS report, well
13 let's go back to it again, can you refer for a moment to the
14 annual reports of Hydro, and I think they're found in **CA-**
15 **101**. I am not certain if they're, and Mr. O'Rielly is nodding
16 no, so you're going to need the hard copy here. Some of
17 them are in nice colours so they'll liven us all up late in the
18 day, make our eyes sparkle (*laughter*). We won't go to
19 some of the pictures, we'll have mercy. Okay, thank you,
20 Mr. Roberts. If you go to page 30 in the last report, the
21 report of the year 2000, and Mr. O'Rielly has located that,
22 and under the Rate Stabilization Plan, it says notes to
23 consolidated financial statements. What does that mean,
24 a note to a consolidated financial statement, sir?

25 MR. ROBERTS: It's an explanatory note to a particular item
26 that's contained within the financial statements. It's
27 providing additional detail which you wouldn't normally
28 find on the face of, say a balance sheet or an income
29 statement, so it's trying to provide additional information to
30 the reader as to what a particular item is.

31 MR. BROWNE, Q.C.: Sure, and one of the notes there
32 makes reference to the Rate Stabilization Plan, can you read
33 that into the record for us, sir, please?

34 MR. ROBERTS: Yes, on January 1, 1986, Hydro having
35 received concurrence of the PUB implemented the Rate
36 Stabilization Plan which primarily provides for the deferral
37 of cost variances resulting from changes in fuel prices,
38 level of precipitation, and load. The balance in the plan is
39 amortized over a three year period. Adjustments required
40 in retail rates to cover the amortization of the balance in the
41 plan do not require a reference to the PUB and are amended
42 on July 1 of each year. (inaudible) adjustments required in
43 industrial rates are implemented on January 1 of each year.

44 MR. BROWNE, Q.C.: Now, if you read that, you'd be hard
45 pressed to find the word consumer there, wouldn't you?
46 It's not there. There's no reference to the fact that the Rate
47 Stabilization Plan was established to assist consumers, is
48 it?

49 MR. ROBERTS: There's no reference there for consumers.

50 MR. BROWNE, Q.C.: But instead what we find is the plan
51 described in the notes to the consolidated financial
52 statements of Hydro in their annual report, and to whom
53 does the annual report go?

54 MR. ROBERTS: There is a wide distribution list. Any
55 member of the public is free to ask for it, and it will be
56 provided. It would go to various bondholders, rating
57 agencies, banks, other utilities, just about anybody you
58 can think about that would require, or would like to have a
59 copy of this. It's also available on our website as well, as
60 far as I know.

61 MR. BROWNE, Q.C.: So even though the popular myth is
62 that the consumers asked for the Rate Stabilization Plan, we
63 now find that the consumers of the day, as presented to the
64 Public Utilities Board, didn't ask for any such thing, and we
65 now find that the plan has a prominent place in the financial
66 statements of Hydro, and in the DBRS reports. Is it fair
67 comment to say, based on that, that the plan really had little
68 to do with the consumers, it had more to do with the
69 volatility in earnings and to produce stability in earnings
70 for both Hydro and, I guess, for Newfoundland Power by
71 proxy?

72 MR. ROBERTS: No, I don't support that, and the reason
73 why I don't is because prior to the implementation of the
74 Rate Stabilization Plan on January the 1st, 1986, Hydro had
75 two mechanisms that were in place. One was called a
76 Water Equalization Provision, and the other one was the
77 Fuel Adjustment Charge, so both of these mechanisms that
78 were in place prior to January the 1st, 1986 became part of
79 the Rate Stabilization Plan, so the only new thing that got
80 added with the Rate Stabilization Plan was the load
81 variance. In the case of the Fuel Adjustment Charge, the
82 difference was billed the following month to Newfoundland
83 Power or to our industrial customers. In the case of the
84 Water Equalization Reserve, and I'm going from a lot of
85 memory here, that was an agreed upon provision whereby
86 Hydro would accumulate, if memory serves me correctly,
87 \$36 million in the fund, I think based on \$7.50 a barrel for
88 fuel, to cover the cost of fuel for the three driest years and
89 when that fund exceeded that \$36 million, then any excess
90 would be refunded back to Hydro's customers. So prior to
91 the implementation of the Rate Stabilization Plan, there were
92 two things already in place that was normalizing the impact
93 of water and fuel. The difference is is the timing of being
94 paid or payable.

95 MR. BROWNE, Q.C.: The price per barrel in 1992 was set
96 at \$12.50. I think that's a matter of record. Do you agree
97 with that?

98 MR. ROBERTS: Yes.

1 MR. BROWNE, Q.C.: But when the plan was instituted the
2 price was set at \$30.00 a barrel for fuel, is that correct?

3 MR. ROBERTS: I think the price has changed two or three
4 times in the Rate Stabilization Plan. There was the hearing
5 in '85 which created the plan in '86, and there was a hearing
6 in '92, and I think there was one or two more prior to that ...
7 I think '89 and maybe '90 or '91 was another hearing, and I
8 think ...

9 MR. BROWNE, Q.C.: But if we go back to ...
10 (3:00 p.m.)

11 MR. ROBERTS: Every time that the price of fuel would
12 have been an issue in that particular hearing as to what
13 should or should not be include in the base rate.

14 MR. BROWNE, Q.C.: Sure, but according to the August
15 6th, 1985 report, it was Hydro's proposal at the time, as
16 found in page 39 and 40, that provision will be adjusted by
17 using \$30.00 per barrel for fuel as used in the 1986 cost of
18 service study. Do you recall it being \$30.00 a barrel?

19 MR. ROBERTS: I can't remember that.

20 MR. BROWNE, Q.C.: It's all there, it's all a matter of record.
21 And the Board is notified on a monthly basis of the deficits
22 or balances as the case may be in the Rate Stabilization
23 Plan, is that correct?

24 MR. ROBERTS: We continue to prepare a monthly Rate
25 Stabilization Plan and to the best of my knowledge it's still
26 distributed to the industrial customers, to Newfoundland
27 Power, and the Board, and I think in the quarterly reporting
28 to the Public Utilities Board now, I think the report for that
29 particular quarter is included as part of that report, so the
30 information is made available monthly to the people that are
31 affected by it.

32 MR. BROWNE, Q.C.: And does Hydro from time to time,
33 through its executives, have regulatory meetings with the
34 Public Utilities Board?

35 MR. ROBERTS: Yes, they do.

36 MR. BROWNE, Q.C.: Have you ever attended any of
37 those?

38 MR. ROBERTS: I attended one, and I honestly can't tell
39 you why, but I did, and I don't know if any of the present
40 Board members were on the Public Utilities Board at the
41 time. I don't think they were. I think Mr. Vardy was Chair
42 at that time, and Ms. Galway, the two that I specifically
43 remember.

44 MR. BROWNE, Q.C.: And these meetings are held, do you
45 know, on a monthly basis, or do you know anything of
46 them at all?

47 MR. ROBERTS: Well, I know they're held. I thought the

48 intent was maybe monthly or quarterly, I'm not sure, but
49 Mr. Osmond could certainly clarify as to what the
50 timeframes are.

51 MR. BROWNE, Q.C.: And are minutes kept of those
52 meetings?

53 MR. ROBERTS: I understand there's transcripts similar to
54 what we're getting now, because I have read some of them.

55 MR. BROWNE, Q.C.: Did you take it upon yourself to
56 notify any of the people attending those meetings that the
57 Rate Stabilization Plan would be approaching \$100 million
58 and to notify the Board of that fact?

59 MR. ROBERTS: My understanding is that in the meetings
60 with the Public Utilities Board, Mr. Osmond does take the
61 Board through the results of the Rate Stabilization Plan,
62 and now that I recollect my one and only meeting with the
63 Public Utilities Board was for that purpose, was to take
64 them through the Rate Stabilization Plan for that particular
65 activity.

66 MR. BROWNE, Q.C.: Okay, we'll probably pick up that
67 topic then with Mr. Osmond, and give him some notice
68 there. In the annual report of 2000, **CA-101**, there are a
69 number of officers listed on page 44 of that report of
70 various companies.

71 MR. ROBERTS: Yes.

72 MR. BROWNE, Q.C.: And you're listed there on page 44 as
73 Corporate Controller of Hydro. You're listed as Corporate
74 Controller of Churchill Falls Labrador Corporation, as
75 Corporate Controller of the Twin Falls Power Corporation,
76 as Corporate Controller of Gull Island Power Company
77 Limited.

78 MR. ROBERTS: That's correct.

79 MR. BROWNE, Q.C.: Can you tell us what work you're
80 involved in in reference to the Churchill Falls Labrador
81 Corporation Limited as Corporate Controller?

82 MR. ROBERTS: My involvement with Churchill is very
83 similar to what I outlined to Ms. Butler in the functions that
84 I carry out my responsibility. I have a dual role so that I
85 have staff that look after payments of suppliers for both
86 Hydro and CF(L)Co.. I have staff that maintain the general
87 ledger, books of account. I have staff that provides
88 financial assistance to non-accounting related people
89 within both these entities. We prepare financial statements
90 for both of those entities. I maintain fixed asset records for
91 both companies. It's whatever basically I'm doing for
92 Hydro, I'm also providing a similar service to CF(L)Co.
93 except in the case of CF(L)Co., I have some different items
94 that I have responsibility for that I do not have in Hydro,
95 and that's referring to, they have a retail services side of
96 Churchill Falls where it happens to be a company-owned

1 town, and they have housing, a department store, and a
2 grocery store, and a school, all those types of facilities. I
3 also have different tax knowledge that I'm required to have,
4 and my staff have, for dealing with items related to
5 Churchill Falls as well. But the basic accounting type items
6 that are carried out for Hydro, I also perform those roles for
7 CF(L)Co..

8 MR. BROWNE, Q.C.: So do you deal with these other
9 companies on a daily basis?

10 MR. ROBERTS: In the case of CF(L)Co., yes it would be
11 daily. Gull Island, as I mentioned, is an inactive company.
12 It does have an annual meeting, we do prepare an annual
13 financial statement.

14 MR. BROWNE, Q.C.: And that's your responsibility?

15 MR. ROBERTS: And that's my responsibility to prepare a
16 financial statement for that. In the case of Twin Falls, the
17 involvement is very limited as well. It is, for all intents and
18 purposes, an inactive company, even though it does have
19 revenues and costs, but the amount of involvement that's
20 required for Twin is relatively small because it is a
21 mothballed hydroelectric plant in Labrador. The majority of
22 the involvement would be associated with Churchill Falls.

23 MR. BROWNE, Q.C.: And the ratepayers in reference to
24 those other companies which don't affect us, the consumer,
25 how are they compensated for your work in those other
26 companies?

27 MR. ROBERTS: As I outlined in discussions with Ms.
28 Butler in **NP-11(b)**, which describes the administrative
29 services agreement that we have with Churchill Falls, that
30 also includes the cost of my staff and others involved in
31 providing services to Twin, so both of the costs for those
32 companies are recorded by work orders and these
33 administrative agreements are approved. The real world
34 happens. At the end of the year we revise these
35 agreements based on the actual results and then we'll
36 square up with the company either to refund or to charge
37 them for any difference between the actual and what was
38 based on a forecast.

39 MR. BROWNE, Q.C.: And the Gull Island, do we get any
40 compensation there for your preparation of the annual
41 return there?

42 MR. ROBERTS: No, there has been no charge to Gull
43 Island for the little amount of involvement that is with that
44 inactive company.

45 MR. BROWNE, Q.C.: And what little amount do we mean?

46 MR. ROBERTS: Well, it's an hour or so to prepare a set of
47 financial statements, and whatever it takes for to have an
48 annual meeting for an inactive company. That's the
49 involvement with that particular company.

50 MR. BROWNE, Q.C.: So it's less than a day?

51 MR. ROBERTS: I would suggest in total it would be less
52 than a day.

53 MR. BROWNE, Q.C.: And are you satisfied that the
54 ratepayers are properly compensated for the work you
55 provide to these other companies?

56 MR. ROBERTS: I feel reasonably comfortable that the
57 services that I am providing to CF(L)Co. and to Twin are
58 reasonable and fair.

59 MR. BROWNE, Q.C.: There are some questions that I am
60 reserving for Mr. Osmond, but can you tell us this as
61 Controller of the company, is there money in the current
62 budget to extend the level of executive compensation for
63 the executives at Hydro?

64 MR. ROBERTS: The salary increase that's provided in the
65 budget didn't differentiate between management, or a union
66 employee, or say senior management. There was a
67 provision provided in the 2002 budget to cover the
68 anticipated increases.

69 MR. BROWNE, Q.C.: And in reference to executive
70 compensation, is that the bailiwick of Mr. Osmond, would
71 he be best to discuss the ..

72 MR. ROBERTS: It would be safer if he dealt with that one
73 than me.

74 MR. BROWNE, Q.C.: In reference to your supplementary
75 evidence, **Schedule 1(a)** at page 1 of 4, dated October 31,
76 2001, under fuel we see an increase in No. 6 fuel from
77 \$103,802,000 to \$110,360,000 for a \$6,000,000 increase, is
78 that correct?

79 MR. ROBERTS: Yes, it is.

80 MR. BROWNE, Q.C.: And why would that be?

81 MR. ROBERTS: The increase is outlined on page 2 of 4
82 and it's attached to that. It says the increase is primarily
83 due to lower hydraulic production anticipated this fall as a
84 result of the current low reservoir storage levels.

85 MR. BROWNE, Q.C.: And that was as of October 31, 2001?

86 MR. ROBERTS: No, this revised forecast that's done here
87 would take into account the results up to the end of
88 August 31, 2001, and based on the water levels at that
89 point, what our predictions are for the balance of the year.

90 MR. BROWNE, Q.C.: Have the water levels improved, do
91 you know, since that time in August? Are you the best
92 one to answer that? I think there's a new hydraulic forecast
93 there, maybe ...

94 MR. ROBERTS: I wouldn't be able to answer that one.

95 MR. BROWNE, Q.C.: Okay.

1 MS. GREENE, Q.C.: The new hydraulic forecast to the end
2 of October is shown in **U-Hydro 17**.

3 MR. BROWNE, Q.C.: Where does ... as Controller and this
4 cost for fuel comes under your bailiwick, I guess, have you
5 ever attended any meetings to discuss the cost of fuel or
6 ways to bring down the cost of fuel in the thermal
7 generating plant at Holyrood?

8 MR. ROBERTS: I have not. The responsibility for that fuel
9 is Mr. Henderson. My involvement is just to accept and
10 record the results and report on them. I have not been
11 involved in any discussions that Operations may have in
12 endeavouring to obtain a lower price as well as efficiencies,
13 although I do know that in the case of the efficiencies, they
14 are certainly under review at Holyrood on a continuous
15 basis, in order to try and maintain the units as efficiently as
16 possible.

17 MR. BROWNE, Q.C.: Okay, these are my questions. Mr.
18 Fitzgerald ... now we didn't take any break, Mr. Chairperson,
19 because we started late.

20 MR. NOSEWORTHY, CHAIRMAN: I would like to take a
21 ten minute break in any event, Mr. Browne. There are a few
22 of us on the panel that are male and over fifty with all the
23 inherent problems that that entails these days (*laughter*)
24 so I would like to take a ten minute break, thank you.

25 *(break)*

26 *(3:30 p.m.)*

27 MR. NOSEWORTHY, CHAIRMAN: Mr. Fitzgerald, if I
28 could ask you to begin your cross please?

29 MR. FITZGERALD: Thanks, Mr. Chairman. Good
30 afternoon, Mr. Roberts.

31 MR. ROBERTS: Good afternoon.

32 MR. FITZGERALD: There's just one quick area I'd like to
33 explore with you and that's the matter in rate base referred
34 to as the cash working capital allowance, and in particular,
35 at your **revised evidence, Schedule 2(a)**

36 MR. ROBERTS: Yes.

37 MR. FITZGERALD: Okay, originally as filed, the cash
38 working capital allowance was included in rate base in an
39 amount of \$3.96 million, and as revised it's now showing at
40 \$3.2 million.

41 MR. ROBERTS: Yes.

42 MR. FITZGERALD: Now, I understand from going through
43 your evidence particularly at page four of your originally
44 filed evidence, and this is more or less a, I wouldn't say a
45 simple math thing, but this figure, whichever it is, the
46 revised figure or the originally filed cash working capital
47 allowance figure, is a net amount once you've adjusted for

48 HST that you collect during the year.

49 MR. ROBERTS: That's correct.

50 MR. FITZGERALD: Okay, and on page five you describe
51 the adjustment for HST and this is projected for the test
52 year to be \$2.4 million.

53 MR. ROBERTS: That's correct.

54 MR. FITZGERALD: Okay, now do I understand that that's
55 cash that's available to Hydro to, for ongoing cash flow
56 purposes?

57 MR. ROBERTS: That's the amount of cash, the amount of
58 HST that Hydro has for a period of time before it has to pay
59 it to the federal government.

60 MR. FITZGERALD: Right.

61 MR. ROBERTS: So it is funds that have been received from
62 invoicing of sales to customers and we have a delay before
63 we have to turn that over to government.

64 MR. FITZGERALD: And during that delay the cash is
65 utilized by Hydro.

66 MR. ROBERTS: Yes, it is.

67 MR. FITZGERALD: For operating purposes?

68 MR. ROBERTS: It just forms part of a common pool.

69 MR. FITZGERALD: Alright, the figure here that's shown as
70 \$2.4 million, does that include interest on the amount, or is
71 that ...

72 MR. ROBERTS: No, it does not.

73 MR. FITZGERALD: So is there any interest accumulated
74 on the HST account?

75 MR. ROBERTS: No, any interest would be reflected in the
76 interest expense of the corporation because these funds are
77 in effect reducing promissory notes so the impact of having
78 those funds for a period of time has caused interest to be
79 lower than it would have been if we didn't have these
80 funds.

81 MR. FITZGERALD: Now in your originally filed evidence
82 at page three, you give a background relating the
83 procedure to be followed in determining the cash working
84 capital allowance, and you analyze, or you conduct, as I
85 understand, lead and lag studies in cash flow.

86 MR. ROBERTS: Yes.

87 MR. FITZGERALD: Okay, the question that I had for you,
88 if you look at Schedule 3(a) of your October 31st evidence,
89 are you with me there?

90 MR. ROBERTS: Yeah.

91 MR. FITZGERALD: I see that as filed, you have a revenue

1 lag of 39.46 days. You revised that on October 31st to
2 39.47.

3 MR. ROBERTS: That's right.

4 MR. FITZGERALD: Likewise there is a similar change in
5 the expense lag.

6 MR. ROBERTS: Yes.

7 MR. FITZGERALD: The net result or the end result, I
8 guess, is that you end up with a higher net lag figure, or
9 sorry, overall figure, the 5.39 percent. My question to you
10 is that based on Ms. McShane's evidence or did the
11 change occur as a result of new information you got
12 between the first filing and the second filing?

13 MR. ROBERTS: The changes occurred because of the
14 additional expenses that have been added. For instance,
15 we have increased the salaries and fringe benefits
16 grouping, and the payment of those particular items are
17 quicker, so it has had an impact on the calculation of the
18 expense lag.

19 MR. FITZGERALD: Okay, that was the part that I didn't
20 quite understand. I'm looking at page two of your revised
21 evidence at line 23. Okay, the Schedules 3(a) and 4(a),
22 which are the lead lag analysis, are associated with the
23 calculation of the cash working capital allowance and
24 changed only because of revisions to revenue requirement.

25 MR. ROBERTS: That's correct. What has happened is that
26 as a result of the revised revenue requirement, we now
27 have new revenue so it's having some minor impact and
28 that's why you get that .01 change in the number of days.
29 In addition to that, the operating expenses have also
30 changed. It actually increased, but it's the mix of what the
31 increase happens to be, like for instance, the insurance
32 that's gone through, we've increased the insurance bill by
33 \$129,000. The actual payment for that, as I outlined this
34 morning, that's all paid up front, so it's not that it's a
35 payment that's paid 30 days after the date of the invoice,
36 it's just one of these things that happens to be paid in
37 advance and that's what has impacted this calculation.

38 MR. FITZGERALD: But that's not really related to the
39 revenue requirement. That's just you have to pay up front
40 for some things.

41 MR. ROBERTS: But I guess this lead lag analysis is
42 dealing with the amount of time in paying the operating
43 expenses that form part of the revenue requirement.

44 MR. FITZGERALD: Okay, so it's not only as a result of the
45 increase in revenue requirement, it's also related to the
46 timing of the extra expenses that you have.

47 MR. ROBERTS: When I refer to revenue requirement, I
48 refer to operating expenses plus profit, equals revenue

49 requirement.

50 MR. FITZGERALD: Alright, well then go ... okay.

51 MR. ROBERTS: It takes me a while just being an
52 accountant that's used to looking at an income statement to
53 realize that part of revenue requirement is a margin, so ...

54 MR. FITZGERALD: Okay, so then when I look at Schedule
55 3(a) then, your October 31st evidence, in that table, the
56 third line from the bottom, when we're trying to do the
57 multiplication there to sort out what the correct amount is,
58 there are two figures there. There is the original lead lag
59 time of, or the percentage of 5.31, and there's the revised
60 5.39.

61 MR. ROBERTS: Yes.

62 MR. FITZGERALD: Which one do we use ... well
63 obviously by this number that you arrived at, you have
64 used the 5.39 percent figure.

65 MR. ROBERTS: 5.39 is applied against the revised
66 operating expenditures and power purchased. They're
67 shown, unfortunately there is no lines, unless ... just three
68 or four lines up above that, we see the \$105,853,000 which
69 consists of two components, the operating expenditures
70 and the power purchases

71 MR. FITZGERALD: Yeah, okay, why is it that you include,
72 and this may be an accounting issue as well, why do you
73 include the previous as-filed figure of 5.31 percent?

74 MR. ROBERTS: The reason why ... this schedule is trying
75 to highlight to the readers, here is the before and here is the
76 revised, so that you can see on one page what has actually
77 changed, so we're trying to be helpful, and that's been done
78 in all of my schedules to show you what was originally filed
79 and what is now the results of having the revised
80 information available.

81 MR. FITZGERALD: Okay, Mr. Roberts, that's essentially
82 all I wanted to know.

83 MR. ROBERTS: Thank you.

84 MR. NOSEWORTHY, CHAIRMAN: Are you finished, Mr.
85 Fitzgerald? Thank you. Thank you, Mr. Roberts. We
86 move now to Counsel's cross, please?

87 MR. KENNEDY: Chair, I'm wondering with the panel's
88 indulgence whether we could break early. I realize it's
89 quarter to four, rather than trying to start a cross. I don't
90 have any quick snappers that would be ready to go, and I
91 think if I had an opportunity to just review it over that it
92 would go much faster tomorrow morning as well, which
93 we're going to spill into in any event, so with the panel's
94 indulgence.

95 MR. NOSEWORTHY, CHAIRMAN: Okay, that will be fine.

1 Thank you and we'll reconvene at 9:30 in the morning.

2 *(hearing adjourned to November 16, 2001)*